



Archer Daniels Midland

2025 CDP Corporate Questionnaire 2025

Word version

Important: this export excludes unanswered questions

This document is an export of your organization's CDP questionnaire response. It contains all data points for questions that are answered or in progress. There may be questions or data points that you have been requested to provide, which are missing from this document because they are currently unanswered. Please note that it is your responsibility to verify that your questionnaire response is complete prior to submission. CDP will not be liable for any failure to do so.

[Read full terms of disclosure](#)

Contents

C1. Introduction

(1.1) In which language are you submitting your response?

Select from:

English

(1.2) Select the currency used for all financial information disclosed throughout your response.

Select from:

USD

(1.3) Provide an overview and introduction to your organization.

(1.3.2) Organization type

Select from:

Publicly traded organization

(1.3.3) Description of organization

ADM unlocks the power of nature to enrich the quality of life. We're an essential global agricultural supply chain manager and processor, providing food security by connecting local needs with global capabilities. We're a premier human and animal nutrition provider, offering one of the industry's broadest portfolios of ingredients and solutions from nature. We're a trailblazer in health and well-being, with an industry-leading range of products for consumers looking for new ways to live healthier lives. We're a cutting-edge innovator, guiding the way to a future of new bio-based consumer and industrial solutions. And we're leading in business-driven sustainability efforts that support a strong agricultural sector, resilient supply chains, and a vast and growing bioeconomy. Around the globe, our expertise and innovation are meeting critical needs from harvest to home. Learn more at www.adm.com.

[Fixed row]

(1.4) State the end date of the year for which you are reporting data. For emissions data, indicate whether you will be providing emissions data for past reporting years.

(1.4.1) End date of reporting year

12/31/2024

(1.4.2) Alignment of this reporting period with your financial reporting period

Select from:

Yes

(1.4.3) Indicate if you are providing emissions data for past reporting years

Select from:

Yes

(1.4.4) Number of past reporting years you will be providing Scope 1 emissions data for

Select from:

1 year

(1.4.5) Number of past reporting years you will be providing Scope 2 emissions data for

Select from:

1 year

(1.4.6) Number of past reporting years you will be providing Scope 3 emissions data for

Select from:

1 year

[Fixed row]

(1.4.1) What is your organization's annual revenue for the reporting period?

85530000000

(1.5) Provide details on your reporting boundary.

(1.5.1) Is your reporting boundary for your CDP disclosure the same as that used in your financial statements?

Select from:

No

(1.5.2) How does your reporting boundary differ to that used in your financial statement?

For financial accounting, ADM consolidates all entities, including variable interest entities (VIEs), in which it has a controlling financial interest. For VIEs, ADM assesses whether it is the primary beneficiary as defined under the applicable accounting standard. For GHG reporting, ADM uses Operational Control as ADM has the full authority to introduce, as well as implement operating policies across our operations. This approach is best suited for ADM's organizational structure and most accurately reflects the direct impact of our business.

[Fixed row]

(1.6) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?

ISIN code - bond

(1.6.1) Does your organization use this unique identifier?

Select from:

No

ISIN code - equity

(1.6.1) Does your organization use this unique identifier?

Select from:

Yes

(1.6.2) Provide your unique identifier

US0394831020

CUSIP number

(1.6.1) Does your organization use this unique identifier?

Select from:

No

Ticker symbol

(1.6.1) Does your organization use this unique identifier?

Select from:

Yes

(1.6.2) Provide your unique identifier

ADM

SEDOL code

(1.6.1) Does your organization use this unique identifier?

Select from:

Yes

(1.6.2) Provide your unique identifier

B29F3S8

LEI number

(1.6.1) Does your organization use this unique identifier?

Select from:

Yes

(1.6.2) Provide your unique identifier

549300LO13MQ9HYSTR83

D-U-N-S number

(1.6.1) Does your organization use this unique identifier?

Select from:

Yes

(1.6.2) Provide your unique identifier

001307586

Other unique identifier

(1.6.1) Does your organization use this unique identifier?

Select from:

No

[Add row]

(1.7) Select the countries/areas in which you operate.

Select all that apply

China

India

Italy

Spain

Belize

Poland

Serbia

Brazil

Canada

France

Mexico

Panama

Denmark

Ecuador

- Turkey
- Belgium
- Czechia
- Jamaica
- Morocco
- Nigeria
- Romania
- Ukraine
- Viet Nam
- Argentina
- Indonesia
- Netherlands
- Philippines

- Germany
- Grenada
- Hungary
- Barbados
- Bulgaria
- Colombia
- Paraguay
- Portugal
- South Africa
- Trinidad and Tobago
- United States of America
- United Kingdom of Great Britain and Northern Ireland

(1.8) Are you able to provide geolocation data for your facilities?

	Are you able to provide geolocation data for your facilities?	Comment
	Select from: <input checked="" type="checkbox"/> No, this is confidential data	<i>ADM is not disclosing geolocation data for facilities in our CDP submission.</i>

[Fixed row]

(1.11) Are greenhouse gas emissions and/or water-related impacts from the production, processing/manufacturing, distribution activities or the consumption of your products relevant to your current CDP disclosure?

Production

(1.11.1) Relevance of emissions and/or water-related impacts

Select from:

- Value chain (excluding own land)

(1.11.2) Primary reason emissions and/or water-related impacts from this activity are not relevant

Select from:

- Judged to be unimportant or not relevant

(1.11.3) Explain why emissions and/or water-related impacts from this activity are not relevant

ADM does own/manage eucalyptus plantations that are a source of biomass in South America to produce steam to run our operations but emissions- and water-related impacts from this activity have been deemed immaterial and excluded. For the other agricultural commodities reported in this disclosure, ADM works with thousands of growers in the world's most productive agricultural regions to purchase their crops. The emissions- and water-related impacts from this activity occur in our value chain and outside of owned/managed land.

Processing/ Manufacturing

(1.11.1) Relevance of emissions and/or water-related impacts

Select from:

- Both direct operations and upstream/downstream value chain

Distribution

(1.11.1) Relevance of emissions and/or water-related impacts

Select from:

- Both direct operations and upstream/downstream value chain

Consumption

(1.11.1) Relevance of emissions and/or water-related impacts

Select from:

- No

(1.11.2) Primary reason emissions and/or water-related impacts from this activity are not relevant

Select from:

- Other, please specify :Beyond Tier 1 supply chain

(1.11.3) Explain why emissions and/or water-related impacts from this activity are not relevant

When considering GHG emission calculation in our supply chain (Scope 3), our assessment focuses on Tier 1 customers. Because ADM is primarily a business to business company, consumption of our products are beyond Tier 1.

[Fixed row]

(1.22) Provide details on the commodities that you produce and/or source.

Timber products

(1.22.1) Produced and/or sourced

Select from:

- Produced

(1.22.2) Commodity value chain stage

Select all that apply

- Production

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

- No, the total volume is confidential

(1.22.11) Form of commodity

Select all that apply

- Wood-based bioenergy

(1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity?

Select from:

- No, not disclosing

(1.22.15) Is this commodity considered significant to your business in terms of revenue?

Select from:

- No

(1.22.16) Reason for not disclosing

Select all that apply

- Not an immediate strategic priority

(1.22.18) Explanation for not disclosing

ADM sources biomass from eucalyptus reforestation plantations in South America that produce steam to run our operations. This commodity is deemed immaterial and has been excluded from our disclosure.

(1.22.19) Please explain

This commodity was sourced for use as biomass to provide energy for internal operations in South America.

Palm oil

(1.22.1) Produced and/or sourced

Select from:

- Sourced

(1.22.2) Commodity value chain stage

Select all that apply

- Trading

Manufacturing

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

Yes, we are providing the total volume

(1.22.5) Total commodity volume (metric tons)

2152286

(1.22.8) Did you convert the total commodity volume from another unit to metric tons?

Select from:

No

(1.22.11) Form of commodity

Select all that apply

Palm biodiesel

Refined palm oil

Crude palm oil (CPO)

Palm oil derivatives

Palm kernel meal (PKM)

Palm kernel oil derivatives

Crude palm kernel oil (CPKO)

(1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity?

Select from:

Yes, disclosing

(1.22.15) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.22.19) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, palm oil was not included in this disclosure.

Cattle products

(1.22.1) Produced and/or sourced

Select from:

Sourced

(1.22.2) Commodity value chain stage

Select all that apply

Manufacturing

Retailing

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

No, the total volume is confidential

(1.22.11) Form of commodity

Select all that apply

Other, please specify :Dairy products

(1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity?

Select from:

No, not disclosing

(1.22.15) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.22.16) Reason for not disclosing

Select all that apply

Small volume

(1.22.18) Explanation for not disclosing

We procure a small amount of dairy products for use in our Nutrition business unit. We consider sourcing of this commodity to be de minimis.

(1.22.19) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, dairy products were not included in this disclosure.

Soy

(1.22.1) Produced and/or sourced

Select from:

Sourced

(1.22.2) Commodity value chain stage

Select all that apply

Processing

Trading

Manufacturing

(1.22.3) Indicate if you have direct soy and/or embedded soy in your value chain

Select from:

Direct soy only

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

- No, the total volume is confidential

(1.22.11) Form of commodity

Select all that apply

- Soybean meal
- Soybean oil
- Soy biodiesel
- Soy derivatives
- Whole soybeans

(1.22.13) % of revenue dependent on commodity

Select from:

- 31-40%

(1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity?

Select from:

- Yes, disclosing

(1.22.15) Is this commodity considered significant to your business in terms of revenue?

Select from:

- Yes

(1.22.19) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In 2024, soybeans and soybean meal were above this threshold.

Cocoa

(1.22.1) Produced and/or sourced

Select from:

Sourced

(1.22.2) Commodity value chain stage

Select all that apply

Production

Manufacturing

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

No, the total volume is confidential

(1.22.11) Form of commodity

Select all that apply

Other, please specify :Cocoa

(1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity?

Select from:

No, not disclosing

(1.22.15) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.22.16) Reason for not disclosing

Select all that apply

- Small volume

(1.22.18) Explanation for not disclosing

We procure a small amount of cocoa for use in our Nutrition business unit. We consider sourcing of this commodity to be de minimis.

(1.22.19) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, cocoa was not included in this disclosure.

Coffee

(1.22.1) Produced and/or sourced

Select from:

- Sourced

(1.22.2) Commodity value chain stage

Select all that apply

- Manufacturing
- Retailing

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

- No, the total volume is confidential

(1.22.11) Form of commodity

Select all that apply

- Other, please specify :Coffee

(1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity?

Select from:

No, not disclosing

(1.22.15) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.22.16) Reason for not disclosing

Select all that apply

Small volume

(1.22.18) Explanation for not disclosing

We procure a small amount of coffee for use in our Nutrition business unit. We consider sourcing of this commodity to be de minimis.

(1.22.19) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, coffee was not included in this disclosure.

[Fixed row]

(1.23) Which of the following agricultural commodities that your organization produces and/or sources are the most significant to your business by revenue?

Cotton

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, cotton was not included in this disclosure.

Dairy & egg products

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, dairy and egg products were not included in this disclosure.

Fish and seafood from aquaculture

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, seafood products were not included in this disclosure.

Fruit

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, fruit was not included in this disclosure.

Maize/corn

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.2) % of revenue dependent on this agricultural commodity

Select from:

11-20%

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

Yes

(1.23.4) Please explain

In ADM's annual Form 10-K, products that account for more than 10% of revenues are disclosed. In our 2024 Form 10-K, corn was included in this disclosure.

Nuts

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, nuts were not included in this disclosure.

Other grain (e.g., barley, oats)

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, other grains were not included in this disclosure.

Other oilseeds (e.g. rapeseed oil)

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, other oilseeds were not included in this disclosure.

Poultry & hog

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, poultry/hog was not included in this disclosure.

Rice

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, rice was not included in this disclosure.

Sugar

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, sugar was not included in this disclosure.

Tea

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, tea was not included in this disclosure.

Tobacco

(1.23.1) Produced and/or sourced

Select from:

No

Vegetable

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, vegetable was not included in this disclosure.

Wheat

(1.23.1) Produced and/or sourced

Select from:

Sourced

(1.23.3) Is this commodity considered significant to your business in terms of revenue?

Select from:

No

(1.23.4) Please explain

ADM discloses products that account for 10% or more of revenues on page 9 of our annual Form 10-K report. In our 2024 Form 10-K, wheat was not included in this disclosure.

Other commodity

(1.23.1) Produced and/or sourced

Select from:

No

[Fixed row]

(1.24) Has your organization mapped its value chain?

(1.24.1) Value chain mapped

Select from:

Yes, we have mapped or are currently in the process of mapping our value chain

(1.24.2) Value chain stages covered in mapping

Select all that apply

Upstream value chain

(1.24.3) Highest supplier tier mapped

Select from:

Tier 2 suppliers

(1.24.4) Highest supplier tier known but not mapped

Select from:

Tier 4+ suppliers

(1.24.6) Smallholder inclusion in mapping

Select from:

Smallholders relevant and included

(1.24.7) Description of mapping process and coverage

ADM has traceability systems in place for agricultural commodities linked to deforestation and conversion risk such as soy and palm. In South America, we use satellite mapping overlaid with farm boundaries to monitor for deforestation in our direct sourcing. For indirect sourcing, where we buy commodities or products from a

supplier rather than the farm, we are identifying the first aggregation point and screening for deforestation in a 50 km radius. For palm, ADM traces its supply back to the mill and works closely with its direct suppliers to maintain a high level of traceability. To ensure reliability of data, the traceability process is verified by an independent third-party. ADM also works with these tier 1 suppliers to increase traceability to the plantation.

[Fixed row]

(1.24.1) Have you mapped where in your direct operations or elsewhere in your value chain plastics are produced, commercialized, used, and/or disposed of?

	Plastics mapping	Value chain stages covered in mapping
	<i>Select from:</i> <input checked="" type="checkbox"/> Yes, we have mapped or are currently in the process of mapping plastics in our value chain	<i>Select all that apply</i> <input checked="" type="checkbox"/> Upstream value chain <input checked="" type="checkbox"/> Downstream value chain

[Fixed row]

(1.24.2) Which commodities has your organization mapped in your upstream value chain (i.e., supply chain)?

Palm oil

(1.24.2.1) Value chain mapped for this sourced commodity

Select from:

Yes

(1.24.2.2) Highest supplier tier mapped for this sourced commodity

Select from:

Tier 3 suppliers

(1.24.2.3) % of tier 1 suppliers mapped

Select from:

100%

(1.24.2.4) % of tier 2 suppliers mapped

Select from:

100%

(1.24.2.5) % of tier 3 suppliers mapped

Select from:

76-99%

(1.24.2.7) Highest supplier tier known but not mapped for this sourced commodity

Select from:

All supplier tiers known have been mapped for this sourced commodity

Soy

(1.24.2.1) Value chain mapped for this sourced commodity

Select from:

Yes

(1.24.2.2) Highest supplier tier mapped for this sourced commodity

Select from:

Tier 2 suppliers

(1.24.2.3) % of tier 1 suppliers mapped

Select from:

100%

(1.24.2.4) % of tier 2 suppliers mapped

Select from:

100%

(1.24.2.7) Highest supplier tier known but not mapped for this sourced commodity

Select from:

All supplier tiers known have been mapped for this sourced commodity

[Fixed row]

C2. Identification, assessment, and management of dependencies, impacts, risks, and opportunities

(2.1) How does your organization define short-, medium-, and long-term time horizons in relation to the identification, assessment, and management of your environmental dependencies, impacts, risks, and opportunities?

Short-term

(2.1.1) From (years)

0

(2.1.3) To (years)

1

(2.1.4) How this time horizon is linked to strategic and/or financial planning

ADM has aligned time horizons with those outlined in new regulatory standards.

Medium-term

(2.1.1) From (years)

1

(2.1.3) To (years)

5

(2.1.4) How this time horizon is linked to strategic and/or financial planning

ADM has aligned time horizons with those outlined in new regulatory standards.

Long-term

(2.1.1) From (years)

5

(2.1.2) Is your long-term time horizon open ended?

Select from:

Yes

(2.1.4) How this time horizon is linked to strategic and/or financial planning

ADM has aligned time horizons with those outlined in new regulatory standards.

[Fixed row]

(2.2) Does your organization have a process for identifying, assessing, and managing environmental dependencies and/or impacts?

	Process in place	Dependencies and/or impacts evaluated in this process
	Select from: <input checked="" type="checkbox"/> Yes	Select from: <input checked="" type="checkbox"/> Both dependencies and impacts

[Fixed row]

(2.2.1) Does your organization have a process for identifying, assessing, and managing environmental risks and/or opportunities?

	Process in place	Risks and/or opportunities evaluated in this process	Is this process informed by the dependencies and/or impacts process?
	Select from: <input checked="" type="checkbox"/> Yes	Select from: <input checked="" type="checkbox"/> Both risks and opportunities	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(2.2.2) Provide details of your organization’s process for identifying, assessing, and managing environmental dependencies, impacts, risks, and/or opportunities.

Row 1

(2.2.2.1) Environmental issue

Select all that apply

- Climate change
- Forests
- Water
- Biodiversity

(2.2.2.2) Indicate which of dependencies, impacts, risks, and opportunities are covered by the process for this environmental issue

Select all that apply

- Dependencies
- Impacts
- Risks
- Opportunities

(2.2.2.3) Value chain stages covered

Select all that apply

- Direct operations
- Upstream value chain
- Downstream value chain

(2.2.2.4) Coverage

Select from:

- Full

(2.2.2.5) Supplier tiers covered

Select all that apply

- Tier 1 suppliers
- Tier 2 suppliers

(2.2.2.7) Type of assessment

Select from:

- Qualitative and quantitative

(2.2.2.8) Frequency of assessment

Select from:

- More than once a year

(2.2.2.9) Time horizons covered

Select all that apply

- Short-term
- Medium-term
- Long-term

(2.2.2.10) Integration of risk management process

Select from:

- Integrated into multi-disciplinary organization-wide risk management process

(2.2.2.11) Location-specificity used

Select all that apply

- Not location specific

(2.2.2.12) Tools and methods used

Commercially/publicly available tools

- SEDEX
- EcoVadis
- Encore tool
- WRI Aqueduct
- Sustainability Policy Transparency Toolkit (SPOTT)
- TNFD – Taskforce on Nature-related Financial Disclosures
- LEAP (Locate, Evaluate, Assess and Prepare) approach, TNFD
- Other commercially/publicly available tools, please specify :**EO Wilson Half**

Earth Map Project, Map of Life

- WWF Biodiversity Risk Filter

Other

- Materiality assessment
- Scenario analysis

(2.2.2.13) Risk types and criteria considered

Acute physical

- Drought
- Tornado
- Landslide
- Wildfires
- Heat waves
- Cold wave/frost
- Cyclones, hurricanes, typhoons
- Heavy precipitation (rain, hail, snow/ice)
- Flood (coastal, fluvial, pluvial, ground water)
- Storm (including blizzards, dust, and sandstorms)

Chronic physical

- ☑ Heat stress
- ☑ Soil erosion
- ☑ Water stress
- ☑ Soil degradation
- ☑ Change in land-use
- ☑ Increased ecosystem vulnerability
- ☑ Precipitation or hydrological variability
- ☑ Increased severity of extreme weather events
- ☑ Water availability at a basin/catchment level
- ☑ Changing temperature (air, freshwater, marine water)

Policy

- ☑ Carbon pricing mechanisms
- ☑ Changes to international law and bilateral agreements
- ☑ Changes to national legislation
- ☑ Increased pricing of water
- ☑ Lack of mature certification and sustainability standards

Market

- ☑ Availability and/or increased cost of certified sustainable material
- ☑ Availability and/or increased cost of raw materials
- ☑ Changing customer behavior
- ☑ Inadequate access to water, sanitation, and hygiene services (WASH)

Reputation

- ☑ Increased partner and stakeholder concern and partner and stakeholder negative feedback
- ☑ Negative press coverage related to support of projects or activities with negative impacts on the environment (e.g. GHG emissions, deforestation & conversion, water stress)
- ☑ Stakeholder conflicts concerning water resources at a basin/catchment level

- ☑ Groundwater depletion
- ☑ Changing wind patterns
- ☑ Declining water quality
- ☑ Temperature variability
- ☑ Declining ecosystem services
- ☑ Changing precipitation patterns and types (rain, hail, snow/ice)

Technology

- Inability to increase yield of existing production areas
- Data access/availability or monitoring systems
- Transition to lower emissions technology and products

Liability

- Exposure to litigation
- Moratoria and voluntary agreement
- Non-compliance with regulations

(2.2.2.14) Partners and stakeholders considered

Select all that apply

- | | |
|--|--|
| <input checked="" type="checkbox"/> NGOs | <input checked="" type="checkbox"/> Regulators |
| <input checked="" type="checkbox"/> Customers | <input checked="" type="checkbox"/> Local communities |
| <input checked="" type="checkbox"/> Employees | <input checked="" type="checkbox"/> Indigenous peoples |
| <input checked="" type="checkbox"/> Investors | <input checked="" type="checkbox"/> Water utilities at a local level |
| <input checked="" type="checkbox"/> Suppliers | <input checked="" type="checkbox"/> Other water users at the basin/catchment level |
| <input checked="" type="checkbox"/> Other commodity users/producers at a local level | |

(2.2.2.15) Has this process changed since the previous reporting year?

Select from:

- No

(2.2.2.16) Further details of process

ADM uses a multi-disciplinary, companywide enterprise risk management (ERM) process to assess sustainability risks including climate change and deforestation. Each quarter, the ERM Sustainability subgroup reviews and reports sustainability risks and the related mitigation actions with the ERM team. The group uses a risk matrix which includes a quantitative review of impact, mitigation, and residual risk as well as qualitative information about risk categories, warning periods, mitigation strategies, and effectiveness. The ERM team compiles risks from all subgroups for quarterly reporting to the Board. ADM's sustainability team also incorporates multiple databases and tools to assess topic-specific risks and dependencies within our upstream value chain. These resources help assist in strategy development, risk mitigation, and stakeholder engagement.

[Add row]

(2.2.7) Are the interconnections between environmental dependencies, impacts, risks and/or opportunities assessed?

(2.2.7.1) Interconnections between environmental dependencies, impacts, risks and/or opportunities assessed

Select from:

Yes

(2.2.7.2) Description of how interconnections are assessed

ADM assess interconnections through multiple processes. For example, within our direct operations, the climate-, energy-, and water-related impacts and opportunities of relevant CAPEX projects are considered before implementation. Through our regenerative agriculture program, ADM utilizes on-farm data collection and reporting tools to assess interconnected outcomes such as carbon sequestration, soil health, biodiversity, and water quality.

[Fixed row]

(2.3) Have you identified priority locations across your value chain?

(2.3.1) Identification of priority locations

Select from:

Yes, we have identified priority locations

(2.3.2) Value chain stages where priority locations have been identified

Select all that apply

Direct operations

(2.3.3) Types of priority locations identified

Sensitive locations

Areas of limited water availability, flooding, and/or poor quality of water

(2.3.4) Description of process to identify priority locations

Due to the geographic size and diversity of ADM's portfolio, four facilities were identified as being potentially exposed to substantive water risks, particularly those related to water availability. It was determined that a major lack of available water for use at any of these processing facilities could potentially have a material adverse impact on operating results.

(2.3.5) Will you be disclosing a list/spatial map of priority locations?

Select from:

Yes, we will be disclosing the list/geospatial map of priority locations

(2.3.6) Provide a list and/or spatial map of priority locations

Priority List - Water Risks.xlsx

[Fixed row]

(2.4) How does your organization define substantive effects on your organization?

Risks

(2.4.1) Type of definition

Select all that apply

Qualitative

(2.4.6) Metrics considered in definition

Select all that apply

Time horizon over which the effect occurs

Likelihood of effect occurring

Other, please specify :Impacts to one-year and five-year plan

(2.4.7) Application of definition

These effects are considered substantive based on the consideration of metrics such as impact and likelihood. For risks, likelihood is assigned as rare, unlikely, possible, likely, or almost certain based on a percentage range of <10% to >90%. Additional non-quantifiable financial impacts are also evaluated.

Opportunities

(2.4.1) Type of definition

Select all that apply

- Qualitative

(2.4.6) Metrics considered in definition

Select all that apply

- Time horizon over which the effect occurs
- Likelihood of effect occurring

(2.4.7) Application of definition

*These effects are considered substantive based on the consideration of metrics such as impact and likelihood.
[Add row]*

(2.5) Does your organization identify and classify potential water pollutants associated with its activities that could have a detrimental impact on water ecosystems or human health?

(2.5.1) Identification and classification of potential water pollutants

Select from:

- Yes, we identify and classify our potential water pollutants

(2.5.2) How potential water pollutants are identified and classified

In managing wastewater, ADM works with local authorities to ensure that pollutants of concern are identified and addressed through either monitoring or control limits set in discharge permits. Classification of these pollutants is based on appropriate regulatory authority frameworks.

[Fixed row]

(2.5.1) Describe how your organization minimizes the adverse impacts of potential water pollutants on water ecosystems or human health associated with your activities.

Row 1

(2.5.1.1) Water pollutant category

Select from:

- Inorganic pollutants

(2.5.1.2) Description of water pollutant and potential impacts

Elevated levels of salts, including such parameters as sulfate, chloride, and bicarbonate, are important to managing in-stream toxicity from direct discharges to surface water bodies.

(2.5.1.3) Value chain stage

Select all that apply

- Direct operations

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- Assessment of critical infrastructure and storage condition (leakages, spillages, pipe erosion etc.) and their resilience
- Industrial and chemical accidents prevention, preparedness, and response
- Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- Upgrading of process equipment/methods
- Procedure(s) under development/ R&D

(2.5.1.5) Please explain

Controlling salt levels in wastewater discharge is a challenging and increasingly frequent requirement for ADM facilities. Specific ions such as chlorides and sulfate are often being managed by production process modifications rather than direct removal from wastewater. In some cases ADM provides salt removal treatment systems prior to discharge of wastewater sources.

Row 2

(2.5.1.1) Water pollutant category

Select from:

- Other nutrients and oxygen demanding pollutants

(2.5.1.2) Description of water pollutant and potential impacts

Managing for oxygen demand, pH, and temperature are critical to mitigate eutrophic impacts on local water bodies when direct discharge is practiced. These parameters are also critical to mitigate any disruption in local municipal wastewater treatment systems and so enable optimized discharge quality for local watersheds.

(2.5.1.3) Value chain stage

Select all that apply

- Direct operations

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- Assessment of critical infrastructure and storage condition (leakages, spillages, pipe erosion etc.) and their resilience
- Beyond compliance with regulatory requirements
- Provision of best practice instructions on product use
- Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- Procedure(s) under development/ R&D

(2.5.1.5) Please explain

ADM wastewater discharges, whether directly to rivers and streams or to municipal wastewater facilities, are routinely monitored and often treated to reduce contaminants that exert oxygen demands.

Row 3

(2.5.1.1) Water pollutant category

Select from:

Phosphates

(2.5.1.2) Description of water pollutant and potential impacts

Agricultural run-off can impact water quality

(2.5.1.3) Value chain stage

Select all that apply

Upstream value chain

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

Other, please specify :Regenerative agriculture practices

(2.5.1.5) Please explain

Our regenerative agriculture program works to identify and implement customized and targeted projects focusing on outreach, education, and continuous improvement to drive adoption of practices. We have identified five key advanced agricultural practices that have multiple positive outcomes such as reducing GHG emissions, improving soil health, and protecting water quality.

Row 4

(2.5.1.1) Water pollutant category

Select from:

- Phosphates

(2.5.1.2) Description of water pollutant and potential impacts

Phosphorus, in many watersheds, is the limiting nutrient to manage eutrophication processes in water bodies.

(2.5.1.3) Value chain stage

Select all that apply

- Direct operations

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- Resource recovery
- Water recycling
- Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- Upgrading of process equipment/methods
- Procedure(s) under development/ R&D

(2.5.1.5) Please explain

Direct control of phosphorus leaving ADM facilities wastewater is not commonly controlled today. However, we are exploring phosphorus removal technology implementation at a number of facilities globally.

Row 5

(2.5.1.1) Water pollutant category

Select from:

- Nitrates

(2.5.1.2) Description of water pollutant and potential impacts

Agricultural run-off can impact water quality

(2.5.1.3) Value chain stage

Select all that apply

Upstream value chain

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

Other, please specify :Regenerative agriculture practices

(2.5.1.5) Please explain

Our regenerative agriculture program works to identify and implement customized and targeted projects focusing on outreach, education, and continuous improvement to drive adoption of practices. We have identified five key advanced agricultural practices that have multiple positive outcomes such as reducing GHG emissions, improving soil health, and protecting water quality.

Row 6

(2.5.1.1) Water pollutant category

Select from:

Oil

(2.5.1.2) Description of water pollutant and potential impacts

Fats, Oils, and Grease (FOG) is disruptive both to water bodies and municipal wastewater facilities, including their collection system.

(2.5.1.3) Value chain stage

Select all that apply

Direct operations

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- Resource recovery
- Procedure(s) under development/ R&D
- Upgrading of process equipment/methods
- Provision of best practice instructions on product use
- Industrial and chemical accidents prevention, preparedness, and response
- Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- Assessment of critical infrastructure and storage condition (leakages, spillages, pipe erosion etc.) and their resilience

(2.5.1.5) Please explain

Fats, oils and grease contaminants are controlled at many ADM facilities to reduce risks to the environment and municipal wastewater systems. Various technologies are used to achieve control of FOG levels, including some locations with advanced membrane treatment systems.

[Add row]

C3. Disclosure of risks and opportunities

(3.1) Have you identified any environmental risks which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future?

Climate change

(3.1.1) Environmental risks identified

Select from:

Yes, both in direct operations and upstream/downstream value chain

Forests

(3.1.1) Environmental risks identified

Select from:

Yes, only in our upstream/downstream value chain

(3.1.2) Primary reason why your organization does not consider itself to have environmental risks in your direct operations and/or upstream/downstream value chain

Select from:

Environmental risks exist, but none with the potential to have a substantive effect on our organization

(3.1.3) Please explain

ADM is not a grower of crops, the identified substantive forests-related risks pertain to our upstream supply chain.

Water

(3.1.1) Environmental risks identified

Select from:

Yes, both in direct operations and upstream/downstream value chain

Plastics

(3.1.1) Environmental risks identified

Select from:

No

(3.1.2) Primary reason why your organization does not consider itself to have environmental risks in your direct operations and/or upstream/downstream value chain

Select from:

Evaluation in progress

(3.1.3) Please explain

ADM has not completed an identification of risks, impacts, or opportunities related to plastics. ADM is in the process of improving disclosure capabilities associated with plastics, primarily associated with packaging for our sold goods.

[Fixed row]

(3.1.1) Provide details of the environmental risks identified which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future.

Climate change

(3.1.1.1) Risk identifier

Select from:

Risk1

(3.1.1.3) Risk types and primary environmental risk driver

Acute physical

Other acute physical risk, please specify :(Natural disasters including droughts, floods, fires, tornadoes, hurricanes, etc.

(3.1.1.4) Value chain stage where the risk occurs

Select from:

Direct operations

(3.1.1.6) Country/area where the risk occurs

Select all that apply

United States of America

(3.1.1.9) Organization-specific description of risk

ADM's operations rely on dependable and efficient transportation services the disruption of which could result in difficulties supplying materials to ADM's facilities and impair ADM's ability to deliver products to its customers in a timely manner. ADM relies on access to navigable rivers and waterways in order to fulfill its transportation obligations more effectively.

(3.1.1.11) Primary financial effect of the risk

Select from:

Increased direct costs

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

Short-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

About as likely as not

(3.1.1.14) Magnitude

Select from:

Medium

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Reduced supply of agricultural commodities could adversely affect ADM's profitability by increasing the cost of raw materials and/or limiting ADM's ability to procure, transport, store, process, and merchandise agricultural commodities in an efficient manner.

(3.1.1.26) Primary response to risk

Infrastructure, technology and spending

Improve maintenance of infrastructure

(3.1.1.27) Cost of response to risk

0

(3.1.1.28) Explanation of cost calculation

The cost of management is built into ADM's operational model. By continuing to operate and maintain diverse assets, ADM manages risk.

(3.1.1.29) Description of response

To enhance the efficiency of transporting large quantities of raw materials and finished products between ADM's procurement facilities and processing plants and also the final delivery of products to its customers around the world, ADM owns approximately 1,900 barges, 9,500 rail cars, 360 trucks, 1,210 trailers, 140 boats, and 3 oceangoing vessels; and leases, under operating leases, approximately 700 barges, 22,450 rail cars, 250 trucks, 530 trailers, 31 boats, and 20 oceangoing vessels.

Forests

(3.1.1.1) Risk identifier

Select from:

Risk4

(3.1.1.2) Commodity

Select all that apply

Palm oil

(3.1.1.3) Risk types and primary environmental risk driver

Policy

Other policy risk, please specify :Lack of regulation

(3.1.1.4) Value chain stage where the risk occurs

Select from:

Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

Indonesia

Malaysia

Papua New Guinea

Solomon Islands

(3.1.1.9) Organization-specific description of risk

Governments in palm growing regions are issuing permits for deforestation and encouraging development of palm plantations in forested areas. To avoid risk of sourcing from deforested areas, entire regions may need to be avoided which jeopardizes the livelihoods of suppliers who are not deforesting.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Disruption in upstream value chain

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- Likely

(3.1.1.14) Magnitude

Select from:

- Medium-high

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Companies associated with deforestation or exploitation receive negative media coverage which can affect stock prices.

(3.1.1.26) Primary response to risk

Engagement

- Engage with suppliers

(3.1.1.27) Cost of response to risk

0

(3.1.1.28) Explanation of cost calculation

ADM has internal teams who work on palm supplier assessments and monitoring of grievances. We also work with third-party consultants on implementation and verification of our no-deforestation program.

(3.1.1.29) Description of response

ADM diligently reviews suppliers and maintains a list to ensure transparent and traceable supply chain. We have a formal grievance mechanism where issues can be raised and resolutions are publicly reported.

Water

(3.1.1.1) Risk identifier

Select from:

Risk10

(3.1.1.3) Risk types and primary environmental risk driver

Acute physical

Drought

(3.1.1.4) Value chain stage where the risk occurs

Select from:

Direct operations

(3.1.1.6) Country/area where the risk occurs

Select all that apply

United States of America

(3.1.1.7) River basin where the risk occurs

Select all that apply

Mississippi River

(3.1.1.9) Organization-specific description of risk

Any major lack of available water for use in certain processing operations could have a material adverse impact on operating results.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Disruption in production capacity

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- Unlikely

(3.1.1.14) Magnitude

Select from:

- Medium-low

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Reduction of disruption in production capacity could lead to a decrease in revenues associated with impacted sites.

(3.1.1.26) Primary response to risk

Diversification

- Other diversification, please specify :Diversify water supply available to the site

(3.1.1.29) Description of response

In 2012, Decatur's local lake level dropped significantly due to drought. This put ADM operations at risk of water shortage. As a response and to address the risk of this happening in the future, ADM worked with the community and the city government to identify solutions. ADM installed water wells onsite and helped to fund the city's \$91 million dredging project which increased the lake capacity by 30%. ADM also implemented a reclaim water facility at Decatur to reduce reliance on water supplied from Lake Decatur. We continue to invest in this facility (recent up-grades) and have expansion plans for the production and use of reclaim water. ADM is developing policies on the application of reuse or reclaim supplies within our production operations. Maximizing the reuse and reclaim of water within our operation will improve overall resilience in our operation.

Climate change

(3.1.1.1) Risk identifier

Select from:

Risk2

(3.1.1.3) Risk types and primary environmental risk driver

Acute physical

Other acute physical risk, please specify :Floods, droughts, cyclones, etc.

(3.1.1.4) Value chain stage where the risk occurs

Select from:

Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

United States of America

(3.1.1.9) Organization-specific description of risk

The availability and prices of agricultural commodities are subject to wide fluctuations, including impacts from factors outside of ADM's control such as changes in weather and climate.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Increased direct costs

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- About as likely as not

(3.1.1.14) Magnitude

Select from:

- Medium-high

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Reduction in agricultural commodities would directly impact ADM's ability to produce goods which would directly affect sales and revenue.

(3.1.1.26) Primary response to risk

Diversification

- Increase supplier diversification

(3.1.1.27) Cost of response to risk

0

(3.1.1.28) Explanation of cost calculation

The cost of management is built into ADM's operational model. By continuing to operate and maintain diverse assets, ADM manages risk.

(3.1.1.29) Description of response

ADM uses a global network of procurement, processing, and transportation assets, as well as robust communications between global commodity merchandiser teams, to continually assess price and basis opportunities.

Climate change

(3.1.1.1) Risk identifier

Select from:

Risk3

(3.1.1.3) Risk types and primary environmental risk driver

Policy

Carbon pricing mechanisms

(3.1.1.4) Value chain stage where the risk occurs

Select from:

Direct operations

(3.1.1.6) Country/area where the risk occurs

Select all that apply

Canada

Germany

United Kingdom of Great Britain and Northern Ireland

United States of America

(3.1.1.9) Organization-specific description of risk

ADM's business could be affected in the future by additional global, regional, national, and local regulation, pricing of greenhouse gas emissions or other climate change legislation, regulation or agreements. It is difficult at this time to estimate the likelihood of passage, or predict the potential impact, of any additional legislation, regulations or agreements. Potential consequences of new obligations could include increased energy, transportation, raw material, and administrative costs, and may require ADM to make additional investments in its facilities and equipment.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Increased direct costs

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Medium-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- About as likely as not

(3.1.1.14) Magnitude

Select from:

- Medium

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Financial implications are dependent upon the environmental regulations but vary from increased operating costs (additional monitoring and testing requirements) to capital costs (equipment upgrades/installation).

(3.1.1.26) Primary response to risk

Compliance, monitoring and targets

Establish organization-wide targets

(3.1.1.27) Cost of response to risk

500000000

(3.1.1.28) Explanation of cost calculation

After a carbon reduction feasibility study, ADM set a new, ambitious GHG reduction target. This GHG reduction target is included in our "Strive 35" targets - a collection of sustainability-related goals with 2035 target years. ADM anticipates spending between \$400 million and \$500 million on capital projects to achieve the Strive 35 targets.

(3.1.1.29) Description of response

After a carbon reduction feasibility study, ADM set a new, ambitious GHG reduction target. As we reduce absolute emissions, the total potential cost of a carbon tax or trading scheme goes down. The feasibility looked at carbon reduction opportunities that are technologically and financially feasible.

Forests

(3.1.1.1) Risk identifier

Select from:

Risk5

(3.1.1.2) Commodity

Select all that apply

Palm oil

(3.1.1.3) Risk types and primary environmental risk driver

Acute physical

Cyclone, hurricane, typhoon

(3.1.1.4) Value chain stage where the risk occurs

Select from:

- Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

- Indonesia
- Malaysia
- Papua New Guinea
- Solomon Islands

(3.1.1.9) Organization-specific description of risk

Palm is grown in tropical regions which are susceptible to tropical cyclones and similar catastrophic weather events. Increased severity of these events can disrupt the supply chain by reducing or eliminating supply from various geographies.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Disruption in upstream value chain

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- Very likely

(3.1.1.14) Magnitude

Select from:

Medium-low

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Reduced supply of agricultural commodities could adversely affect ADM's profitability by increasing the cost of raw materials and/or limiting ADM's ability to procure, transport, store, process, and merchandise agricultural commodities in an efficient manner.

(3.1.1.26) Primary response to risk

Diversification

Increase supplier diversification

(3.1.1.27) Cost of response to risk

0

(3.1.1.28) Explanation of cost calculation

The cost of management is built into ADM's operational model. By continuing to diversify our supply base, ADM manages risk.

(3.1.1.29) Description of response

ADM sources palm from multiple suppliers in several countries. Supplier diversity reduces risk of supply shortage if a plantation or mill experiences a catastrophic weather event.

Forests

(3.1.1.1) Risk identifier

Select from:

Risk6

(3.1.1.2) Commodity

Select all that apply

- Palm oil

(3.1.1.3) Risk types and primary environmental risk driver

Reputation

- Increased partner and stakeholder concern or negative partner and stakeholder feedback

(3.1.1.4) Value chain stage where the risk occurs

Select from:

- Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

- Indonesia
- Malaysia
- Papua New Guinea
- Solomon Islands
- United States of America

(3.1.1.9) Organization-specific description of risk

The clearing of forested, High Carbon Stock (HCS) and High Conservation Value (HCV) areas for planting threatens biodiversity, soil health, and vital carbon sinks as well as indigenous communities who rely on those areas for their livelihood. Agricultural production, particularly in countries with lower HDI values, has a higher risk of using slave and child labor, not paying living wages, having unsafe working conditions and violating additional rights. These practices threaten the development and livelihood of local communities. Companies associated with deforestation or exploitation receive negative media coverage which can affect stock prices.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Brand damage

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Medium-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- Very unlikely

(3.1.1.14) Magnitude

Select from:

- Medium-high

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Companies associated with deforestation or exploitation receive negative media coverage which can affect stock prices.

(3.1.1.26) Primary response to risk

Engagement

- Engage in multi-stakeholder initiatives

(3.1.1.27) Cost of response to risk

0

(3.1.1.28) Explanation of cost calculation

ADM has internal teams who work on palm supplier assessments and monitoring of grievances. We also work with third-party consultants on implementation and verification of our no-deforestation program.

(3.1.1.29) Description of response

To address these risks, ADM has established and begun implementation of a No-Deforestation Policy and a Respect for Human Rights Policy. We require all colleagues and suppliers to comply with these policies.

Forests

(3.1.1.1) Risk identifier

Select from:

Risk7

(3.1.1.2) Commodity

Select all that apply

Soy

(3.1.1.3) Risk types and primary environmental risk driver

Acute physical

Other acute physical risk, please specify :Floods, droughts, cyclones, etc.

(3.1.1.4) Value chain stage where the risk occurs

Select from:

Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

Argentina

- Brazil
- Paraguay
- United States of America
- Uruguay

(3.1.1.9) Organization-specific description of risk

The availability and prices of agricultural commodities are subject to wide fluctuations, including impacts from factors outside of ADM's control such as changes in weather and climate.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Disruption in upstream value chain

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- Unlikely

(3.1.1.14) Magnitude

Select from:

- Medium-low

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

A regional event could cause an increase in the price of commodities and transportation costs, as well as a loss of revenue.

(3.1.1.26) Primary response to risk

Diversification

- Increase supplier diversification

(3.1.1.27) Cost of response to risk

0

(3.1.1.28) Explanation of cost calculation

The cost of management is built into ADM's operational model. By continuing to diversify our supply base, ADM manages risk.

(3.1.1.29) Description of response

ADM sources soy from multiple suppliers in several countries. Supplier diversity reduces risk of supply shortage if a region experiences flooding or drought conditions which affect supply.

Forests

(3.1.1.1) Risk identifier

Select from:

- Risk8

(3.1.1.2) Commodity

Select all that apply

- Soy

(3.1.1.3) Risk types and primary environmental risk driver

Policy

- Other policy risk, please specify :Regulatory uncertainty

(3.1.1.4) Value chain stage where the risk occurs

Select from:

- Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

- Brazil

(3.1.1.9) Organization-specific description of risk

Focus on the Cerrado biome in South America is increasing. Conversion of native vegetation has not been clearly defined and the biome contains multiple habitats including high canopy forest, transitional forest, and grassland.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Disruption in production capacity

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Medium-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

- About as likely as not

(3.1.1.14) Magnitude

Select from:

Medium

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Reductions or disruptions to production capacity as a result of no-deforestation/no-conversion definitions could lead to a loss of revenue.

(3.1.1.26) Primary response to risk

Engagement

Engage in multi-stakeholder initiatives

(3.1.1.29) Description of response

ADM is working with NGOs, governments, customers, suppliers, and other stakeholders to identify appropriate measures for this biome. In 2016, ADM joined WBCSD and is working with a stakeholder group specifically on this topic. Alongside this effort, ADM continues implementation of its Commitment to No-Deforestation and No-Conversion.

Forests

(3.1.1.1) Risk identifier

Select from:

Risk9

(3.1.1.2) Commodity

Select all that apply

Soy

(3.1.1.3) Risk types and primary environmental risk driver

Reputation

Increased partner and stakeholder concern or negative partner and stakeholder feedback

(3.1.1.4) Value chain stage where the risk occurs

Select from:

- Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

- Argentina
- Brazil
- Paraguay
- United States of America
- Uruguay

(3.1.1.9) Organization-specific description of risk

The clearing of forested, High Carbon Stock (HCS) and High Conservation Value (HCV) areas for planting threatens biodiversity, soil health, and vital carbon sinks as well as indigenous communities who rely on those areas for their livelihood. Agricultural production, particularly in countries with lower HDI values, has a higher risk of using slave and child labor, not paying living wages, having unsafe working conditions and violating additional rights. These practices threaten the development and livelihood of local communities. Companies associated with deforestation receive negative media coverage which can affect stock prices.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Brand damage

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Medium-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

Very unlikely

(3.1.1.14) Magnitude

Select from:

Medium-high

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Companies associated with deforestation receive negative media coverage which can affect stock prices.

(3.1.1.26) Primary response to risk

Engagement

Engage in multi-stakeholder initiatives

(3.1.1.29) Description of response

To address these risks, ADM has established and begun implementation of a No-Deforestation Policy and a Respect for Human Rights Policy. We require all colleagues and suppliers to comply with these policies.

Water

(3.1.1.1) Risk identifier

Select from:

Risk10

(3.1.1.3) Risk types and primary environmental risk driver

Acute physical

Drought

(3.1.1.4) Value chain stage where the risk occurs

Select from:

- Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

- United States of America

(3.1.1.7) River basin where the risk occurs

Select all that apply

- Mississippi River

(3.1.1.9) Organization-specific description of risk

The majority of our key commodities - corn, soy, wheat, canola are farmed in the Mississippi River basin. A drought in the Midwestern United States could cause commodity prices to increase or in a severe event, crops may not be available for operations. In addition, river transportation may not be possible which could further affect operations.

(3.1.1.11) Primary financial effect of the risk

Select from:

- Disruption in upstream value chain

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

Unlikely

(3.1.1.14) Magnitude

Select from:

Medium

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Drought(s) could lead to increased costs of agricultural commodities and may also impact the river transportation of ADM's goods, leading to further increased costs and/or decreased revenue.

(3.1.1.26) Primary response to risk

Diversification

Increase supplier diversification

(3.1.1.28) Explanation of cost calculation

Cost to implement sustainable agriculture programs is proprietary.

(3.1.1.29) Description of response

Supplier diversity helps to minimize the impact of severe weather events. In addition, we believe water quality and soil health are of strategic importance for our business and for the current and future livelihoods of our suppliers and the surrounding communities. We focus on supporting farmers in adopting practices that address water quality and soil health, such as cover crops, reduced tillage, complex crop rotations, and nutrient management to reduce soil erosion, nutrient run-off, and GHG emissions.

[Add row]

(3.1.2) Provide the amount and proportion of your financial metrics from the reporting year that are vulnerable to the substantive effects of environmental risks.

Climate change

(3.1.2.7) Explanation of financial figures

ADM intends to evaluate methods for quantifying the proportion and amount of financial metrics that are vulnerable to substantive impacts of climate-related risks.

Forests

(3.1.2.7) Explanation of financial figures

ADM intends to evaluate methods for quantifying the proportion and amount of financial metrics that are vulnerable to substantive impacts of forests-related risks.

Water

(3.1.2.7) Explanation of financial figures

*ADM intends to evaluate methods for quantifying the proportion and amount of financial metrics that are vulnerable to substantive impacts of water-related risks.
[Add row]*

(3.2) Within each river basin, how many facilities are exposed to substantive effects of water-related risks, and what percentage of your total number of facilities does this represent?

Row 1

(3.2.1) Country/Area & River basin

United States of America

Mississippi River

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

Direct operations

(3.2.3) Number of facilities within direct operations exposed to water-related risk in this river basin

4

(3.2.4) % of your organization’s total facilities within direct operations exposed to water-related risk in this river basin

Select from:

Less than 1%

(3.2.10) % organization’s total global revenue that could be affected

Select from:

1-10%

(3.2.11) Please explain

Due to the geographic size and diversity of ADM's portfolio, only four facilities can make substantive impacts on an individual basis.

[Add row]

(3.3) In the reporting year, was your organization subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations?

	Water-related regulatory violations	Fines, enforcement orders, and/or other penalties	Comment
	Select from: <input checked="" type="checkbox"/> Yes	Select all that apply <input checked="" type="checkbox"/> Fines, but none that are considered as significant <input checked="" type="checkbox"/> Enforcement orders or other penalties but none that are considered as significant	<i>Fines are primarily a result of limit exceedances and/or monitoring deviation.</i>

[Fixed row]

(3.3.1) Provide the total number and financial value of all water-related fines.

(3.3.1.1) Total number of fines

11

(3.3.1.2) Total value of fines

12790

(3.3.1.3) % of total facilities/operations associated

1

(3.3.1.4) Number of fines compared to previous reporting year

Select from:

Higher

(3.3.1.5) Comment

The number of fines increased compared to last year, with a decrease in the disclosed total value of fines. These fines are primarily the result of limit exceedances or monitoring deviation.

[Fixed row]

(3.5) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?

Select from:

Yes

(3.5.1) Select the carbon pricing regulation(s) which impact your operations.

Select all that apply

- EU ETS
- UK ETS
- Germany ETS
- Québec CaT - ETS
- Ontario EPS - ETS

- Alberta TIER - ETS
- California CaT - ETS

(3.5.2) Provide details of each Emissions Trading Scheme (ETS) your organization is regulated by.

Alberta TIER - ETS

(3.5.2.1) % of Scope 1 emissions covered by the ETS

0.54

(3.5.2.2) % of Scope 2 emissions covered by the ETS

0

(3.5.2.3) Period start date

01/01/2024

(3.5.2.4) Period end date

12/31/2024

(3.5.2.5) Allowances allocated

526

(3.5.2.6) Allowances purchased

0

(3.5.2.7) Verified Scope 1 emissions in metric tons CO₂e

(3.5.2.8) Verified Scope 2 emissions in metric tons CO2e

0

(3.5.2.9) Details of ownership

Select from:

Facilities we own and operate

(3.5.2.10) Comment

No additional comment.

California CaT - ETS

(3.5.2.1) % of Scope 1 emissions covered by the ETS

0

(3.5.2.2) % of Scope 2 emissions covered by the ETS

0

(3.5.2.3) Period start date

01/01/2024

(3.5.2.4) Period end date

12/31/2024

(3.5.2.5) Allowances allocated

0

(3.5.2.6) Allowances purchased

0

(3.5.2.7) Verified Scope 1 emissions in metric tons CO2e

113.96

(3.5.2.8) Verified Scope 2 emissions in metric tons CO2e

0

(3.5.2.9) Details of ownership

Select from:

Other, please specify :Transfer facilities we do not own or operate.

(3.5.2.10) Comment

No additional comment.

EU ETS

(3.5.2.1) % of Scope 1 emissions covered by the ETS

5.21

(3.5.2.2) % of Scope 2 emissions covered by the ETS

0

(3.5.2.3) Period start date

01/01/2024

(3.5.2.4) Period end date

(3.5.2.5) Allowances allocated

335353

(3.5.2.6) Allowances purchased

41000

(3.5.2.7) Verified Scope 1 emissions in metric tons CO2e

641936

(3.5.2.8) Verified Scope 2 emissions in metric tons CO2e

0

(3.5.2.9) Details of ownership

Select from:

Facilities we own and operate

(3.5.2.10) Comment

No additional comment.

Germany ETS

(3.5.2.1) % of Scope 1 emissions covered by the ETS

0.04

(3.5.2.2) % of Scope 2 emissions covered by the ETS

0

(3.5.2.3) Period start date

01/01/2024

(3.5.2.4) Period end date

12/31/2024

(3.5.2.5) Allowances allocated

0

(3.5.2.6) Allowances purchased

4400

(3.5.2.7) Verified Scope 1 emissions in metric tons CO₂e

4398

(3.5.2.8) Verified Scope 2 emissions in metric tons CO₂e

0

(3.5.2.9) Details of ownership

Select from:

Facilities we own and operate

(3.5.2.10) Comment

No additional comment.

Ontario EPS - ETS

(3.5.2.1) % of Scope 1 emissions covered by the ETS

0.66

(3.5.2.2) % of Scope 2 emissions covered by the ETS

0

(3.5.2.3) Period start date

01/01/2024

(3.5.2.4) Period end date

12/31/2024

(3.5.2.5) Allowances allocated

0

(3.5.2.6) Allowances purchased

2184

(3.5.2.7) Verified Scope 1 emissions in metric tons CO2e

81687

(3.5.2.8) Verified Scope 2 emissions in metric tons CO2e

0

(3.5.2.9) Details of ownership

Select from:

Facilities we own and operate

(3.5.2.10) Comment

No additional comment.

Québec CaT - ETS

(3.5.2.1) % of Scope 1 emissions covered by the ETS

0.19

(3.5.2.2) % of Scope 2 emissions covered by the ETS

0

(3.5.2.3) Period start date

01/01/2024

(3.5.2.4) Period end date

12/31/2024

(3.5.2.5) Allowances allocated

0

(3.5.2.6) Allowances purchased

17617

(3.5.2.7) Verified Scope 1 emissions in metric tons CO₂e

23202

(3.5.2.8) Verified Scope 2 emissions in metric tons CO₂e

0

(3.5.2.9) Details of ownership

Select from:

Facilities we own and operate

(3.5.2.10) Comment

No additional comment.

UK ETS

(3.5.2.1) % of Scope 1 emissions covered by the ETS

0.73

(3.5.2.2) % of Scope 2 emissions covered by the ETS

0

(3.5.2.3) Period start date

01/01/2024

(3.5.2.4) Period end date

12/31/2024

(3.5.2.5) Allowances allocated

38413

(3.5.2.6) Allowances purchased

46000

(3.5.2.7) Verified Scope 1 emissions in metric tons CO₂e

(3.5.2.8) Verified Scope 2 emissions in metric tons CO2e

0

(3.5.2.9) Details of ownership*Select from:* Facilities we own and operate**(3.5.2.10) Comment***No additional comment.**[Fixed row]***(3.5.4) What is your strategy for complying with the systems you are regulated by or anticipate being regulated by?**

ADM ensures it has sufficient credits to cover emissions, as required by law. For California's GHG Cap and Trade Program, ADM is required to report emissions from biodiesel imported into the state that meets certain requirements, but because it is a biofuel, we are not allocated or required to hold any allowances to cover the emissions. For EU-ETS, ADM is allocated allowances annually. In the event of a deficit, ADM will purchase allowances or use allowances banked from previous years to ensure we are in compliance at all facilities in the EU-ETS.

(3.6) Have you identified any environmental opportunities which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future?**Climate change****(3.6.1) Environmental opportunities identified***Select from:* Yes, we have identified opportunities, and some/all are being realized**Forests**

(3.6.1) Environmental opportunities identified

Select from:

- Yes, we have identified opportunities, and some/all are being realized

Water

(3.6.1) Environmental opportunities identified

Select from:

- No

(3.6.2) Primary reason why your organization does not consider itself to have environmental opportunities

Select from:

- Opportunities exist, but none anticipated to have a substantive effect on organization

(3.6.3) Please explain

Due to our position in the supply chain, ADM has identified several water-related opportunities from charitable projects. Although these opportunities represent significant opportunities for the environment and biodiversity and human welfare, due to the vast number of suppliers, monetary effects from these projects are dilute and do not amount to "substantive financial" impacts. Although they are not significant from a financial perspective, ADM continues to pursue water projects that may have benefits on a local or facility level basis.

[Fixed row]

(3.6.1) Provide details of the environmental opportunities identified which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future.

Climate change

(3.6.1.1) Opportunity identifier

Select from:

- Opp1

(3.6.1.3) Opportunity type and primary environmental opportunity driver

Products and services

- Increased sales of existing products and services

(3.6.1.4) Value chain stage where the opportunity occurs

Select from:

- Direct operations

(3.6.1.5) Country/area where the opportunity occurs

Select all that apply

- United States of America

(3.6.1.8) Organization specific description

As various renewable fuel standards are implemented around the world, ADM has an opportunity to capitalize through the production and sale of ethanol and biodiesel.

(3.6.1.9) Primary financial effect of the opportunity

Select from:

- Increased revenues resulting from increased demand for products and services

(3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term

(3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon

Select from:

- About as likely as not (33–66%)

(3.6.1.12) Magnitude

Select from:

Medium

(3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Increased demand for ethanol, biodiesel, and biofuels could result in increased revenues.

(3.6.1.15) Are you able to quantify the financial effects of the opportunity?

Select from:

No

(3.6.1.24) Cost to realize opportunity

0

(3.6.1.25) Explanation of cost calculation

Included in day-to-day business operational costs.

(3.6.1.26) Strategy to realize opportunity

ADM is active in trade associations and in lobbying activities related to renewable fuels standards. ADM is also working with others in the industry to identify additional opportunities related to fuels of the future.

Forests

(3.6.1.1) Opportunity identifier

Select from:

Opp3

(3.6.1.2) Commodity

Select all that apply

- Palm oil
- Soy

(3.6.1.3) Opportunity type and primary environmental opportunity driver

Markets

- Increased brand value

(3.6.1.4) Value chain stage where the opportunity occurs

Select from:

- Direct operations

(3.6.1.5) Country/area where the opportunity occurs

Select all that apply

- | | |
|---|--|
| <input checked="" type="checkbox"/> Brazil | <input checked="" type="checkbox"/> Indonesia |
| <input checked="" type="checkbox"/> Uruguay | <input checked="" type="checkbox"/> Solomon Islands |
| <input checked="" type="checkbox"/> Malaysia | <input checked="" type="checkbox"/> Papua New Guinea |
| <input checked="" type="checkbox"/> Paraguay | <input checked="" type="checkbox"/> United States of America |
| <input checked="" type="checkbox"/> Argentina | |

(3.6.1.8) Organization specific description

One of the most important elements of our work to build the world's most successful and enduring global agribusiness and food ingredient provider is our commitment to demonstrating respect for our colleagues, our communities and the environment. The steps we take to act more sustainably as a company – both now and in the future – are helping to ensure that ADM remains a leader in our industry.

(3.6.1.9) Primary financial effect of the opportunity

Select from:

- Increased revenues through access to new and emerging markets

(3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term

(3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon

Select from:

- About as likely as not (33–66%)

(3.6.1.12) Magnitude

Select from:

- Medium

(3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons

The potential increased brand value associated with the successful implementation of our no-deforestation and no-conversion commitments could lead to increased revenues.

(3.6.1.15) Are you able to quantify the financial effects of the opportunity?

Select from:

- No

(3.6.1.24) Cost to realize opportunity

0

(3.6.1.25) Explanation of cost calculation

Included in day-to-day business operational costs.

(3.6.1.26) Strategy to realize opportunity

We are working to embed our values and implement our policies throughout our organization and supply chain. We engage with key stakeholders including NGOs, suppliers, customers, governments, and local communities.

Climate change

(3.6.1.1) Opportunity identifier

Select from:

Opp2

(3.6.1.3) Opportunity type and primary environmental opportunity driver

Products and services

Development of new products or services through R&D and innovation

(3.6.1.4) Value chain stage where the opportunity occurs

Select from:

Direct operations

(3.6.1.5) Country/area where the opportunity occurs

Select all that apply

United States of America

(3.6.1.8) Organization specific description

ADM's industrial biomaterials are made from plant-based feedstock. Our innovative new platform enables formulators to replace petrochemical ingredients, and gives product development engineers the ability to increase plant-based content in the final products they develop—all while maintaining or improving standards of performance. As a global leader and innovator in biomaterials, we have the R&D expertise and technical ingenuity to develop world-class solutions.

(3.6.1.9) Primary financial effect of the opportunity

Select from:

- Increased revenues through access to new and emerging markets

(3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization

Select all that apply

- Short-term

(3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon

Select from:

- Likely (66–100%)

(3.6.1.12) Magnitude

Select from:

- Medium-low

(3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Increased demand for alternatives to petroleum-derived products could result in increased revenues.

(3.6.1.15) Are you able to quantify the financial effects of the opportunity?

Select from:

- No

(3.6.1.24) Cost to realize opportunity

269000000

(3.6.1.25) Explanation of cost calculation

Costs associated with research and development are expensed as incurred and recorded within selling, general, and administrative expenses. Such costs incurred, net of expenditures subsequently reimbursed by government grants, were \$269 million for the year ended December 31, 2024.

(3.6.1.26) Strategy to realize opportunity

ADM strategically invests in R&D across the entire nutrition value chain by leveraging its access to innovative processes and product optimization. The R&D team is also engaged in Biosolutions initiatives which is a key part of ADM's commitment to utilize its value chain to reduce its carbon footprint, redesign core products with sustainable alternatives, and explore new markets.

[Add row]

(3.6.2) Provide the amount and proportion of your financial metrics in the reporting year that are aligned with the substantive effects of environmental opportunities.

	Financial metric	Explanation of financial figures
Climate change	Select from: <input checked="" type="checkbox"/> Revenue	The amount or percent of total revenue aligned with the substantive effects of climate-related opportunities cannot be disclosed.
Forests	Select from: <input checked="" type="checkbox"/> Revenue	The amount or percent of total revenue aligned with the substantive effects of forests-related opportunities cannot be disclosed.

[Add row]

C4. Governance

(4.1) Does your organization have a board of directors or an equivalent governing body?

(4.1.1) Board of directors or equivalent governing body

Select from:

Yes

(4.1.2) Frequency with which the board or equivalent meets

Select from:

Quarterly

(4.1.3) Types of directors your board or equivalent is comprised of

Select all that apply

Executive directors or equivalent

Independent non-executive directors or equivalent

(4.1.4) Board diversity and inclusion policy

Select from:

No

[Fixed row]

(4.1.1) Is there board-level oversight of environmental issues within your organization?

	Board-level oversight of this environmental issue
Climate change	Select from: <input checked="" type="checkbox"/> Yes
Forests	Select from: <input checked="" type="checkbox"/> Yes
Water	Select from: <input checked="" type="checkbox"/> Yes
Biodiversity	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(4.1.2) Identify the positions (do not include any names) of the individuals or committees on the board with accountability for environmental issues and provide details of the board's oversight of environmental issues.

Climate change

(4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

Board-level committee

(4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

Yes

(4.1.2.3) Policies which outline the positions' accountability for this environmental issue

Select all that apply

- Board mandate

(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

- Scheduled agenda item in every board meeting (standing agenda item)

(4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

- Overseeing the setting of corporate targets
- Monitoring progress towards corporate targets
- Overseeing and guiding acquisitions, mergers, and divestitures
- Overseeing and guiding major capital expenditures
- Reviewing and guiding annual budgets

(4.1.2.7) Please explain

The Sustainability and Technology Committee maintains detailed oversight of our sustainability strategies and initiatives, monitoring short, intermediate, and long-term objectives with regular management updates on key sustainability issues and progress. Sustainability risks are identified through several processes, including TCFD Scenario Analysis, and tracked and monitored in our Enterprise Risk Management (ERM) program.

Forests

(4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

- Board-level committee

(4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

- Yes

(4.1.2.3) Policies which outline the positions' accountability for this environmental issue

Select all that apply

- Board mandate

(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

- Scheduled agenda item in every board meeting (standing agenda item)

(4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

- Overseeing the setting of corporate targets
- Monitoring progress towards corporate targets
- Overseeing and guiding acquisitions, mergers, and divestitures
- Overseeing and guiding major capital expenditures
- Reviewing and guiding annual budgets

(4.1.2.7) Please explain

The Sustainability and Technology Committee maintains detailed oversight of our sustainability strategies and initiatives, monitoring short, intermediate, and long-term objectives with regular management updates on key sustainability issues and progress. Sustainability risks are identified through several processes, including TCFD Scenario Analysis, and tracked and monitored in our Enterprise Risk Management (ERM) program.

Water

(4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

- Board-level committee

(4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

- Yes

(4.1.2.3) Policies which outline the positions' accountability for this environmental issue

Select all that apply

- Board mandate

(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

- Scheduled agenda item in every board meeting (standing agenda item)

(4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

- Overseeing the setting of corporate targets
- Monitoring progress towards corporate targets
- Overseeing and guiding acquisitions, mergers, and divestitures
- Overseeing and guiding major capital expenditures
- Reviewing and guiding annual budgets

(4.1.2.7) Please explain

The Sustainability and Technology Committee maintains detailed oversight of our sustainability strategies and initiatives, monitoring short, intermediate, and long-term objectives with regular management updates on key sustainability issues and progress. Sustainability risks are identified through several processes, including TCFD Scenario Analysis, and tracked and monitored in our Enterprise Risk Management (ERM) program.

Biodiversity

(4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

- Board-level committee

(4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

Yes

(4.1.2.3) Policies which outline the positions' accountability for this environmental issue

Select all that apply

Board mandate

(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

Scheduled agenda item in every board meeting (standing agenda item)

(4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

Overseeing the setting of corporate targets

Monitoring progress towards corporate targets

Overseeing and guiding acquisitions, mergers, and divestitures

Overseeing and guiding major capital expenditures

Reviewing and guiding annual budgets

(4.1.2.7) Please explain

The Sustainability and Technology Committee maintains detailed oversight of our sustainability strategies and initiatives, monitoring short, intermediate, and long-term objectives with regular management updates on key sustainability issues and progress. Sustainability risks are identified through several processes, including TCFD Scenario Analysis, and tracked and monitored in our Enterprise Risk Management (ERM) program.

[Fixed row]

(4.2) Does your organization's board have competency on environmental issues?

Climate change

(4.2.1) Board-level competency on this environmental issue

Select from:

Yes

(4.2.2) Mechanisms to maintain an environmentally competent board

Select all that apply

Having at least one board member with expertise on this environmental issue

(4.2.3) Environmental expertise of the board member

Experience

Experience in an organization that is exposed to environmental-scrutiny and is going through a sustainability transition

Active member of an environmental committee or organization

Forests

(4.2.1) Board-level competency on this environmental issue

Select from:

Yes

(4.2.2) Mechanisms to maintain an environmentally competent board

Select all that apply

Having at least one board member with expertise on this environmental issue

(4.2.3) Environmental expertise of the board member

Experience

- Experience in an organization that is exposed to environmental-scrutiny and is going through a sustainability transition
- Active member of an environmental committee or organization

Water

(4.2.1) Board-level competency on this environmental issue

Select from:

- Yes

(4.2.2) Mechanisms to maintain an environmentally competent board

Select all that apply

- Having at least one board member with expertise on this environmental issue

(4.2.3) Environmental expertise of the board member

Experience

- Experience in an organization that is exposed to environmental-scrutiny and is going through a sustainability transition
- Active member of an environmental committee or organization

[Fixed row]

(4.3) Is there management-level responsibility for environmental issues within your organization?

	Management-level responsibility for this environmental issue
Climate change	Select from: <input checked="" type="checkbox"/> Yes
Forests	Select from: <input checked="" type="checkbox"/> Yes
Water	Select from: <input checked="" type="checkbox"/> Yes
Biodiversity	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(4.3.1) Provide the highest senior management-level positions or committees with responsibility for environmental issues (do not include the names of individuals).

Climate change

(4.3.1.1) Position of individual or committee with responsibility

Executive level

- Chief Sustainability Officer (CSO)

(4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- Assessing environmental dependencies, impacts, risks, and opportunities
- Assessing future trends in environmental dependencies, impacts, risks, and opportunities

- Managing environmental dependencies, impacts, risks, and opportunities

Policies, commitments, and targets

- Measuring progress towards environmental corporate targets

(4.3.1.4) Reporting line

Select from:

- Reports to the Chief Executive Officer (CEO)

(4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- Quarterly

(4.3.1.6) Please explain

Our sustainability efforts are overseen by our Board of Directors, including a dedicated Sustainability and Technology Committee, supported by our management sustainability team. The Sustainability and Technology Committee maintains detailed oversight of our sustainability strategies and initiatives, monitoring short, intermediate, and long-term objectives with regular management updates on key sustainability issues and progress. The Executive Council of ADM, our highest strategic and operational body, provides close supervision of our ESG efforts and in-depth review of sustainability issues. Furthermore, regional sustainability teams, along with the corporate sustainability team, support the CSO to drive sustainability efforts in our facilities and supply chains around the world. Our sustainability efforts are also supported by functional expertise throughout the company, including Operations and Utilities; Supply Chain and Procurement; Agricultural Services and Oilseeds; and Environmental, Health, and Safety.

Forests

(4.3.1.1) Position of individual or committee with responsibility

Executive level

- Chief Sustainability Officer (CSO)

(4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- Assessing environmental dependencies, impacts, risks, and opportunities
- Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- Managing environmental dependencies, impacts, risks, and opportunities

Policies, commitments, and targets

- Measuring progress towards environmental corporate targets

(4.3.1.4) Reporting line

Select from:

- Reports to the Chief Executive Officer (CEO)

(4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- Quarterly

(4.3.1.6) Please explain

Our sustainability efforts are overseen by our Board of Directors, including a dedicated Sustainability and Technology Committee, supported by our management sustainability team. The Sustainability and Technology Committee maintains detailed oversight of our sustainability strategies and initiatives, monitoring short, intermediate, and long-term objectives with regular management updates on key sustainability issues and progress. The Executive Council of ADM, our highest strategic and operational body, provides close supervision of our ESG efforts and in-depth review of sustainability issues. Furthermore, regional sustainability teams, along with the corporate sustainability team, support the CSO to drive sustainability efforts in our facilities and supply chains around the world. Our sustainability efforts are also supported by functional expertise throughout the company, including Operations and Utilities; Supply Chain and Procurement; Agricultural Services and Oilseeds; and Environmental, Health, and Safety.

Water

(4.3.1.1) Position of individual or committee with responsibility

Executive level

- Chief Sustainability Officer (CSO)

(4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- Assessing environmental dependencies, impacts, risks, and opportunities
- Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- Managing environmental dependencies, impacts, risks, and opportunities

Policies, commitments, and targets

- Measuring progress towards environmental science-based targets

(4.3.1.4) Reporting line

Select from:

- Reports to the Chief Executive Officer (CEO)

(4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- Quarterly

(4.3.1.6) Please explain

Our sustainability efforts are overseen by our Board of Directors, including a dedicated Sustainability and Technology Committee, supported by our management sustainability team. The Sustainability and Technology Committee maintains detailed oversight of our sustainability strategies and initiatives, monitoring short, intermediate, and long-term objectives with regular management updates on key sustainability issues and progress. The Executive Council of ADM, our highest strategic and operational body, provides close supervision of our ESG efforts and in-depth review of sustainability issues. Furthermore, regional sustainability teams, along with the corporate sustainability team, support the CSO to drive sustainability efforts in our facilities and supply chains around the world. Our sustainability efforts are also supported by functional expertise throughout the company, including Operations and Utilities; Supply Chain and Procurement; Agricultural Services and Oilseeds; and Environmental, Health, and Safety.

Biodiversity

(4.3.1.1) Position of individual or committee with responsibility

Executive level

- Chief Sustainability Officer (CSO)

(4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- Assessing environmental dependencies, impacts, risks, and opportunities
- Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- Managing environmental dependencies, impacts, risks, and opportunities

Policies, commitments, and targets

- Measuring progress towards environmental corporate targets

(4.3.1.4) Reporting line

Select from:

- Reports to the Chief Executive Officer (CEO)

(4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

- Quarterly

(4.3.1.6) Please explain

Our sustainability efforts are overseen by our Board of Directors, including a dedicated Sustainability and Technology Committee, supported by our management sustainability team. The Sustainability and Technology Committee maintains detailed oversight of our sustainability strategies and initiatives, monitoring short, intermediate, and long-term objectives with regular management updates on key sustainability issues and progress. The Executive Council of ADM, our highest strategic and operational body, provides close supervision of our ESG efforts and in-depth review of sustainability issues. Furthermore, regional sustainability teams, along with the corporate sustainability team, support the CSO to drive sustainability efforts in our facilities and supply chains around the world. Our sustainability

efforts are also supported by functional expertise throughout the company, including Operations and Utilities; Supply Chain and Procurement; Agricultural Services and Oilseeds; and Environmental, Health, and Safety.

[Add row]

(4.5) Do you provide monetary incentives for the management of environmental issues, including the attainment of targets?

Climate change

(4.5.1) Provision of monetary incentives related to this environmental issue

Select from:

Yes

(4.5.2) % of total C-suite and board-level monetary incentives linked to the management of this environmental issue

3

(4.5.3) Please explain

ADM's executive compensation includes long-term incentive (LTI) awards. These are in the form of 60% Performance Share Units (PSUs) and 40% Restricted Stock Units (RSUs). The PSU awards are based on the achievement of key drivers of ADM performance and stockholder value as evidenced by Adjusted ROIC, cumulative Adjusted Earnings per Share, and a two-goal Strive 35 modifier that is focused on results in the ESG space. The two-goal Strive 35 modifier for 2024 PSU awards includes a metric for absolute reduction in greenhouse gas emissions over the three-year performance period. This represents a modifier of +/- 5% to 2024 PSU awards. The percent of total C-suite monetary incentives linked to this issue is calculated as a percentage of the long-term incentive awards, excluding base salary and annual cash incentives.

Forests

(4.5.1) Provision of monetary incentives related to this environmental issue

Select from:

No, and we do not plan to introduce them in the next two years

(4.5.3) Please explain

The Compensation and Succession Committee made changes to the short-term and long-term incentive compensation plans for performance periods beginning in 2024. These changes were designed to better align with the strategic direction of ADM, to simplify certain design features and to strengthen market competitiveness. This included an updated ESG modifier with a two-goal +/- 10% Strive 35 metric: (1) completion of projects related to water use and reclamation, and (2) absolute reduction in greenhouse gas emissions over the three-year performance period.

Water

(4.5.1) Provision of monetary incentives related to this environmental issue

Select from:

Yes

(4.5.2) % of total C-suite and board-level monetary incentives linked to the management of this environmental issue

3

(4.5.3) Please explain

ADM's executive compensation includes long-term incentive (LTI) awards. These are in the form of 60% Performance Share Units (PSUs) and 40% Restricted Stock Units (RSUs). The PSU awards are based on the achievement of key drivers of ADM performance and stockholder value as evidenced by Adjusted ROIC, cumulative Adjusted Earnings per Share, and a two-goal Strive 35 modifier that is focused on results in the ESG space. The two-goal Strive 35 modifier for 2024 PSU awards includes a metric based on the achievement as it related to completion of projects designed to deliver 1.2 million cubic meters of water savings through water reuse and reclamation across facilities. This represents a modifier of +/- 5% to 2024 PSU awards. The percent of total C-suite monetary incentives linked to this issue is calculated as a percentage of the long-term incentive awards, excluding base salary and annual cash incentives.

[Fixed row]

(4.5.1) Provide further details on the monetary incentives provided for the management of environmental issues (do not include the names of individuals).

Climate change

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

Corporate executive team

(4.5.1.2) Incentives

Select all that apply

Shares

(4.5.1.3) Performance metrics

Emission reduction

Reduction in absolute emissions

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

Long-Term Incentive Plan, or equivalent, only (e.g. contractual multi-year bonus)

(4.5.1.5) Further details of incentives

The Compensation and Succession Committee made changes to the short-term and long-term incentive compensation plans for performance periods beginning in 2024. These changes were designed to better align with the strategic direction of ADM, to simplify certain design features and to strengthen market competitiveness. Features of the 2024 PSU Awards: Updated the +/- 15% ESG modifier with a two-goal +/- 10% Strive 35 metric: (1) completion of projects related to water use and reclamation, and (2) absolute reduction in greenhouse gas emissions over the three-year performance period.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Aligning climate-related targets with incentive plans encourages short- and long-term improvements to sustainability performance.

Water

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

Corporate executive team

(4.5.1.2) Incentives

Select all that apply

Shares

(4.5.1.3) Performance metrics

Resource use and efficiency

Improvements in water efficiency – direct operations

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

Long-Term Incentive Plan, or equivalent, only (e.g. contractual multi-year bonus)

(4.5.1.5) Further details of incentives

The Compensation and Succession Committee made changes to the short-term and long-term incentive compensation plans for performance periods beginning in 2024. These changes were designed to better align with the strategic direction of ADM, to simplify certain design features and to strengthen market competitiveness. Features of the 2024 PSU Awards: Updated the +/- 15% ESG modifier with a two-goal +/- 10% Strive 35 metric: (1) completion of projects related to water use and reclamation, and (2) absolute reduction in greenhouse gas emissions over the three-year performance period.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Aligning water-related goals with incentive plans encourages short- and long-term improvements to sustainability performance.
[Add row]

(4.6) Does your organization have an environmental policy that addresses environmental issues?

	Does your organization have any environmental policies?
	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(4.6.1) Provide details of your environmental policies.

Row 1

(4.6.1.1) Environmental issues covered

Select all that apply

- Climate change
- Water

(4.6.1.2) Level of coverage

Select from:

- Organization-wide

(4.6.1.3) Value chain stages covered

Select all that apply

- Direct operations

(4.6.1.4) Explain the coverage

This policy applies to all ADM operations, company employees, and any person or entity for which ADM has responsibility or control. ADM has water and climate-related topics incorporated into multiple policies. Our EHS Policy includes water. The Strive 35 program defines an absolute reduction target in water withdrawals

over our 2019 baseline. ADM has Best Practice Guidelines to support water operations for all areas of our practices, including cooling, steam production, process water and wastewater. Standard procedures for the performance of water audits and water savings “treasure hunts” are defined and used to support investment in water operations. All investment decisions for capital initiatives include an analysis of the impact of the initiative on our sustainability goals, including water. Our Human Rights Policy includes the right to water and sanitation.

(4.6.1.5) Environmental policy content

Water-specific commitments

- Commitment to reduce water withdrawal volumes
- Commitment to safely managed WASH in local communities

Additional references/Descriptions

- Acknowledgement of the human right to water and sanitation
- Description of dependencies on natural resources and ecosystems
- Description of impacts on natural resources and ecosystems

(4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

Select all that apply

- Yes, in line with another global environmental treaty or policy goal, please specify

(4.6.1.7) Public availability

Select from:

- Publicly available

(4.6.1.8) Attach the policy

ehs-policy (4).pdf

Row 2

(4.6.1.1) Environmental issues covered

Select all that apply

- Forests
- Biodiversity

(4.6.1.2) Level of coverage

Select from:

- Organization-wide

(4.6.1.3) Value chain stages covered

Select all that apply

- Direct operations
- Upstream value chain

(4.6.1.4) Explain the coverage

This policy covers the overarching commitments applicable to all supply chains, as well as the more specific commitments to address the complexity of supply chains such as palm oil and soy supply chains.

(4.6.1.5) Environmental policy content

Environmental commitments

- Commitment to avoidance of negative impacts on threatened and protected species
- Commitment to stakeholder engagement and capacity building on environmental issues

Forests-specific commitments

- Commitment to no development on peat regardless of depth
- Commitment to best management practices for soils and peat
- Commitment to no land clearance by burning or clearcutting
- Commitment to facilitate the inclusion of smallholders into the value chain
- Commitment to conduct or support restoration and/or compensation to remedy for past deforestation or conversion
- Commitment to no-conversion of natural ecosystems by target date, please specify :For defined high-risk areas: 12/31/2025 for direct supply chains, 12/31/2027 for indirect

- Commitment to no-deforestation by target date, please specify :2025

Social commitments

- Adoption of the UN International Labour Organization principles
- Commitment to respect and protect the customary rights to land, resources, and territory of Indigenous Peoples and Local Communities
- Commitment to respect internationally recognized human rights
- Commitment to secure Free, Prior, and Informed Consent (FPIC) of indigenous people and local communities

Additional references/Descriptions

- Description of commodities covered by the policy
- Description of dependencies on natural resources and ecosystems
- Description of environmental requirements for procurement
- Description of grievance/whistleblower mechanism to monitor non-compliance with the environmental policy and raise/address/escalate any other greenwashing concerns
- Reference to timebound environmental milestones and targets

(4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

Select all that apply

- Yes, in line with another global environmental treaty or policy goal, please specify

(4.6.1.7) Public availability

Select from:

- Publicly available

(4.6.1.8) Attach the policy

11-2023-protect-biodiversity-forests-communities-enlgish (10).pdf
[Add row]

(4.10) Are you a signatory or member of any environmental collaborative frameworks or initiatives?

(4.10.1) Are you a signatory or member of any environmental collaborative frameworks or initiatives?

Select from:

Yes

(4.10.2) Collaborative framework or initiative

Select all that apply

- Soy Moratorium Other, please specify :**Agriculture Sector Roadmap to 1.5°C, Pará Green Grains Protocol (Brazil), Soft Commodities Forum (SCF) of the WBCSD, ViSeC (Sectoral Vision on the Chaco) focused on the Argentinian Chaco**
- UN Global Compact
- Roundtable on Sustainable Soy (RTRS)
- Roundtable on Sustainable Palm Oil (RSPO)
- Sustainable Agriculture Initiative (SAI)

(4.10.3) Describe your organization's role within each framework or initiative

*ADM is a participating member of the listed organizations and a signatory to the UN Global Compact and the "Agriculture Sector Roadmap to 1.5°C".
[Fixed row]*

(4.11) In the reporting year, did your organization engage in activities that could directly or indirectly influence policy, law, or regulation that may (positively or negatively) impact the environment?

(4.11.1) External engagement activities that could directly or indirectly influence policy, law, or regulation that may impact the environment

Select all that apply

- Yes, we engaged directly with policy makers
- Yes, we engaged indirectly through, and/or provided financial or in-kind support to a trade association or other intermediary organization or individual whose activities could influence policy, law, or regulation

(4.11.2) Indicate whether your organization has a public commitment or position statement to conduct your engagement activities in line with global environmental treaties or policy goals

Select from:

- Yes, we have a public commitment or position statement in line with global environmental treaties or policy goals

(4.11.3) Global environmental treaties or policy goals in line with public commitment or position statement

Select all that apply

- Another global environmental treaty or policy goal, please specify :UN SDG 7, 13, and 15

(4.11.4) Attach commitment or position statement

archer_daniels_2024_corporate_sustainability_report (4).pdf

(4.11.5) Indicate whether your organization is registered on a transparency register

Select from:

- Yes

(4.11.6) Types of transparency register your organization is registered on

Select all that apply

- Mandatory government register

(4.11.7) Disclose the transparency registers on which your organization is registered & the relevant ID numbers for your organization

EU Transparency Register: 57554935989-06

(4.11.8) Describe the process your organization has in place to ensure that your external engagement activities are consistent with your environmental commitments and/or transition plan

ADM Government Relations team members attend weekly, bi-weekly, or monthly policy and regulatory agenda advocacy meetings for our associations. Our business leaders serve on the board of some and our close engagement is intended to shape each association's policy, advocacy, and/or regulatory agenda.
[Fixed row]

(4.11.1) On what policies, laws, or regulations that may (positively or negatively) impact the environment has your organization been engaging directly with policy makers in the reporting year?

Row 1

(4.11.1.1) Specify the policy, law, or regulation on which your organization is engaging with policy makers

Regulation on Deforestation-free Products (EUDR)

(4.11.1.2) Environmental issues the policy, law, or regulation relates to

Select all that apply

Forests

(4.11.1.3) Focus area of policy, law, or regulation that may impact the environment

Low-impact production and innovation

Deforestation-free products

(4.11.1.4) Geographic coverage of policy, law, or regulation

Select from:

Regional

(4.11.1.5) Country/area/region the policy, law, or regulation applies to

Select all that apply

EU27

(4.11.1.6) Your organization's position on the policy, law, or regulation

Select from:

Neutral

(4.11.1.8) Type of direct engagement with policy makers on this policy, law, or regulation

Select all that apply

Ad-hoc meetings

Discussion in public forums

(4.11.1.9) Funding figure your organization provided to policy makers in the reporting year relevant to this policy, law, or regulation (currency)

0

(4.11.1.10) Explain the relevance of this policy, law, or regulation to the achievement of your environmental commitments and/or transition plan, how this has informed your engagement, and how you measure the success of your engagement

In preparation for the European Union Deforestation Regulation (EUDR), we have taken significant steps to ensure compliance and maintain our suppliers' access to important global markets. We continue to work with stakeholders, including farmers, suppliers and governments across supply chains and regions. Our capabilities, powered by our relationships with farmers and suppliers around the globe, will ensure we can continue to give farmers the choice and the opportunity to add value by supplying global markets, while meeting our customers' needs. We periodically engage the European Commission and EU Member State Competent Authorities in order to prepare for compliance.

(4.11.1.11) Indicate if you have evaluated whether your organization's engagement on this policy, law, or regulation is aligned with global environmental treaties or policy goals

Select from:

Yes, we have evaluated, and it is aligned

(4.11.1.12) Global environmental treaties or policy goals aligned with your organization's engagement on this policy, law or regulation

Select all that apply

Another global environmental treaty or policy goal, please specify :UN SDG 15 - Life on Land

Row 3

(4.11.1.1) Specify the policy, law, or regulation on which your organization is engaging with policy makers

HR1 Budget Reconciliation Bill - 45Q, 45Z

(4.11.1.2) Environmental issues the policy, law, or regulation relates to

Select all that apply

Climate change

(4.11.1.3) Focus area of policy, law, or regulation that may impact the environment

Financial mechanisms (e.g., taxes, subsidies, etc.)

Other financial mechanisms, please specify :Section 45Q Tax Credit for Carbon Sequestration; Section 45Z Clean Fuel Production Credit

(4.11.1.4) Geographic coverage of policy, law, or regulation

Select from:

National

(4.11.1.5) Country/area/region the policy, law, or regulation applies to

Select all that apply

United States of America

(4.11.1.6) Your organization's position on the policy, law, or regulation

Select from:

Support with no exceptions

(4.11.1.8) Type of direct engagement with policy makers on this policy, law, or regulation

Select all that apply

- Ad-hoc meetings

(4.11.1.10) Explain the relevance of this policy, law, or regulation to the achievement of your environmental commitments and/or transition plan, how this has informed your engagement, and how you measure the success of your engagement

As a biofuels producer, ADM supports the objectives of policy aimed at incentivizing the production of low-carbon transportation fuels and the capture and sequestration of carbon dioxide emissions.

(4.11.1.11) Indicate if you have evaluated whether your organization's engagement on this policy, law, or regulation is aligned with global environmental treaties or policy goals

Select from:

- Yes, we have evaluated, and it is aligned

(4.11.1.12) Global environmental treaties or policy goals aligned with your organization's engagement on this policy, law or regulation

Select all that apply

- Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

[Add row]

(4.11.2) Provide details of your indirect engagement on policy, law, or regulation that may (positively or negatively) impact the environment through trade associations or other intermediary organizations or individuals in the reporting year.

Row 1

(4.11.2.1) Type of indirect engagement

Select from:

- Indirect engagement via a trade association

(4.11.2.4) Trade association

Europe

- EU Vegetable Oil and Proteinmeal Industry (FEDIOL)

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

- Climate change

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

- Consistent

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

- Yes, we publicly promoted their current position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

ADM's position is consistent with organization's view on the important role of biofuels in the EU's agriculture and energy sectors.

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

- Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

- Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

Row 2

(4.11.2.1) Type of indirect engagement

Select from:

- Indirect engagement via a trade association

(4.11.2.4) Trade association

Europe

- European Association of Trade in Cereals, Oilseeds, Rice, Pulses, Olive Oils and Fats, and Agrosupply (COCERAL)

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

- Climate change

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

- Mixed

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

- Yes, we publicly promoted their current position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

ADM's position is consistent with COCERAL's stated mission of representing the interests of the European trade in grains and oilseeds, feedstuffs, rice, olive oil, oils and fats and agro-supply towards the EU and international institutions, international bodies and stakeholders.

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

- Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

- Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

Row 3

(4.11.2.1) Type of indirect engagement

Select from:

- Indirect engagement via a trade association

(4.11.2.4) Trade association

Europe

- Other trade association in Europe, please specify :European Biodiesel Board

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

Climate change

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

Consistent

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

Yes, we publicly promoted their current position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

ADM's position is consistent with EBB's view that the use of biodiesel can decrease the impact of global warming, promote European energy independence, and support EU agriculture.

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

- Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

Row 4

(4.11.2.1) Type of indirect engagement

Select from:

- Indirect engagement via a trade association

(4.11.2.4) Trade association

Europe

- Other trade association in Europe, please specify :ePURE

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

- Climate change

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

- Consistent

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

- Yes, we publicly promoted their current position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

ADM's position is consistent with ePURE's stance that sustainable biofuels are among the best solutions available today to help reduce GHG emissions.

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

- Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

- Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

Row 5

(4.11.2.1) Type of indirect engagement

Select from:

- Indirect engagement via a trade association

(4.11.2.4) Trade association

North America

- Other trade association in North America, please specify :Growth Energy

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

- Climate change

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

Mixed

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

Yes, we publicly promoted their current position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

Our organization's position is consistent with Growth Energy's goal of expanding the role of biofuels to meet a clean energy future and their stance smart agricultural practices and innovations like carbon capture and sequestration can drive the bioeconomy closer to net zero.

(4.11.2.9) Funding figure your organization provided to this organization or individual in the reporting year (currency)

3000000

(4.11.2.10) Describe the aim of this funding and how it could influence policy, law or regulation that may impact the environment

The funding figure represents annual dues to the organization.

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

- Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

Row 6

(4.11.2.1) Type of indirect engagement

Select from:

- Indirect engagement via a trade association

(4.11.2.4) Trade association

North America

- Other trade association in North America, please specify :Clean Fuels Alliance America

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

- Climate change

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

- Mixed

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

- Yes, we publicly promoted their current position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

ADM's position is consistent with Clean Fuels Alliance America's vision of recognizing biodiesel, renewable diesel, and sustainable aviation fuel as mainstream low-carbon fuel options.

(4.11.2.9) Funding figure your organization provided to this organization or individual in the reporting year (currency)

450000

(4.11.2.10) Describe the aim of this funding and how it could influence policy, law or regulation that may impact the environment

The funding figure represents annual dues to the organization.

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

Row 8

(4.11.2.1) Type of indirect engagement

Select from:

Indirect engagement via a trade association

(4.11.2.4) Trade association

North America

Other trade association in North America, please specify :Fuels America

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

Climate change

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

Mixed

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

Yes, we publicly promoted their current position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

ADM's position is consistent with Fuels America's mission of promoting homegrown biofuels that are good for the U.S. economy, for our nation's energy security, and for the environment.

(4.11.2.9) Funding figure your organization provided to this organization or individual in the reporting year (currency)

100000

(4.11.2.10) Describe the aim of this funding and how it could influence policy, law or regulation that may impact the environment

The funding figure represents annual dues to the organization.

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

- Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

- Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

Row 9

(4.11.2.1) Type of indirect engagement

Select from:

- Indirect engagement via a trade association

(4.11.2.4) Trade association

North America

- Other trade association in North America, please specify :Advanced Biofuels Canada

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

- Climate change

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

Mixed

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

Yes, we publicly promoted their current position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

ADM's position is consistent with the aim of ABFC to promote the production and use of advanced biofuels in Canada, cooperate with other stakeholders to expand market access for sustainable low-carbon biofuels in Canada, and collaborate broadly to decarbonize transportation.

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

Row 10

(4.11.2.1) Type of indirect engagement

Select from:

Indirect engagement via a trade association

(4.11.2.4) Trade association

North America

Other trade association in North America, please specify :National Oilseeds Processors Association (NOPA)

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

Climate change

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

Mixed

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

Yes, we publicly promoted their current position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

ADM's position is consistent with NOPA's support for low carbon and clean fuel programs which drive demand for biodiesel, renewable diesel and sustainable aviation fuel (SAF), and encourages investment in low carbon feedstocks and value-added agricultural opportunities.

(4.11.2.9) Funding figure your organization provided to this organization or individual in the reporting year (currency)

1000000

(4.11.2.10) Describe the aim of this funding and how it could influence policy, law or regulation that may impact the environment

The funding figure represents annual dues to the organization.

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

Another global environmental treaty or policy goal, please specify :UN SDG 7 and 13

[Add row]

(4.12) Have you published information about your organization's response to environmental issues for this reporting year in places other than your CDP response?

Select from:

Yes

(4.12.1) Provide details on the information published about your organization's response to environmental issues for this reporting year in places other than your CDP response. Please attach the publication.

Row 1

(4.12.1.1) Publication

Select from:

- In mainstream reports

(4.12.1.3) Environmental issues covered in publication

Select all that apply

- Climate change
- Forests
- Water
- Biodiversity

(4.12.1.4) Status of the publication

Select from:

- Complete

(4.12.1.5) Content elements

Select all that apply

- Governance
- Risks & Opportunities
- Strategy
- Emission targets
- Commodity volumes

(4.12.1.6) Page/section reference

Relevant information can be found on pages 10-12 and 35 of ADM's 2024 Form 10-K: https://s1.q4cdn.com/365366812/files/doc_financials/2024/ar/2025-ADM-Annual-Report.pdf

(4.12.1.7) Attach the relevant publication

2025-ADM-Annual-Report (1).pdf

(4.12.1.8) Comment

Row 2

(4.12.1.1) Publication

Select from:

- In voluntary sustainability reports

(4.12.1.3) Environmental issues covered in publication

Select all that apply

- Climate change
- Forests
- Water
- Biodiversity

(4.12.1.4) Status of the publication

Select from:

- Complete

(4.12.1.5) Content elements

Select all that apply

- Strategy
- Governance
- Emission targets
- Emissions figures
- Commodity volumes
- Water accounting figures
- Content of environmental policies
- Deforestation and conversion footprint
- Risks & Opportunities
- Value chain engagement
- Dependencies & Impacts
- Biodiversity indicators
- Public policy engagement

- Deforestation- and conversion-free (DCF) status metrics
- Other, please specify :**Regenerative agriculture program impacts**

(4.12.1.6) Page/section reference

Relevant information can be found throughout our latest Sustainability Report. Please see the Table of Contents on page 2 to find additional information on a given topic: https://www.adm.com/globalassets/sustainability/sustainability-reports/archer_daniels_2024_corporate_sustainability_report.pdf

(4.12.1.7) Attach the relevant publication

archer_daniels_2024_corporate_sustainability_report (3).pdf

(4.12.1.8) Comment

*Additional sustainability policies and reports can be found on our website: <https://www.adm.com/en-us/sustainability/sustainability-reports/>
[Add row]*

C5. Business strategy

(5.1) Does your organization use scenario analysis to identify environmental outcomes?

Climate change

(5.1.1) Use of scenario analysis

Select from:

Yes

(5.1.2) Frequency of analysis

Select from:

Every three years or less frequently

Forests

(5.1.1) Use of scenario analysis

Select from:

No, but we plan to within the next two years

(5.1.3) Primary reason why your organization has not used scenario analysis

Select from:

No standardized procedure

(5.1.4) Explain why your organization has not used scenario analysis

Recommendations and guidance for nature-related issues, such as TNFD, have been recently developed. We have begun identifying and assessing nature-related issues using the LEAP framework from the Taskforce on Nature-related Financial Disclosures (TNFD)

Water

(5.1.1) Use of scenario analysis

Select from:

Yes

(5.1.2) Frequency of analysis

Select from:

Every three years or less frequently

[Fixed row]

(5.1.1) Provide details of the scenarios used in your organization's scenario analysis.

Climate change

(5.1.1.1) Scenario used

Physical climate scenarios

RCP 2.6

(5.1.1.2) Scenario used SSPs used in conjunction with scenario

Select from:

No SSP used

(5.1.1.3) Approach to scenario

Select from:

Qualitative and quantitative

(5.1.1.4) Scenario coverage

Select from:

- Organization-wide

(5.1.1.5) Risk types considered in scenario

Select all that apply

- Policy
- Market
- Liability
- Reputation
- Technology
- Acute physical
- Chronic physical

(5.1.1.6) Temperature alignment of scenario

Select from:

- 2.0°C - 2.4°C

(5.1.1.7) Reference year

2021

(5.1.1.8) Timeframes covered

Select all that apply

- 2030
- 2040
- 2050

(5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

- Changes to the state of nature
- Changes in ecosystem services provision
- Climate change (one of five drivers of nature change)

Finance and insurance

- Cost of capital

Stakeholder and customer demands

- Consumer sentiment
- Consumer attention to impact
- Impact of nature footprint on reputation

Regulators, legal and policy regimes

- Global regulation
- Level of action (from local to global)

(5.1.1.10) Assumptions, uncertainties and constraints in scenario

The scenario involves ambitious actions to mitigate climate change, limiting temperature increase of 2°C. This scenario requires greater policy action; however, there is still an increase in physical climate-related impacts.

(5.1.1.11) Rationale for choice of scenario

ADM aligned with TCFD recommendations of selecting a 2°C or lower scenario in addition to at least two other relevant scenarios.

Water

(5.1.1.1) Scenario used

Water scenarios

- WRI Aqueduct

(5.1.1.3) Approach to scenario

Select from:

- Qualitative and quantitative

(5.1.1.4) Scenario coverage

Select from:

- Organization-wide

(5.1.1.5) Risk types considered in scenario

Select all that apply

- Acute physical
- Chronic physical

(5.1.1.7) Reference year

2021

(5.1.1.8) Timeframes covered

Select all that apply

- 2030
- 2050
- 2080

(5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

- Changes to the state of nature
- Changes in ecosystem services provision
- Climate change (one of five drivers of nature change)

Finance and insurance

- Cost of capital

Stakeholder and customer demands

- Consumer sentiment

- Consumer attention to impact
- Impact of nature footprint on reputation

Regulators, legal and policy regimes

- Global regulation
- Level of action (from local to global)

(5.1.1.10) Assumptions, uncertainties and constraints in scenario

Analysis is primarily used for direct operations by assessing the water risk category of the regions where our sites are located.

(5.1.1.11) Rationale for choice of scenario

The WRI Aqueduct enables ADM to assess current conditions and project future water shortages across timelines relevant to our Strive 35 water-related targets.

Climate change

(5.1.1.1) Scenario used

Physical climate scenarios

- RCP 6.0

(5.1.1.2) Scenario used SSPs used in conjunction with scenario

Select from:

- No SSP used

(5.1.1.3) Approach to scenario

Select from:

- Qualitative and quantitative

(5.1.1.4) Scenario coverage

Select from:

- Organization-wide

(5.1.1.5) Risk types considered in scenario

Select all that apply

- Policy
- Market
- Liability
- Reputation
- Technology
- Acute physical
- Chronic physical

(5.1.1.6) Temperature alignment of scenario

Select from:

- 2.5°C - 2.9°C

(5.1.1.7) Reference year

2021

(5.1.1.8) Timeframes covered

Select all that apply

- 2030
- 2040
- 2050

(5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

- Changes to the state of nature
- Changes in ecosystem services provision
- Climate change (one of five drivers of nature change)

Finance and insurance

- Cost of capital

Stakeholder and customer demands

- Consumer sentiment
- Consumer attention to impact
- Impact of nature footprint on reputation

Regulators, legal and policy regimes

- Global regulation
- Level of action (from local to global)

(5.1.1.10) Assumptions, uncertainties and constraints in scenario

The scenario is based on the current status quo with no changes to policies or actions and an anticipated increase in global temperature of 2.6C resulting in increased physical impacts of climate change.

(5.1.1.11) Rationale for choice of scenario

ADM aligned with TCFD recommendations of selecting a 2C or lower scenario in addition to at least two other relevant scenarios. This scenario was chosen based to evaluate the continuation of the status quo.

Climate change

(5.1.1.1) Scenario used

Physical climate scenarios

- RCP 1.9

(5.1.1.2) Scenario used SSPs used in conjunction with scenario

Select from:

SSP1

(5.1.1.3) Approach to scenario

Select from:

Qualitative and quantitative

(5.1.1.4) Scenario coverage

Select from:

Organization-wide

(5.1.1.5) Risk types considered in scenario

Select all that apply

Policy

Market

Liability

Reputation

Technology

Acute physical

Chronic physical

(5.1.1.6) Temperature alignment of scenario

Select from:

1.5°C or lower

(5.1.1.7) Reference year

2021

(5.1.1.8) Timeframes covered

Select all that apply

2030

2040

2050

(5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

Changes to the state of nature

Changes in ecosystem services provision

Climate change (one of five drivers of nature change)

Finance and insurance

Cost of capital

Stakeholder and customer demands

Consumer sentiment

Consumer attention to impact

Impact of nature footprint on reputation

Regulators, legal and policy regimes

Global regulation

(5.1.1.10) Assumptions, uncertainties and constraints in scenario

This scenario assumes a rapid transition to a low carbon world in the next decade, limiting temperature increase of 1.5C. This involves a high degree of transformation across the economy. Under this scenario, the worst anticipated physical impacts of climate change are avoided.

(5.1.1.11) Rationale for choice of scenario

ADM aligned with TCFD recommendations of selecting a 2C or lower scenario in addition to at least two other relevant scenarios. This scenario was chosen based on alignment with the IPCC's recommendation to prevent the worst effects of global warming.

[Add row]

(5.1.2) Provide details of the outcomes of your organization's scenario analysis.

Climate change

(5.1.2.1) Business processes influenced by your analysis of the reported scenarios

Select all that apply

- Risk and opportunities identification, assessment and management
- Strategy and financial planning
- Target setting and transition planning

(5.1.2.2) Coverage of analysis

Select from:

- Organization-wide

(5.1.2.3) Summarize the outcomes of the scenario analysis and any implications for other environmental issues

Processing operations will become more significant in all three scenarios due to the need to implement new equipment. Implementation of the "Status Quo" and "2°C" pathways will be via the company's Strive 35 goals. Processing could be affected by potential supply shortages as well as physical climate impacts. Operating costs could increase due to future regulatory requirements. Transportation/logistics could be impacted by severe weather events in the "Status Quo" scenario, affecting our ability to procure raw materials and sell products. The "1.5°C" scenario assumed a full transition of our fleets to biofuels, CNG, LNG or similar, requiring some up front expenditures. Commodity sourcing could be impacted by increasing frequency and severity of weather events and extremes in the short term, and by a general shift of growing regions in the long term in the "Status Quo" scenario. In the the other two scenarios, those impacts are assumed to be fewer. In all three scenarios, there could be some opportunity given our place in the supply chain and ability to help downstream customers meet their Scope 3 reduction targets through collaboration with farmers to implement regenerative agriculture practices. To achieve the "1.5°C" scenario, we assume more companies will monitor and report and potentially set reduction targets for their Scope 3 impacts. Product sales could be negatively impacted in the "Status Quo" scenario if supply chain interruptions become more frequent. In the "Status Quo" and "2°C" pathways, we assumed uncertain market signals related to biofuels and bioproducts. In the "1.5°C" scenario, ADM's biofuels, bioproducts, and BioSolutions businesses may have opportunities because other companies are driven to reduce their carbon footprints. Plant-based alternatives to traditionally petrochemical-based products may have a large growth potential.

Water

(5.1.2.1) Business processes influenced by your analysis of the reported scenarios

Select all that apply

- Risk and opportunities identification, assessment and management

- Strategy and financial planning
- Target setting and transition planning

(5.1.2.2) Coverage of analysis

Select from:

- Organization-wide

(5.1.2.3) Summarize the outcomes of the scenario analysis and any implications for other environmental issues

Physical Risks • Increased severity and frequency of extreme weather events such as cyclones, wildfires and floods could lead to increased direct costs from the disruption of supply chains and impair our ability to deliver products to customers in a timely manner. • Increased severity and frequency of extreme weather events such as cyclones, wildfires and floods could lead to increased sourcing costs due to limited availability of agricultural commodities and impact our ability to produce goods, which would directly affect sales and revenue.

[Fixed row]

(5.2) Does your organization's strategy include a climate transition plan?

(5.2.1) Transition plan

Select from:

- Yes, we have a climate transition plan which aligns with a 1.5°C world

(5.2.3) Publicly available climate transition plan

Select from:

- Yes

(5.2.4) Plan explicitly commits to cease all spending on, and revenue generation from, activities that contribute to fossil fuel expansion

Select from:

- No, and we do not plan to add an explicit commitment within the next two years

(5.2.6) Explain why your organization does not explicitly commit to cease all spending on and revenue generation from activities that contribute to fossil fuel expansion

ADM operates in regions where there may not currently be an alternative for natural gas needed for operations. ADM has also recently announced a partnership that is intended to develop a new power and steam facility that would supply our processing operations in Decatur. While the power plant will utilize natural gas, it will also use carbon capture and storage technology to sequester post-combustion CO2 emissions and reduce our consumption of coal, leading to a projected reduction in GHG emissions of approximately 2 million mtCO2e per year.

(5.2.7) Mechanism by which feedback is collected from shareholders on your climate transition plan

Select from:

- We have a different feedback mechanism in place

(5.2.8) Description of feedback mechanism

ADM meets with key shareholders and responds to investors regarding material environmental topics, including climate change and our decarbonization strategy.

(5.2.9) Frequency of feedback collection

Select from:

- Annually

(5.2.10) Description of key assumptions and dependencies on which the transition plan relies

Assumes continued market demand for low-carbon biofuels and regenerative agriculture. ADM's glidepath for reducing Scope 1 + 2 emissions from direct operations is dependent on a variety of factors, including emerging technologies, regulatory and policy changes, and permitting processes.

(5.2.11) Description of progress against transition plan disclosed in current or previous reporting period

In 2024, ADM achieved a 14.5% reduction in Scope 1 + 2 GHG emissions, over a 2019 baseline, and a 2.1% reduction in Scope 3 emissions, over a 2021 baseline. ADM continued expanding regenerative agriculture programs globally, engaging more than 5 million acres.

(5.2.12) Attach any relevant documents which detail your climate transition plan (optional)

(5.2.13) Other environmental issues that your climate transition plan considers

Select all that apply

- Forests
- Water
- Biodiversity

(5.2.14) Explain how the other environmental issues are considered in your climate transition plan

In addition to ADM's existing no-deforestation goal, we unveiled a new goal for all of our direct supply chains to be free of conversion of primary native vegetation in defined high-risk areas by December 31, 2025 and indirect supply chains by December 31, 2025. By increased DCF volumes of commodities, potential emissions associated with land use change can also be addressed. Regenerative agriculture programs also enable additional benefits towards environmental issues beyond GHG emissions reductions. It's an outcome-based farming approach that also protects and improves soil health, biodiversity, and water resources while supporting farming business development.

[Fixed row]

(5.3) Have environmental risks and opportunities affected your strategy and/or financial planning?

(5.3.1) Environmental risks and/or opportunities have affected your strategy and/or financial planning

Select from:

- Yes, both strategy and financial planning

(5.3.2) Business areas where environmental risks and/or opportunities have affected your strategy

Select all that apply

- Products and services
- Upstream/downstream value chain
- Operations

[Fixed row]

(5.3.1) Describe where and how environmental risks and opportunities have affected your strategy.

Products and services

(5.3.1.1) Effect type

Select all that apply

- Risks
- Opportunities

(5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- Climate change
- Forests
- Water

(5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

ADM is continuing to invest in research to develop a broad range of sustainable materials with an objective to produce key intermediate materials that serve as a platform for producing a variety of sustainable chemicals and products. Conversion technologies include utilizing expertise in both fermentation and catalysis. ADM's current portfolio includes products that are in the early development phase and those that are close to pilot plant demonstration. Regarding water-related issues, we believe water quality and soil health are of strategic importance for our business and for the current and future livelihoods of our suppliers and the surrounding communities. We focus on supporting farmers in adopting practices that address water quality and soil health, such as cover crops, reduced tillage, complex crop rotations, and nutrient management to reduce soil erosion, nutrient run-off, and GHG emissions.

Upstream/downstream value chain

(5.3.1.1) Effect type

Select all that apply

- Risks
- Opportunities

(5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- Climate change
- Forests
- Water

(5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

We know that the health of our natural resources is critical to our future. Consumers around the world know it as well, and they are making it clear that they expect their food and drink to come from sustainable ingredients, produced by companies that share their values. For several years, ADM has partnered with farmers to implement sustainable and regenerative agriculture programs. In 2022, we launched our re:generations™ program with a goal of engaging over 1,000,000 acres in North America in regenerative agriculture projects, and exceeded that goal, engaging 1,900 farmers and more than a million acres in our inaugural year. Our regenerative agriculture program works to identify and implement customized and targeted projects focusing on outreach, education, and continuous improvement to drive adoption of practices. We have identified five key advanced agricultural practices that have multiple positive outcomes such as reducing GHG emissions, improving soil health, and protecting water quality. These practices include cover crops, reduced or no-tillage, nitrogen reduction and efficiency programs, integrated pest management. As of 2024, ADM expanded and engaged more than 5 million acres.

Operations

(5.3.1.1) Effect type

Select all that apply

- Risks
- Opportunities

(5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- Climate change
- Forests
- Water

(5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

ADM has a large industrial footprint and we believe we have a responsibility to lower greenhouse gas (GHG) emissions related to our business activities. What's more, the agricultural supply chain – with which ADM is closely associated – contains a variety of GHG emissions sources, as well as potential carbon capture and storage (CCS) sequestration capabilities. ADM has continued to implement projects to address our Scope 1 + 2 emissions and achieved a 14.5% reduction in 2024. One major aspect of our strategy moving forward includes an agreement with Warwick Carbon Solutions for the development of Broadwing Energy, a natural gas-fueled power plant that will provide lower-carbon steam and electricity to our Decatur complex. Leveraging ADM's CCS expertise, this plant will utilize carbon capture technology and provide a significant increase to our overall low-carbon energy usage. ADM depends on water availability to transport raw materials and finished products as well as to operate our facilities. Achieving reductions in fresh water usage is an important corporate goal that includes strategic investment. Our Utilities Center of Excellence Water and Wastewater (UCoEW/WW) program has established global and regional leadership to ensure the continuity of operations, achievement of water reduction goals, and integration of water risk management into future planning. In 2024, we implemented several projects expected to reduce our water withdrawal by more than 1,340,000 m3 annually and achieved a 3.6% reduction in water withdrawal over a 2019 baseline.

[Add row]

(5.3.2) Describe where and how environmental risks and opportunities have affected your financial planning.

Row 1

(5.3.2.1) Financial planning elements that have been affected

Select all that apply

- Capital allocation

(5.3.2.2) Effect type

Select all that apply

- Risks
- Opportunities

(5.3.2.3) Environmental issues relevant to the risks and/or opportunities that have affected these financial planning elements

Select all that apply

- Climate change
- Water

(5.3.2.4) Describe how environmental risks and/or opportunities have affected these financial planning elements

ADM anticipates spending between \$400 million and \$500 million on capital projects to achieve the Strive 35 targets. Through December 31, 2024, ADM has spent \$297 million on projects in support of these goals since inception, of which \$139 million was spent in 2024.

[Add row]

(5.4) In your organization's financial accounting, do you identify spending/revenue that is aligned with your organization's climate transition?

	Identification of spending/revenue that is aligned with your organization's climate transition
	Select from: <input checked="" type="checkbox"/> No, and we do not plan to in the next two years

[Fixed row]

(5.9) What is the trend in your organization's water-related capital expenditure (CAPEX) and operating expenditure (OPEX) for the reporting year, and the anticipated trend for the next reporting year?

(5.9.1) Water-related CAPEX (+/- % change)

20

(5.9.2) Anticipated forward trend for CAPEX (+/- % change)

-30

(5.9.3) Water-related OPEX (+/- % change)

(5.9.4) Anticipated forward trend for OPEX (+/- % change)

5

(5.9.5) Please explain

The anticipated forward trend of CAPEX is based on reduced spending and/or the completion of large projects between 2024 and 2025 while current inflationary expectations may contribute to increased OPEX.

[Fixed row]

(5.10) Does your organization use an internal price on environmental externalities?

	Use of internal pricing of environmental externalities	Environmental externality priced
	Select from: <input checked="" type="checkbox"/> Yes	Select all that apply <input checked="" type="checkbox"/> Carbon <input checked="" type="checkbox"/> Water

[Fixed row]

(5.10.1) Provide details of your organization’s internal price on carbon.

Row 1

(5.10.1.1) Type of pricing scheme

Select from:

Implicit price

(5.10.1.2) Objectives for implementing internal price

Select all that apply

- Drive energy efficiency
- Incentivize consideration of climate-related issues in decision making
- Incentivize consideration of climate-related issues in risk assessment
- Navigate regulations

(5.10.1.3) Factors considered when determining the price

Select all that apply

- Alignment with the price of a carbon tax

(5.10.1.4) Calculation methodology and assumptions made in determining the price

ADM aligns the pricing range of carbon based on industry best practices and costs associated with existing emissions trading schemes.

(5.10.1.5) Scopes covered

Select all that apply

- Scope 1
- Scope 2

(5.10.1.6) Pricing approach used – spatial variance

Select from:

- Differentiated

(5.10.1.7) Indicate how and why the price is differentiated

Carbon-related regulations vary based on region.

(5.10.1.8) Pricing approach used – temporal variance

Select from:

Static

(5.10.1.10) Minimum actual price used (currency per metric ton CO2e)

30

(5.10.1.11) Maximum actual price used (currency per metric ton CO2e)

95

(5.10.1.12) Business decision-making processes the internal price is applied to

Select all that apply

Capital expenditure

Risk management

Opportunity management

(5.10.1.13) Internal price is mandatory within business decision-making processes

Select from:

No

(5.10.1.14) % total emissions in the reporting year in selected scopes this internal price covers

100

(5.10.1.15) Pricing approach is monitored and evaluated to achieve objectives

Select from:

Yes

(5.10.1.16) Details of how the pricing approach is monitored and evaluated to achieve your objectives

The carbon pricing is integrated into the consideration of environmental impacts associated with capital project implementation. These costs enable ADM to quantify a financial figure associated with potential carbon reductions that contribute to our Scope 1 + 2 GHG emissions reduction targets.

[Add row]

(5.10.2) Provide details of your organization's internal price on water.

Row 1

(5.10.2.1) Type of pricing scheme

Select from:

- Shadow price

(5.10.2.2) Objectives for implementing internal price

Select all that apply

- Conduct cost-benefit analysis
- Incentivize consideration of water-related issues in risk assessment

(5.10.2.3) Factors beyond current market price are considered in the price

Select from:

- No

(5.10.2.16) Details of how the pricing approach is monitored and evaluated to achieve your objectives

ADM's pricing approach is informed by actual costs associated with water procurement at our Major Water Users Group. The pricing enables cost-benefit analysis associated with water initiatives such as CAPEX projects.

[Add row]

(5.11) Do you engage with your value chain on environmental issues?

	Engaging with this stakeholder on environmental issues	Environmental issues covered
Suppliers	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i> <input checked="" type="checkbox"/> Climate change <input checked="" type="checkbox"/> Forests <input checked="" type="checkbox"/> Water
Smallholders	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i>
Customers	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i> <input checked="" type="checkbox"/> Climate change <input checked="" type="checkbox"/> Forests <input checked="" type="checkbox"/> Water
Investors and shareholders	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i> <input checked="" type="checkbox"/> Climate change <input checked="" type="checkbox"/> Forests <input checked="" type="checkbox"/> Water
Other value chain stakeholders	<i>Select from:</i> <input checked="" type="checkbox"/> Yes	<i>Select all that apply</i> <input checked="" type="checkbox"/> Climate change <input checked="" type="checkbox"/> Forests <input checked="" type="checkbox"/> Water

[Fixed row]

(5.11.1) Does your organization assess and classify suppliers according to their dependencies and/or impacts on the environment?

Climate change

(5.11.1.1) Assessment of supplier dependencies and/or impacts on the environment

Select from:

- Yes, we assess the dependencies and/or impacts of our suppliers

(5.11.1.2) Criteria for assessing supplier dependencies and/or impacts on the environment

Select all that apply

- Dependence on commodities
- Impact on deforestation or conversion of other natural ecosystems

(5.11.1.3) % Tier 1 suppliers assessed

Select from:

- 100%

(5.11.1.4) Define a threshold for classifying suppliers as having substantive dependencies and/or impacts on the environment

ADM has hundreds of thousands of suppliers, with individual growers making up the majority. While an individual farmer may not have a substantive impact on climate-related issues, as an industry, agriculture does have substantive impacts due to on-farm GHG emissions, land use change emissions, and the potential to remove and sequester carbon through regenerative agriculture practices. Suppliers that aggregate agricultural commodities could then be considered as having substantive dependencies.

(5.11.1.5) % Tier 1 suppliers meeting the threshold for substantive dependencies and/or impacts on the environment

Select from:

- Less than 1%

Forests

(5.11.1.1) Assessment of supplier dependencies and/or impacts on the environment

Select from:

- Yes, we assess the dependencies and/or impacts of our suppliers

(5.11.1.2) Criteria for assessing supplier dependencies and/or impacts on the environment

Select all that apply

- Dependence on commodities
- Impact on deforestation or conversion of other natural ecosystems

(5.11.1.3) % Tier 1 suppliers assessed

Select from:

- 100%

(5.11.1.4) Define a threshold for classifying suppliers as having substantive dependencies and/or impacts on the environment

ADM has hundreds of thousands of suppliers, with individual growers making up the majority. While an individual farmer may not have a substantive impact on forest-related issues, as an industry, agriculture does have substantive dependencies/impacts due to deforestation and conversion risks and opportunities. Suppliers that aggregate agricultural commodities could then be considered as having substantive dependencies/impacts.

(5.11.1.5) % Tier 1 suppliers meeting the threshold for substantive dependencies and/or impacts on the environment

Select from:

- Less than 1%

Water

(5.11.1.1) Assessment of supplier dependencies and/or impacts on the environment

Select from:

- Yes, we assess the dependencies and/or impacts of our suppliers

(5.11.1.2) Criteria for assessing supplier dependencies and/or impacts on the environment

Select all that apply

- Dependence on commodities

Impact on pollution levels

(5.11.1.3) % Tier 1 suppliers assessed

Select from:

100%

(5.11.1.4) Define a threshold for classifying suppliers as having substantive dependencies and/or impacts on the environment

ADM has hundreds of thousands of suppliers, with individual growers making up the majority. While an individual farmer may not have a substantive impact on water quality, as an industry, agriculture does have substantive impacts due to runoff of soil and nutrients into local water ways. Suppliers that aggregate agricultural commodities could then be considered as having substantive dependencies/impacts.

(5.11.1.5) % Tier 1 suppliers meeting the threshold for substantive dependencies and/or impacts on the environment

Select from:

Less than 1%

[Fixed row]

(5.11.2) Does your organization prioritize which suppliers to engage with on environmental issues?

Climate change

(5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

Yes, we prioritize which suppliers to engage with on this environmental issue

(5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

Material sourcing

(5.11.2.4) Please explain

ADM engages with farmers through regenerative agriculture programs aimed at protecting and improving soil health, biodiversity, climate, and water resources while supporting farming business development. By engaging with farmers that are willing to adopt regenerative agriculture practices as participate in our program, ADM has been able to promote on-farm GHG reductions and encourage carbon removals.

Forests

(5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

- Yes, we prioritize which suppliers to engage with on this environmental issue

(5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

- In line with the criteria used to classify suppliers as having substantive dependencies and/or impacts relating to forests
- Material sourcing
- Reputation management

(5.11.2.4) Please explain

ADM engages suppliers that are in supply chains with a high risk of deforestation or conversion, such as palm and soy. Engagement with these suppliers enables us to improve traceability and encourage best practices such as DCF commitments, transparent reporting, and human rights protection.

Water

(5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

- Yes, we prioritize which suppliers to engage with on this environmental issue

(5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

Material sourcing

(5.11.2.4) Please explain

ADM engages with farmers through regenerative agriculture programs aimed at protecting and improving soil health, biodiversity, climate, and water resources while supporting farming business development. By engaging with farmers that are willing to adopt regenerative agriculture practices as participate in our program, ADM has been able to promote improved water quality and efficient water use.

[Fixed row]

(5.11.5) Do your suppliers have to meet environmental requirements as part of your organization's purchasing process?

	Suppliers have to meet specific environmental requirements related to this environmental issue as part of the purchasing process	Policy in place for addressing supplier non-compliance	Comment
Climate change	<i>Select from:</i> <input checked="" type="checkbox"/> Yes, environmental requirements related to this environmental issue are included in our supplier contracts	<i>Select from:</i> <input checked="" type="checkbox"/> Yes, we have a policy in place for addressing non-compliance	
Forests	<i>Select from:</i> <input checked="" type="checkbox"/> Yes, environmental requirements related to this environmental issue are included in our supplier contracts	<i>Select from:</i> <input checked="" type="checkbox"/> Yes, we have a policy in place for addressing non-compliance	
Water	<i>Select from:</i> <input checked="" type="checkbox"/> Yes, environmental requirements related to this environmental issue are included in our supplier contracts	<i>Select from:</i> <input checked="" type="checkbox"/> Yes, we have a policy in place for addressing non-compliance	

[Fixed row]

(5.11.6) Provide details of the environmental requirements that suppliers have to meet as part of your organization's purchasing process, and the compliance measures in place.

Climate change

(5.11.6.1) Environmental requirement

Select from:

- No deforestation or conversion of other natural ecosystems

(5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement

Select all that apply

- Certification
- Geospatial monitoring tool
- Grievance mechanism/ Whistleblowing hotline
- Supplier scorecard or rating
- Supplier self-assessment

(5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement

Select from:

- 100%

(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement

Select from:

- 76-99%

(5.11.6.7) % tier 1 supplier-related scope 3 emissions attributable to the suppliers required to comply with this environmental requirement

Select from:

- 100%

(5.11.6.8) % tier 1 supplier-related scope 3 emissions attributable to the suppliers in compliance with this environmental requirement

Select from:

100%

(5.11.6.9) Response to supplier non-compliance with this environmental requirement

Select from:

Suspend and engage

(5.11.6.10) % of non-compliant suppliers engaged

Select from:

100%

(5.11.6.11) Procedures to engage non-compliant suppliers

Select all that apply

- Assessing the efficacy and efforts of non-compliant supplier actions through consistent and quantified metrics
- Developing quantifiable, time-bound targets and milestones to bring suppliers back into compliance
- Providing information on appropriate actions that can be taken to address non-compliance
- Re-integrating suppliers back into upstream value chain based on the successful and verifiable completion of activities

(5.11.6.12) Comment

ADM's process for managing non-compliance related to no-deforestation and no-conversion commitments can be found in our Policy to Protect Biodiversity, Forests and Communities: <https://www.adm.com/globalassets/sustainability/goals--programs/protect-biodiversity-forests-communities/11-2023-protect-biodiversity-forests-communities-enlgish.pdf>

Forests

(5.11.6.1) Environmental requirement

Select from:

No deforestation or conversion of other natural ecosystems

(5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement

Select all that apply

- Certification
- Geospatial monitoring tool
- Grievance mechanism/ Whistleblowing hotline
- Supplier scorecard or rating
- Supplier self-assessment

(5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement

Select from:

- 100%

(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement

Select from:

- 76-99%

(5.11.6.5) % tier 1 suppliers with substantive environmental dependencies and/or impacts related to this environmental issue required to comply with this environmental requirement

Select from:

- 100%

(5.11.6.6) % tier 1 suppliers with substantive environmental dependencies and/or impacts related to this environmental issue that are in compliance with this environmental requirement

Select from:

- 100%

(5.11.6.9) Response to supplier non-compliance with this environmental requirement

Select from:

- Suspend and engage

(5.11.6.10) % of non-compliant suppliers engaged

Select from:

- 100%

(5.11.6.11) Procedures to engage non-compliant suppliers

Select all that apply

- Assessing the efficacy and efforts of non-compliant supplier actions through consistent and quantified metrics
- Developing quantifiable, time-bound targets and milestones to bring suppliers back into compliance
- Providing information on appropriate actions that can be taken to address non-compliance
- Re-integrating suppliers back into upstream value chain based on the successful and verifiable completion of activities

(5.11.6.12) Comment

ADM's process for managing non-compliance related to no-deforestation and no-conversion commitments can be found in our Policy to Protect Biodiversity, Forests and Communities: <https://www.adm.com/globalassets/sustainability/goals--programs/protect-biodiversity-forests-communities/11-2023-protect-biodiversity-forests-communities-enlgish.pdf>

Water

(5.11.6.1) Environmental requirement

Select from:

- Substitution of hazardous substances with less harmful substances

(5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement

Select all that apply

- Certification

(5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement

Select from:

1-25%

(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement

Select from:

1-25%

(5.11.6.5) % tier 1 suppliers with substantive environmental dependencies and/or impacts related to this environmental issue required to comply with this environmental requirement

Select from:

1-25%

(5.11.6.6) % tier 1 suppliers with substantive environmental dependencies and/or impacts related to this environmental issue that are in compliance with this environmental requirement

Select from:

1-25%

(5.11.6.9) Response to supplier non-compliance with this environmental requirement

Select from:

Suspend and engage

(5.11.6.10) % of non-compliant suppliers engaged

Select from:

100%

(5.11.6.11) Procedures to engage non-compliant suppliers

Select all that apply

Providing information on appropriate actions that can be taken to address non-compliance

Re-integrating suppliers back into upstream value chain based on the successful and verifiable completion of activities

(5.11.6.12) Comment

ADM has hundreds of thousands of suppliers, with individual growers making up the majority. While an individual farmer may not have a substantive impact on water quality, as an industry, agriculture does have substantive impacts due to runoff of soil and nutrients into local water ways. We recognize that pesticide use in the agricultural sector has led to concerns regarding the potential for unintended environmental and health impacts. We strive to work with growers across our diverse global supply chains to support sustainable practices that substitute natural controls for some agrochemicals, including integrated pest management (IPM) and cover crops. We source commodities from several programs with components that specifically impact pesticide usage including Field to Market, ADM Responsible Soy, Doing It Right, Food Alliance, ISCC, RSPO, RTRS, and organic.
[Add row]

(5.11.7) Provide further details of your organization's supplier engagement on environmental issues.

Climate change

(5.11.7.2) Action driven by supplier engagement

Select from:

- Emissions reduction

(5.11.7.3) Type and details of engagement

Financial incentives

- Pay higher prices linked to best agricultural practices

Information collection

- Collect GHG emissions data at least annually from suppliers

(5.11.7.4) Upstream value chain coverage

Select all that apply

- Tier 1 suppliers

(5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

1-25%

(5.11.7.6) % of tier 1 supplier-related scope 3 emissions covered by engagement

Select from:

1-25%

(5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action

In 2024, our regenerative agriculture efforts focused on retaining participating farmers, expanding practice adoption, and rolling out projects in additional geographies. For 2024, we had a goal to engage 3.5 million acres. We are proud to announce we engaged more than 5 million acres, surpassing our 2024 goal and achieving our 2025 goal a year early. In 2024, our regenerative agriculture projects reduced our Scope 3 GHG footprint by more than 1,000,000 metric tons of CO₂e and sequestered more than 363,000 metric tons of CO₂.

(5.11.7.10) Engagement is helping your tier 1 suppliers meet an environmental requirement related to this environmental issue

Select from:

Yes, please specify the environmental requirement :All farmers participating in re:generations™ agree to participate in the educational aspects of the program and provide data needed to quantify key metrics.

(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action

Select from:

No, because our tier 1 suppliers are producers, and have no suppliers of commodities

Forests

(5.11.7.1) Commodity

Select from:

Palm oil

(5.11.7.2) Action driven by supplier engagement

Select from:

- No deforestation and/or conversion of other natural ecosystems

(5.11.7.3) Type and details of engagement

Capacity building

- Support suppliers to develop public time-bound action plans with clear milestones
- Support suppliers to set their own environmental commitments across their operations

Information collection

- Collect targets information at least annually from suppliers

(5.11.7.4) Upstream value chain coverage

Select all that apply

- Tier 1 suppliers

(5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

- Less than 1%

(5.11.7.7) % tier 1 suppliers with substantive impacts and/or dependencies related to this environmental issue covered by engagement

Select from:

- Less than 1%

(5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action

ADM conducts an annual scorecard assessment of all its Tier 1 palm suppliers for traded and refined volumes. This scorecard evaluates direct suppliers' performances across key sustainability criteria such as policies, traceability, supply chain, monitoring mechanism, landscape and sectoral engagement, grievance management, transparency & reporting, and NDPE IRF score. Based on these assessments, ADM engages suppliers through tailored action plans to promote the

adoption of best sustainability practices. Additionally, ADM supports supplier development by organizing workshops on sustainability topics, most recently focusing on education around the EU Deforestation Regulation (EUDR).

(5.11.7.10) Engagement is helping your tier 1 suppliers meet an environmental requirement related to this environmental issue

Select from:

Yes, please specify the environmental requirement :ADM has a supplier engagement goals to ensure that 100% of direct palm suppliers have a responsible palm program in place.

(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action

Select from:

Yes

Water

(5.11.7.2) Action driven by supplier engagement

Select from:

Natural ecosystem restoration and long-term protection

(5.11.7.3) Type and details of engagement

Capacity building

- Provide training, support and best practices on how to measure GHG emissions
- Provide training, support and best practices on how to mitigate environmental impact

Financial incentives

- Pay higher prices linked to best agricultural practices

Information collection

- Collect GHG emissions data at least annually from suppliers
- Collect water quality information at least annually from suppliers (e.g., discharge quality, pollution incidents, hazardous substances)

(5.11.7.4) Upstream value chain coverage

Select all that apply

Tier 1 suppliers

(5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

1-25%

(5.11.7.7) % tier 1 suppliers with substantive impacts and/or dependencies related to this environmental issue covered by engagement

Select from:

1-25%

(5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action

In 2024, our regenerative agriculture efforts focused on retaining participating farmers, expanding practice adoption, and rolling out projects in additional geographies. For 2024, we had a goal to engage 3.5 million acres. We are proud to announce we engaged more than 5 million acres, surpassing our 2024 goal and achieving our 2025 goal a year early. ADM's regenerative agriculture program identifies and accounts for environmental benefits such as improve water quality.

(5.11.7.10) Engagement is helping your tier 1 suppliers meet an environmental requirement related to this environmental issue

Select from:

Yes, please specify the environmental requirement :All farmers participating in re:generations™ agree to participate in the educational aspects of the program and provide data needed to quantify key metrics.

(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action

Select from:

No, because our tier 1 suppliers are producers, and have no suppliers of commodities

Forests

(5.11.7.1) Commodity

Select from:

- Soy

(5.11.7.2) Action driven by supplier engagement

Select from:

- No deforestation and/or conversion of other natural ecosystems

(5.11.7.3) Type and details of engagement

Capacity building

- Provide training, support and best practices on how to mitigate environmental impact

Financial incentives

- Pay higher prices linked to best agricultural practices
- Provide financial incentives for certified products

Information collection

- Collect GHG emissions data at least annually from suppliers

(5.11.7.4) Upstream value chain coverage

Select all that apply

- Tier 1 suppliers

(5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

- 1-25%

(5.11.7.7) % tier 1 suppliers with substantive impacts and/or dependencies related to this environmental issue covered by engagement

Select from:

1-25%

(5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action

In Brazilian states of Minas Gerais and Mato Grosso do Sul, we are supporting farmers' efforts to protect and enhance soil health, boost productivity and lower greenhouse gas emissions through regenerative practices. Participants are required to comply with deforestation regulations, and fields must remain free of land clearing for a minimum of ten years. We also promote certified supply chains through ADM's Responsible Soybean Standard (ARS), recognized by FEFAC. It is a voluntary certification program that drives sustainable soybean production through five key pillars: legal compliance, social and community protection, environmental stewardship, good agricultural practices, and traceability. Annual third-party audits ensure that suppliers implement robust practices to protect biodiversity, uphold fair labor conditions, and comply with national legislation.

(5.11.7.10) Engagement is helping your tier 1 suppliers meet an environmental requirement related to this environmental issue

Select from:

Yes, please specify the environmental requirement :For our regenerative agriculture engagement, participants must comply with deforestation regulations and fields must remain free of land clearing for a minimum of ten years.

(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action

Select from:

No, because our tier 1 suppliers are producers, and have no suppliers of commodities

[Add row]

(5.11.8) Provide details of any environmental smallholder engagement activity

Row 1

(5.11.8.1) Commodity

Select from:

- Palm oil

(5.11.8.2) Type and details of smallholder engagement approach

Capacity building

- Prioritize support for smallholders in regions at high-risk of deforestation and conversion of other natural ecosystems
- Provide training, support and best practices on sustainable agriculture practices and nutrient management
- Support smallholders to adopt best practices which protect biodiversity

(5.11.8.3) Number of smallholders engaged

1273

(5.11.8.4) Effect of engagement and measures of success

ADM's corporate social investment program, ADM Cares, contributes to Earthworm's Aceh Landscape initiative. This project aims to promote forest protection and restoration and capacity building, provide support for rural workers and families, and improve community rights, and farmers' resiliency. Achievements to date include 1,273 farmers trained on Good Agricultural Practices (GAP) and 410 farmers received technical assistance on livelihood diversification.

[Add row]

(5.11.9) Provide details of any environmental engagement activity with other stakeholders in the value chain.

Climate change

(5.11.9.1) Type of stakeholder

Select from:

- Customers

(5.11.9.2) Type and details of engagement

Education/Information sharing

- Share information on environmental initiatives, progress and achievements

Innovation and collaboration

- Collaborate with stakeholders on innovations to reduce environmental impacts in products and services

(5.11.9.3) % of stakeholder type engaged

Select from:

- Less than 1%

(5.11.9.4) % stakeholder-associated scope 3 emissions

Select from:

- 1-25%

(5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

Companies across the industries in which we participate are making commitments to more sustainable operations and sourcing, and specifically to reducing their Scope 3 emissions. And they know that regenerative agriculture will help them meet their goals. ADM's recently published report on the state of regenerative agriculture revealed that almost two-thirds of those retailers and CPG brands that don't currently have some form of regenerative agriculture program in place plan to adopt one in the next 5 years or sooner.

(5.11.9.6) Effect of engagement and measures of success

For 2024, we had a goal to engage 3.5 million acres. We are proud to announce we engaged more than 5 million acres, surpassing our 2024 goal and achieving our 2025 goal a year early. In 2024, our regenerative agriculture projects reduced our Scope GHG footprint by more than 1,000,000 mtCO₂e.

Forests

(5.11.9.1) Type of stakeholder

Select from:

- Customers

(5.11.9.2) Type and details of engagement

Education/Information sharing

- Share information about your products and relevant certification schemes
- Share information on environmental initiatives, progress and achievements

(5.11.9.3) % of stakeholder type engaged

Select from:

- Less than 1%

(5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

ADM collaborates with customers on various information-sharing initiatives related to high-risk commodity sourcing in our supply chain. When feasible, we participate in customer-driven questionnaires and disclosure platforms to share additional information on our relevant certification programs, traceability efforts, and no-deforestation/no-conversion commitments to support their own responsible sourcing programs and nature-related commitments.

(5.11.9.6) Effect of engagement and measures of success

Participation in customer-driven data collection campaigns has led to increased collaboration on sustainability topics and the sharing of best practices. These engagements have encouraged further discussions on data sharing and could lead to additional opportunities through the alignment of sustainability initiatives.

Water

(5.11.9.1) Type of stakeholder

Select from:

- Customers

(5.11.9.2) Type and details of engagement

Innovation and collaboration

- Collaborate with stakeholders on innovations to reduce environmental impacts in products and services

(5.11.9.3) % of stakeholder type engaged

Select from:

- Less than 1%

(5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

Regenerative agriculture isn't expanding in a vacuum. Sustainability is one of the enduring global trends driving demand trends. We know from our 2023 survey of consumer product and retail brands that products derived from regenerative practices are attractive to consumers, and that companies serving those consumers are looking for partners to ensure they can meet that demand. That's why, around the globe, we're working with major consumer brands, helping them achieve their sustainability and business goals by accelerating practice adoption and connecting them directly with farmers enrolled in our regenerative agriculture programs as well as other partners, such as local technical experts. The interest among our downstream customer partners is strong and continuing to grow, and combined with ADM's unique position in the value chain and ability to scale impact, is propelling the rapid growth in our regenerative agriculture acres.

(5.11.9.6) Effect of engagement and measures of success

For 2024, we had a goal to engage 3.5 million acres. We are proud to announce we engaged more than 5 million acres, surpassing our 2024 goal and achieving our 2025 goal a year early. The implementation of regenerative agriculture practices at these acres leads to water-related benefits such as improved water resources management and water quality.

[Add row]

(5.13) Has your organization already implemented any mutually beneficial environmental initiatives due to CDP Supply Chain member engagement?

	Environmental initiatives implemented due to CDP Supply Chain member engagement
	Select from: <input checked="" type="checkbox"/> No, and we do not plan to within the next two years

[Fixed row]

C6. Environmental Performance - Consolidation Approach

(6.1) Provide details on your chosen consolidation approach for the calculation of environmental performance data.

Climate change

(6.1.1) Consolidation approach used

Select from:

Operational control

(6.1.2) Provide the rationale for the choice of consolidation approach

ADM has the full authority to introduce, as well as implement operating policies across our operations. This approach is best suited for ADM's organizational structure and most accurately reflects the direct impact of our business.

Forests

(6.1.1) Consolidation approach used

Select from:

Operational control

(6.1.2) Provide the rationale for the choice of consolidation approach

ADM has the full authority to introduce, as well as implement operating policies across our operations. This approach is best suited for ADM's organizational structure and most accurately reflects the direct impact of our business.

Water

(6.1.1) Consolidation approach used

Select from:

Operational control

(6.1.2) Provide the rationale for the choice of consolidation approach

ADM has the full authority to introduce, as well as implement operating policies across our operations. This approach is best suited for ADM's organizational structure and most accurately reflects the direct impact of our business.

Plastics

(6.1.1) Consolidation approach used

Select from:

Operational control

(6.1.2) Provide the rationale for the choice of consolidation approach

ADM has the full authority to introduce, as well as implement operating policies across our operations. This approach is best suited for ADM's organizational structure and most accurately reflects the direct impact of our business.

Biodiversity

(6.1.1) Consolidation approach used

Select from:

Operational control

(6.1.2) Provide the rationale for the choice of consolidation approach

ADM has the full authority to introduce, as well as implement operating policies across our operations. This approach is best suited for ADM's organizational structure and most accurately reflects the direct impact of our business.

[Fixed row]

C7. Environmental performance - Climate Change

(7.1) Is this your first year of reporting emissions data to CDP?

Select from:

No

(7.1.1) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?

	Has there been a structural change?
	<i>Select all that apply</i> <input checked="" type="checkbox"/> No

[Fixed row]

(7.1.2) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year?

	Change(s) in methodology, boundary, and/or reporting year definition?
	<i>Select all that apply</i> <input checked="" type="checkbox"/> No

[Fixed row]

(7.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.

Select all that apply

- The Greenhouse Gas Protocol: Scope 2 Guidance
- US EPA Mandatory Greenhouse Gas Reporting Rule
- The Climate Registry: General Reporting Protocol
- The Greenhouse Gas Protocol: Corporate Value Chain (Scope 3) Standard
- 2019 Refinement to the 2006 IPCC Guidelines for National Greenhouse Gas Inventories
- The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)

(7.3) Describe your organization's approach to reporting Scope 2 emissions.

(7.3.1) Scope 2, location-based

Select from:

- We are reporting a Scope 2, location-based figure

(7.3.2) Scope 2, market-based

Select from:

- We are reporting a Scope 2, market-based figure

(7.3.3) Comment

ADM is reporting both location-based and market-based Scope 2 emissions. Starting with CY2023, ADM is now using market-based Scope 2 emissions for our public GHG reduction targets. This change has been reflected in our base year emissions for 2019 which were third-party verified in 2024.

[Fixed row]

(7.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1, Scope 2 or Scope 3 emissions that are within your selected reporting boundary which are not included in your disclosure?

Select from:

Yes

(7.4.1) Provide details of the sources of Scope 1, Scope 2, or Scope 3 emissions that are within your selected reporting boundary which are not included in your disclosure.

Row 1

(7.4.1.1) Source of excluded emissions

ADM has a small number of sales offices which are excluded.

(7.4.1.2) Scope(s) or Scope 3 category(ies)

Select all that apply

Scope 1

Scope 2 (location-based)

Scope 2 (market-based)

(7.4.1.3) Relevance of Scope 1 emissions from this source

Select from:

Emissions are not relevant

(7.4.1.4) Relevance of location-based Scope 2 emissions from this source

Select from:

Emissions are not relevant

(7.4.1.5) Relevance of market-based Scope 2 emissions from this source

Select from:

Emissions are not relevant

(7.4.1.8) Estimated percentage of total Scope 1+2 emissions this excluded source represents

0

(7.4.1.10) Explain why this source is excluded

These offices are very small and obtaining utility information is difficult due to location. The emissions would be less than 0.01% of total footprint.

(7.4.1.11) Explain how you estimated the percentage of emissions this excluded source represents

Using an estimate of 3 metric tons per employee per year, with office spaces covering 500 employees globally, the footprint would be 1,500 metric tons. 1,500/14,450,000 is 0.01%.

[Add row]

(7.5) Provide your base year and base year emissions.

Scope 1

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

14100000.0

(7.5.3) Methodological details

ADM calculates organization-wide Scope 1 emissions based on an operational control approach. ADM tracks the consumption of fuel and other sources of Scope 1 emissions, such as refrigerants, at the site-level and applies fuel- or GHG-specific emission factors based on the GWP values from AR5.

Scope 2 (location-based)

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

2860000.0

(7.5.3) Methodological details

ADM calculates organization-wide Scope 2 emissions based on an operational control approach. ADM tracks the consumption of purchased energy at the site-level and applies region-specific emissions for our location-based figure.

Scope 2 (market-based)

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

2940000

(7.5.3) Methodological details

ADM's market-based Scope 2 emissions are now used for our Scope 1 + 2 GHG reduction targets instead of location-based emissions which were previously used. Due to this change, ADM went through a third-party verification of our market-based emissions for the base year and through this process, slight corrections were made to our previously reported market-based Scope 2 emissions for 2019.

Scope 3 category 1: Purchased goods and services

(7.5.1) Base year end

12/31/2021

(7.5.2) Base year emissions (metric tons CO2e)

94400000.0

(7.5.3) Methodological details

ADM calculates this category using country- (or region-) and commodity-specific emissions factors, including LUC, for agricultural commodity purchases. Non-commodity purchases are calculated based on spend.

Scope 3 category 2: Capital goods

(7.5.1) Base year end

12/31/2021

(7.5.2) Base year emissions (metric tons CO2e)

829000.0

(7.5.3) Methodological details

ADM calculates emissions associated with various types of capital goods based on spend data.

Scope 3 category 3: Fuel-and-energy-related activities (not included in Scope 1 or 2)

(7.5.1) Base year end

12/31/2021

(7.5.2) Base year emissions (metric tons CO2e)

1910000.0

(7.5.3) Methodological details

ADM engaged a 3rd party consultant to develop an emissions calculation process based on our actual annual fuel and energy consumption values to determine Scope 3 emissions associated with FERA.

Scope 3 category 4: Upstream transportation and distribution

(7.5.1) Base year end

12/31/2021

(7.5.2) Base year emissions (metric tons CO2e)

9350000

(7.5.3) Methodological details

ADM engages transportation vendors for allocated emissions and/or other activity data to quantify this category.

Scope 3 category 5: Waste generated in operations

(7.5.1) Base year end

12/31/2021

(7.5.2) Base year emissions (metric tons CO2e)

202000.0

(7.5.3) Methodological details

ADM engaged a 3rd party consultant to develop an emissions calculation process based on our actual annual waste generation volumes and disposal methods to determine Scope 3 emissions associated with this category.

Scope 3 category 10: Processing of sold products

(7.5.1) Base year end

12/31/2021

(7.5.2) Base year emissions (metric tons CO2e)

9840000.0

(7.5.3) Methodological details

*ADM calculates emissions for this category based on the assumed downstream processing of annual sales, categorized by product and product type.
[Fixed row]*

(7.6) What were your organization's gross global Scope 1 emissions in metric tons CO2e?

Reporting year

(7.6.1) Gross global Scope 1 emissions (metric tons CO2e)

12300000

(7.6.3) Methodological details

ADM calculates organization-wide Scope 1 emissions based on an operational control approach. ADM tracks the consumption of fuel and other sources of Scope 1 emissions, such as refrigerants, at the site-level and applies fuel- or GHG-specific emission factors based on the GWP values from AR5.

Past year 1

(7.6.1) Gross global Scope 1 emissions (metric tons CO2e)

12600000

(7.6.2) End date

12/31/2023

(7.6.3) Methodological details

*ADM calculates organization-wide Scope 1 emissions based on an operational control approach. ADM tracks the consumption of fuel and other sources of Scope 1 emissions, such as refrigerants, at the site-level and applies fuel- or GHG-specific emission factors based on the GWP values from AR5.
[Fixed row]*

(7.7) What were your organization's gross global Scope 2 emissions in metric tons CO2e?

Reporting year

(7.7.1) Gross global Scope 2, location-based emissions (metric tons CO2e)

2070000

(7.7.2) Gross global Scope 2, market-based emissions (metric tons CO2e)

2150000

(7.7.4) Methodological details

ADM calculates organization-wide Scope 2 emissions based on an operational control approach. ADM tracks the consumption of purchased energy at the site-level and applies region-specific emissions for our location-based figure and incorporates the emission factors from contractual instruments along with residual mix factors, where applicable, for our market-based figure.

Past year 1

(7.7.1) Gross global Scope 2, location-based emissions (metric tons CO2e)

1990000

(7.7.2) Gross global Scope 2, market-based emissions (metric tons CO2e)

2030000

(7.7.3) End date

12/31/2023

(7.7.4) Methodological details

ADM calculates organization-wide Scope 2 emissions based on an operational control approach. ADM tracks the consumption of purchased energy at the site-level and applies region-specific emissions for our location-based figure and incorporates the emission factors from contractual instruments along with residual mix factors, where applicable, for our market-based figure.

[Fixed row]

(7.8) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.

Purchased goods and services

(7.8.1) Evaluation status

Select from:

Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

95000000

(7.8.3) Emissions calculation methodology

Select all that apply

- Supplier-specific method
- Hybrid method
- Average data method
- Spend-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

100

(7.8.5) Please explain

ADM calculates Purchased Goods and Services based on country- and commodity-specific emission factors based on our sourcing regions. The reported total does not account for quantified removals which were reported separately.

Capital goods

(7.8.1) Evaluation status

Select from:

Not relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

177000

(7.8.3) Emissions calculation methodology

Select all that apply

Spend-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

(7.8.5) Please explain

ADM calculates emissions associated with capital goods based on categorized annual spend. The emissions from this category represent less than 1% of our total Scope 3 inventory.

Fuel-and-energy-related activities (not included in Scope 1 or 2)

(7.8.1) Evaluation status

Select from:

Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

1850000

(7.8.3) Emissions calculation methodology

Select all that apply

Fuel-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

100

(7.8.5) Please explain

ADM engaged a 3rd party consultant to develop an emissions calculation process based on our actual annual fuel and energy consumption values to determine Scope 3 emissions associated with FERA.

Upstream transportation and distribution

(7.8.1) Evaluation status

Select from:

Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

7480000

(7.8.3) Emissions calculation methodology

Select all that apply

Supplier-specific method

Hybrid method

Distance-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

47

(7.8.5) Please explain

When feasible, ADM engages transportation vendors for allocated emissions and/or other activity data to quantify this category.

Waste generated in operations

(7.8.1) Evaluation status

Select from:

Not relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

241000

(7.8.3) Emissions calculation methodology

Select all that apply

Waste-type-specific method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

100

(7.8.5) Please explain

With a third-party consultant, ADM has developed a calculation process based on our actual annual waste generation volumes and disposal method to determine Scope 3 emissions associated with this category. Emissions from waste generated in operations represents less than 1% of our total Scope 3 emissions.

Business travel

(7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

(7.8.5) Please explain

When last assessed, emissions related to business travel were estimated as less than 1% of total Scope 3 emissions.

Employee commuting

(7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

(7.8.5) Please explain

When last assessed, emissions related to employee commuting were estimated as less than 1% of total Scope 3 emissions.

Upstream leased assets

(7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

(7.8.5) Please explain

Upstream leased assets, that are not already included within our Scope 1 + 2 footprint, do not represent a relevant source of emissions relative to our total Scope 3 emissions.

Downstream transportation and distribution

(7.8.1) Evaluation status

Select from:

Relevant, not yet calculated

(7.8.5) Please explain

ADM is gathering data related to this category and will evaluate the feasibility of quantifying in subsequent GHG inventory calculations.

Processing of sold products

(7.8.1) Evaluation status

Select from:

Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

9750000

(7.8.3) Emissions calculation methodology

Select all that apply

Average data method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

(7.8.5) Please explain

ADM calculates emissions for this category based on the assumed downstream processing of annual sales, categorized by product and product type.

Use of sold products

(7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

(7.8.5) Please explain

When most recently assessed, the majority of emissions in this category were classified as biogenic. Non-biogenic emissions from Category 11 represented less than 1% of total Scope 3 emissions.

End of life treatment of sold products

(7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

(7.8.5) Please explain

Much of ADM's sold products are intermediate products and are delivered in bulk. When most recently assessed, this category was estimated to represent less than 1% of total Scope 3 emissions.

Downstream leased assets

(7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

(7.8.5) Please explain

ADM has very few downstream leased assets; the associated emissions represent less than 1% of total Scope 3 emissions.

Franchises

(7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

(7.8.5) Please explain

ADM does not have franchises; this is not a relevant category for our operations.

Investments

(7.8.1) Evaluation status

Select from:

Relevant, not yet calculated

(7.8.5) Please explain

ADM is in the process of establishing a process for collecting data and quantifying emissions related to investments.

Other (upstream)

(7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

(7.8.5) Please explain

This is not a relevant category for ADM.

Other (downstream)

(7.8.1) Evaluation status

Select from:

Not relevant, explanation provided

(7.8.5) Please explain

This is not a relevant category for ADM.

[Fixed row]

(7.8.1) Disclose or restate your Scope 3 emissions data for previous years.

Past year 1

(7.8.1.1) End date

12/31/2023

(7.8.1.2) Scope 3: Purchased goods and services (metric tons CO2e)

89500000

(7.8.1.3) Scope 3: Capital goods (metric tons CO2e)

161000

(7.8.1.4) Scope 3: Fuel and energy-related activities (not included in Scopes 1 or 2) (metric tons CO2e)

1790000

(7.8.1.5) Scope 3: Upstream transportation and distribution (metric tons CO2e)

6550000

(7.8.1.6) Scope 3: Waste generated in operations (metric tons CO2e)

220000

(7.8.1.11) Scope 3: Processing of sold products (metric tons CO2e)

9200000

(7.8.1.19) Comment

Scope 3 calculation methodologies have remained consistent between the 2023 and the most recent reporting year.

[Fixed row]

(7.9) Indicate the verification/assurance status that applies to your reported emissions.

	Verification/assurance status
Scope 1	Select from: <input checked="" type="checkbox"/> Third-party verification or assurance process in place
Scope 2 (location-based or market-based)	Select from: <input checked="" type="checkbox"/> Third-party verification or assurance process in place
Scope 3	Select from: <input checked="" type="checkbox"/> Third-party verification or assurance process in place

[Fixed row]

(7.9.1) Provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements.

Row 1

(7.9.1.1) Verification or assurance cycle in place

Select from:

Annual process

(7.9.1.2) Status in the current reporting year

Select from:

Complete

(7.9.1.3) Type of verification or assurance

Select from:

Limited assurance

(7.9.1.4) Attach the statement

ADM 2024 CDP Verification Statement Final.pdf

(7.9.1.5) Page/section reference

Information related to the verification of Scope 1 emissions for 2024 can be found on pages 1-3 of the attached statement.

(7.9.1.6) Relevant standard

Select from:

ISO14064-3

(7.9.1.7) Proportion of reported emissions verified (%)

100

[Add row]

(7.9.2) Provide further details of the verification/assurance undertaken for your Scope 2 emissions and attach the relevant statements.

Row 1

(7.9.2.1) Scope 2 approach

Select from:

Scope 2 location-based

(7.9.2.2) Verification or assurance cycle in place

Select from:

Annual process

(7.9.2.3) Status in the current reporting year

Select from:

Complete

(7.9.2.4) Type of verification or assurance

Select from:

Limited assurance

(7.9.2.5) Attach the statement

ADM 2024 CDP Verification Statement Final.pdf

(7.9.2.6) Page/ section reference

Information related to the verification of Scope 2 emissions for 2024 can be found on pages 1-3 of the attached statement.

(7.9.2.7) Relevant standard

Select from:

ISO14064-3

(7.9.2.8) Proportion of reported emissions verified (%)

100

Row 2

(7.9.2.1) Scope 2 approach

Select from:

Scope 2 market-based

(7.9.2.2) Verification or assurance cycle in place

Select from:

Annual process

(7.9.2.3) Status in the current reporting year

Select from:

Complete

(7.9.2.4) Type of verification or assurance

Select from:

Limited assurance

(7.9.2.5) Attach the statement

ADM 2024 CDP Verification Statement Final.pdf

(7.9.2.6) Page/ section reference

Information related to the verification of Scope 2 emissions for 2024 can be found on pages 1-3 of the attached statement.

(7.9.2.7) Relevant standard

Select from:

ISO14064-3

(7.9.2.8) Proportion of reported emissions verified (%)

100

[Add row]

(7.9.3) Provide further details of the verification/assurance undertaken for your Scope 3 emissions and attach the relevant statements.

Row 1

(7.9.3.1) Scope 3 category

Select all that apply

- Scope 3: Capital goods
- Scope 3: Processing of sold products
- Scope 3: Purchased goods and services
- Scope 3: Waste generated in operations
- Scope 3: Upstream transportation and distribution
- Scope 3: Fuel and energy-related activities (not included in Scopes 1 or 2)

(7.9.3.2) Verification or assurance cycle in place

Select from:

- Annual process

(7.9.3.3) Status in the current reporting year

Select from:

- Complete

(7.9.3.4) Type of verification or assurance

Select from:

- Limited assurance

(7.9.3.5) Attach the statement

ADM 2024 CDP Verification Statement Final.pdf

(7.9.3.6) Page/section reference

Information related to the verification of Scope 3 emissions for 2024 can be found on pages 1-3 of the attached statement.

(7.9.3.7) Relevant standard

Select from:

ISO14064-3

(7.9.3.8) Proportion of reported emissions verified (%)

100

[Add row]

(7.10) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?

Select from:

Decreased

(7.10.1) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.

Change in renewable energy consumption

(7.10.1.1) Change in emissions (metric tons CO2e)

69600

(7.10.1.2) Direction of change in emissions

Select from:

Decreased

(7.10.1.3) Emissions value (percentage)

0.5

(7.10.1.4) Please explain calculation

Change in emissions calculation is based on increased consumption of biofuels and procured renewable electricity. This includes ADM sites that previously did not use renewable energy or their overall share of renewable energy increased. Sites that previously procured 100% renewable electricity were excluded to ensure that the calculation was reflecting additional renewable consumption and not variances in electricity/fuel consumption.

Other emissions reduction activities

(7.10.1.1) Change in emissions (metric tons CO2e)

234000

(7.10.1.2) Direction of change in emissions

Select from:

Decreased

(7.10.1.3) Emissions value (percentage)

1.6

(7.10.1.4) Please explain calculation

Various emissions reduction projects completed in 2024 amounted to an estimated savings of 234,000 metric tons of CO2e per year, based on associated electricity and/or fuel savings.

Divestment

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Not applicable for 2024 reporting year.

Acquisitions

(7.10.1.1) Change in emissions (metric tons CO₂e)

0

(7.10.1.2) Direction of change in emissions

Select from:

No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Not applicable for 2024 reporting year.

Mergers

(7.10.1.1) Change in emissions (metric tons CO₂e)

0

(7.10.1.2) Direction of change in emissions

Select from:

No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Not applicable for 2024 reporting year.

Change in output

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

The emissions associated with any changes in output would be difficult to assess across ADM's hundreds of operational sites. ADM is able to track change year-over-year changes in emissions for each site within our GHG inventory but does not consolidate these changes in tandem with output data in a manner that would enable reporting for this disclosure.

Change in methodology

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Not applicable for 2024 reporting year.

Change in boundary

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Not applicable for 2024 reporting year.

Change in physical operating conditions

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

The emissions associated with any changes in physical operation conditions would be difficult to assess across ADM's hundreds of operational sites. ADM is able to track change year-over-year changes in emissions for each site within our GHG inventory but does not consolidate these changes in tandem with physical operation conditions data in a manner that would enable reporting for this disclosure.

Unidentified

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Not applicable for 2024 reporting year.

Other

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Not applicable for 2024 reporting year.

[Fixed row]

(7.10.2) Are your emissions performance calculations in 7.10 and 7.10.1 based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?

Select from:

Market-based

(7.13) Is biogenic carbon pertaining to your direct operations relevant to your current CDP climate change disclosure?

Select from:

Yes

(7.13.1) Account for biogenic carbon data pertaining to your direct operations and identify any exclusions.

CO2 emissions from biofuel combustion (processing/manufacturing machinery)

(7.13.1.1) Emissions (metric tons CO2)

1140000

(7.13.1.2) Methodology

Select all that apply

Default emissions factors

(7.13.1.3) Please explain

Combustion of biomass and biogas for cogeneration, steam, or heat at processing locations.

CO2 emissions from biofuel combustion (other)

(7.13.1.1) Emissions (metric tons CO2)

63500

(7.13.1.2) Methodology

Select all that apply

Default emissions factors

(7.13.1.3) Please explain

Biodiesel combustion in transportation fleet operations.

[Fixed row]

(7.14) Do you calculate greenhouse gas emissions for each agricultural commodity reported as significant to your business?

Maize/corn

(7.14.1) GHG emissions calculated for this commodity

Select from:

Yes

(7.14.2) Reporting emissions by

Select from:

Total

(7.14.3) Emissions (metric tons CO₂e)

32000000

(7.14.5) Change from last reporting year

Select from:

Higher

(7.14.6) Please explain

ADM is not a grower of corn, these emissions are categorized within our Scope 3 inventory as Category 1: Purchased Goods and Services.

Soy

(7.14.1) GHG emissions calculated for this commodity

Select from:

Yes

(7.14.2) Reporting emissions by

Select from:

Total

(7.14.3) Emissions (metric tons CO2e)

39800000

(7.14.5) Change from last reporting year

Select from:

About the same

(7.14.6) Please explain

*ADM is not a grower of soy, these emissions are categorized within our Scope 3 inventory as Category 1: Purchased Goods and Services.
[Fixed row]*

(7.15) Does your organization break down its Scope 1 emissions by greenhouse gas type?

Select from:

Yes

(7.15.1) Break down your total gross global Scope 1 emissions by greenhouse gas type and provide the source of each used global warming potential (GWP).

Row 1

(7.15.1.1) Greenhouse gas

Select from:

CO2

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

12100000

(7.15.1.3) GWP Reference

Select from:

IPCC Fifth Assessment Report (AR5 – 100 year)

Row 2

(7.15.1.1) Greenhouse gas

Select from:

N2O

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

68100

(7.15.1.3) GWP Reference

Select from:

IPCC Fifth Assessment Report (AR5 – 100 year)

Row 3

(7.15.1.1) Greenhouse gas

Select from:

CH4

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

44100

(7.15.1.3) GWP Reference

Select from:

- IPCC Fifth Assessment Report (AR5 – 100 year)

Row 4

(7.15.1.1) Greenhouse gas

Select from:

- SF6

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

1760

(7.15.1.3) GWP Reference

Select from:

- IPCC Fifth Assessment Report (AR5 – 100 year)

Row 5

(7.15.1.1) Greenhouse gas

Select from:

- HFCs

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

21800

(7.15.1.3) GWP Reference

Select from:

IPCC Fifth Assessment Report (AR5 – 100 year)

Row 6

(7.15.1.1) Greenhouse gas

Select from:

PFCs

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

0

(7.15.1.3) GWP Reference

Select from:

IPCC Fifth Assessment Report (AR5 – 100 year)

Row 7

(7.15.1.1) Greenhouse gas

Select from:

Other, please specify :HCFC

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

2050

(7.15.1.3) GWP Reference

Select from:

IPCC Fifth Assessment Report (AR5 – 100 year)

[Add row]

(7.16) Break down your total gross global Scope 1 and 2 emissions by country/area.

Argentina

(7.16.1) Scope 1 emissions (metric tons CO2e)

2210

(7.16.2) Scope 2, location-based (metric tons CO2e)

7640

(7.16.3) Scope 2, market-based (metric tons CO2e)

7640

Barbados

(7.16.1) Scope 1 emissions (metric tons CO2e)

1820

(7.16.2) Scope 2, location-based (metric tons CO2e)

1280

(7.16.3) Scope 2, market-based (metric tons CO2e)

1280

Belgium

(7.16.1) Scope 1 emissions (metric tons CO2e)

393

(7.16.2) Scope 2, location-based (metric tons CO2e)

90

(7.16.3) Scope 2, market-based (metric tons CO2e)

103

Belize

(7.16.1) Scope 1 emissions (metric tons CO2e)

68

(7.16.2) Scope 2, location-based (metric tons CO2e)

1110

(7.16.3) Scope 2, market-based (metric tons CO2e)

1110

Brazil

(7.16.1) Scope 1 emissions (metric tons CO2e)

49900

(7.16.2) Scope 2, location-based (metric tons CO2e)

28000

(7.16.3) Scope 2, market-based (metric tons CO2e)

8970

Bulgaria

(7.16.1) Scope 1 emissions (metric tons CO2e)

120000

(7.16.2) Scope 2, location-based (metric tons CO2e)

40700

(7.16.3) Scope 2, market-based (metric tons CO2e)

34700

Canada

(7.16.1) Scope 1 emissions (metric tons CO2e)

177000

(7.16.2) Scope 2, location-based (metric tons CO2e)

20700

(7.16.3) Scope 2, market-based (metric tons CO2e)

20700

China

(7.16.1) Scope 1 emissions (metric tons CO2e)

2850

(7.16.2) Scope 2, location-based (metric tons CO2e)

72500

(7.16.3) Scope 2, market-based (metric tons CO2e)

72500

Colombia

(7.16.1) Scope 1 emissions (metric tons CO2e)

9

(7.16.2) Scope 2, location-based (metric tons CO2e)

31

(7.16.3) Scope 2, market-based (metric tons CO2e)

28

Czechia

(7.16.1) Scope 1 emissions (metric tons CO2e)

946

(7.16.2) Scope 2, location-based (metric tons CO2e)

26800

(7.16.3) Scope 2, market-based (metric tons CO2e)

32000

Denmark

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

215

(7.16.3) Scope 2, market-based (metric tons CO2e)

1260

Ecuador

(7.16.1) Scope 1 emissions (metric tons CO2e)

2160

(7.16.2) Scope 2, location-based (metric tons CO2e)

1290

(7.16.3) Scope 2, market-based (metric tons CO2e)

1290

France

(7.16.1) Scope 1 emissions (metric tons CO2e)

51500

(7.16.2) Scope 2, location-based (metric tons CO2e)

9690

(7.16.3) Scope 2, market-based (metric tons CO2e)

6220

Germany

(7.16.1) Scope 1 emissions (metric tons CO2e)

369000

(7.16.2) Scope 2, location-based (metric tons CO2e)

29100

(7.16.3) Scope 2, market-based (metric tons CO2e)

57400

Grenada

(7.16.1) Scope 1 emissions (metric tons CO2e)

124

(7.16.2) Scope 2, location-based (metric tons CO2e)

893

(7.16.3) Scope 2, market-based (metric tons CO2e)

893

Hungary

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

2

(7.16.3) Scope 2, market-based (metric tons CO2e)

3

India

(7.16.1) Scope 1 emissions (metric tons CO2e)

58400

(7.16.2) Scope 2, location-based (metric tons CO2e)

14700

(7.16.3) Scope 2, market-based (metric tons CO2e)

14700

Indonesia

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

664

(7.16.3) Scope 2, market-based (metric tons CO2e)

664

Italy

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

157

(7.16.3) Scope 2, market-based (metric tons CO2e)

251

Jamaica

(7.16.1) Scope 1 emissions (metric tons CO2e)

189

(7.16.2) Scope 2, location-based (metric tons CO2e)

5590

(7.16.3) Scope 2, market-based (metric tons CO2e)

5590

Mexico

(7.16.1) Scope 1 emissions (metric tons CO2e)

37400

(7.16.2) Scope 2, location-based (metric tons CO2e)

21100

(7.16.3) Scope 2, market-based (metric tons CO2e)

21100

Morocco

(7.16.1) Scope 1 emissions (metric tons CO2e)

11500

(7.16.2) Scope 2, location-based (metric tons CO2e)

9490

(7.16.3) Scope 2, market-based (metric tons CO2e)

9490

Netherlands

(7.16.1) Scope 1 emissions (metric tons CO2e)

137000

(7.16.2) Scope 2, location-based (metric tons CO2e)

1830

(7.16.3) Scope 2, market-based (metric tons CO2e)

2450

Nigeria

(7.16.1) Scope 1 emissions (metric tons CO2e)

5

(7.16.2) Scope 2, location-based (metric tons CO2e)

25

(7.16.3) Scope 2, market-based (metric tons CO2e)

25

Panama

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

248

(7.16.3) Scope 2, market-based (metric tons CO2e)

164

Paraguay

(7.16.1) Scope 1 emissions (metric tons CO2e)

36000

(7.16.2) Scope 2, location-based (metric tons CO2e)

0

(7.16.3) Scope 2, market-based (metric tons CO2e)

0

Philippines

(7.16.1) Scope 1 emissions (metric tons CO2e)

8980

(7.16.2) Scope 2, location-based (metric tons CO2e)

13000

(7.16.3) Scope 2, market-based (metric tons CO2e)

13000

Poland

(7.16.1) Scope 1 emissions (metric tons CO2e)

39700

(7.16.2) Scope 2, location-based (metric tons CO2e)

32400

(7.16.3) Scope 2, market-based (metric tons CO2e)

40600

Portugal

(7.16.1) Scope 1 emissions (metric tons CO2e)

0

(7.16.2) Scope 2, location-based (metric tons CO2e)

67

(7.16.3) Scope 2, market-based (metric tons CO2e)

232

Romania

(7.16.1) Scope 1 emissions (metric tons CO2e)

7250

(7.16.2) Scope 2, location-based (metric tons CO2e)

1470

(7.16.3) Scope 2, market-based (metric tons CO2e)

1140

Serbia

(7.16.1) Scope 1 emissions (metric tons CO2e)

22500

(7.16.2) Scope 2, location-based (metric tons CO2e)

41800

(7.16.3) Scope 2, market-based (metric tons CO2e)

52900

South Africa

(7.16.1) Scope 1 emissions (metric tons CO2e)

11

(7.16.2) Scope 2, location-based (metric tons CO2e)

4150

(7.16.3) Scope 2, market-based (metric tons CO2e)

4150

Spain

(7.16.1) Scope 1 emissions (metric tons CO2e)

4900

(7.16.2) Scope 2, location-based (metric tons CO2e)

2150

(7.16.3) Scope 2, market-based (metric tons CO2e)

3080

Trinidad and Tobago

(7.16.1) Scope 1 emissions (metric tons CO2e)

512

(7.16.2) Scope 2, location-based (metric tons CO2e)

904

(7.16.3) Scope 2, market-based (metric tons CO2e)

904

Turkey

(7.16.1) Scope 1 emissions (metric tons CO2e)

87100

(7.16.2) Scope 2, location-based (metric tons CO2e)

6010

(7.16.3) Scope 2, market-based (metric tons CO2e)

6010

Ukraine

(7.16.1) Scope 1 emissions (metric tons CO2e)

917

(7.16.2) Scope 2, location-based (metric tons CO2e)

6080

(7.16.3) Scope 2, market-based (metric tons CO2e)

6080

United Kingdom of Great Britain and Northern Ireland

(7.16.1) Scope 1 emissions (metric tons CO2e)

95200

(7.16.2) Scope 2, location-based (metric tons CO2e)

21600

(7.16.3) Scope 2, market-based (metric tons CO2e)

18700

United States of America

(7.16.1) Scope 1 emissions (metric tons CO2e)

10900000

(7.16.2) Scope 2, location-based (metric tons CO2e)

1640000

(7.16.3) Scope 2, market-based (metric tons CO2e)

1700000

Viet Nam

(7.16.1) Scope 1 emissions (metric tons CO2e)

1560

(7.16.2) Scope 2, location-based (metric tons CO2e)

8470

(7.16.3) Scope 2, market-based (metric tons CO2e)

8470

[Fixed row]

(7.17) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.

Select all that apply

By activity

(7.17.3) Break down your total gross global Scope 1 emissions by business activity.

	Activity	Scope 1 emissions (metric tons CO2e)
Row 1	Process emissions	12700
Row 2	Stationary combustion	11700000
Row 3	Fugitive emissions	25600
Row 4	Mobile combustion	515000

[Add row]

(7.18) Do you include emissions pertaining to your business activity(ies) in your direct operations as part of your global gross Scope 1 figure?

Select from:

Yes

(7.18.2) Report the Scope 1 emissions pertaining to your business activity(ies) and explain any exclusions. If applicable, disaggregate your agricultural/forestry by GHG emissions category.

Row 1

(7.18.2.1) Activity

Select from:

Processing/Manufacturing

(7.18.2.3) Emissions (metric tons CO2e)

11800000

(7.18.2.4) Methodology

Select all that apply

Default emissions factor

Field measurements

(7.18.2.5) Please explain

At some facilities, ADM uses Continuous Emissions Monitoring Systems (CEMS) to measure CO2 emissions. All other processing/manufacturing emissions are calculated using default emission factors. Due to rounding, sum of Scope 1 emissions reported in this table may not equal reported Scope 1 total in 7.6.

Row 2

(7.18.2.1) Activity

Select from:

Distribution

(7.18.2.3) Emissions (metric tons CO2e)

433000

(7.18.2.4) Methodology

Select all that apply

Default emissions factor

(7.18.2.5) Please explain

ADM has its own transportation fleet including trucks, barge tugs, and ocean vessels. Default emission factors are applied to tracked fuel usage in our transportation fleet. Due to rounding, sum of Scope 1 emissions reported in this table may not equal reported Scope 1 total in 7.6.

[Add row]

(7.20) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.

Select all that apply

By business division

(7.20.1) Break down your total gross global Scope 2 emissions by business division.

	Business division	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
Row 1	Carbohydrate Solutions	1040000	993000
Row 2	Corporate/Other	14100	15900
Row 3	Ag Services and Oilseeds	821000	911000
Row 4	Nutrition	195000	231000

[Add row]

(7.23) Is your organization able to break down your emissions data for any of the subsidiaries included in your CDP response?

Select from:

No

(7.27) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges?

Row 1

(7.27.1) Allocation challenges

Select from:

Diversity of product lines makes accurately accounting for each product/product line cost ineffective

(7.27.2) Please explain what would help you overcome these challenges

Clear emissions allocation and accounting procedures for cogeneration and bi-product/co-product splits.

Row 2

(7.27.1) Allocation challenges

Select from:

Doing so would require we disclose business sensitive/proprietary information

(7.27.2) Please explain what would help you overcome these challenges

[Add row]

(7.28) Do you plan to develop your capabilities to allocate emissions to your customers in the future?

(7.28.1) Do you plan to develop your capabilities to allocate emissions to your customers in the future?

Select from:

No

(7.28.3) Primary reason for no plans to develop your capabilities to allocate emissions to your customers

Select from:

Other, please specify :Cost/resource ineffective

(7.28.4) Explain why you do not plan to develop capabilities to allocate emissions to your customers

Diversity of product lines makes accurately accounting for each product/product line cost ineffective. We are working on assessing life-cycle analysis of specific products which would allow customers to calculate their Scope 3 emissions based on their own procurement records.
[Fixed row]

(7.29) What percentage of your total operational spend in the reporting year was on energy?

Select from:

More than 0% but less than or equal to 5%

(7.30) Select which energy-related activities your organization has undertaken.

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of fuel (excluding feedstocks)	Select from: <input checked="" type="checkbox"/> Yes

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of purchased or acquired electricity	Select from: <input checked="" type="checkbox"/> Yes
Consumption of purchased or acquired heat	Select from: <input checked="" type="checkbox"/> No
Consumption of purchased or acquired steam	Select from: <input checked="" type="checkbox"/> Yes
Consumption of purchased or acquired cooling	Select from: <input checked="" type="checkbox"/> No
Generation of electricity, heat, steam, or cooling	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(7.30.1) Report your organization's energy consumption totals (excluding feedstocks) in MWh.

Consumption of fuel (excluding feedstock)

(7.30.1.1) Heating value

Select from:

HHV (higher heating value)

(7.30.1.2) MWh from renewable sources

3340000

(7.30.1.3) MWh from non-renewable sources

44800000

(7.30.1.4) Total (renewable + non-renewable) MWh

48140000.00

Consumption of purchased or acquired electricity

(7.30.1.1) Heating value

Select from:

HHV (higher heating value)

(7.30.1.2) MWh from renewable sources

622000

(7.30.1.3) MWh from non-renewable sources

4220000

(7.30.1.4) Total (renewable + non-renewable) MWh

4842000.00

Consumption of purchased or acquired steam

(7.30.1.1) Heating value

Select from:

HHV (higher heating value)

(7.30.1.2) MWh from renewable sources

59700

(7.30.1.3) MWh from non-renewable sources

502000

(7.30.1.4) Total (renewable + non-renewable) MWh

561700.00

Consumption of self-generated non-fuel renewable energy

(7.30.1.1) Heating value

Select from:

HHV (higher heating value)

(7.30.1.2) MWh from renewable sources

0

(7.30.1.4) Total (renewable + non-renewable) MWh

0.00

Total energy consumption

(7.30.1.1) Heating value

Select from:

HHV (higher heating value)

(7.30.1.2) MWh from renewable sources

4020000

(7.30.1.3) MWh from non-renewable sources

(7.30.1.4) Total (renewable + non-renewable) MWh

53520000.00

*[Fixed row]***(7.30.6) Select the applications of your organization's consumption of fuel.**

	Indicate whether your organization undertakes this fuel application
Consumption of fuel for the generation of electricity	<i>Select from:</i> <input checked="" type="checkbox"/> Yes
Consumption of fuel for the generation of heat	<i>Select from:</i> <input checked="" type="checkbox"/> Yes
Consumption of fuel for the generation of steam	<i>Select from:</i> <input checked="" type="checkbox"/> Yes
Consumption of fuel for the generation of cooling	<i>Select from:</i> <input checked="" type="checkbox"/> No
Consumption of fuel for co-generation or tri-generation	<i>Select from:</i> <input checked="" type="checkbox"/> Yes

*[Fixed row]***(7.30.7) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.****Sustainable biomass**

(7.30.7.1) Heating value

Select from:

HHV

(7.30.7.2) Total fuel MWh consumed by the organization

0

(7.30.7.3) MWh fuel consumed for self-generation of electricity

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

0

(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

0

(7.30.7.8) Comment

No consumption in 2024.

Other biomass

(7.30.7.1) Heating value

Select from:

HHV

(7.30.7.2) Total fuel MWh consumed by the organization

3390000

(7.30.7.3) MWh fuel consumed for self-generation of electricity

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

377000

(7.30.7.5) MWh fuel consumed for self-generation of steam

2330000

(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

687000

(7.30.7.8) Comment

Consumption of non-certified renewable fuels and biomass. Due to rounding, the reported "Total MWh fuel consumed by the organization" may not equal the sum of the remaining cells in the row.

Other renewable fuels (e.g. renewable hydrogen)

(7.30.7.1) Heating value

Select from:

HHV

(7.30.7.2) Total fuel MWh consumed by the organization

0

(7.30.7.3) MWh fuel consumed for self-generation of electricity

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

0

(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

0

(7.30.7.8) Comment

No consumption in 2024.

Coal

(7.30.7.1) Heating value

Select from:

HHV

(7.30.7.2) Total fuel MWh consumed by the organization

23800000

(7.30.7.3) MWh fuel consumed for self-generation of electricity

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

184000

(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

23600000

(7.30.7.8) Comment

Due to rounding, the reported "Total MWh fuel consumed by the organization" may not equal the sum of the remaining cells in the row.

Oil

(7.30.7.1) Heating value

Select from:

HHV

(7.30.7.2) Total fuel MWh consumed by the organization

1990000

(7.30.7.3) MWh fuel consumed for self-generation of electricity

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

1940000

(7.30.7.5) MWh fuel consumed for self-generation of steam

46500

(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

0

(7.30.7.8) Comment

Due to rounding, the reported "Total MWh fuel consumed by the organization" may not equal the sum of the remaining cells in the row.

Gas

(7.30.7.1) Heating value

Select from:

HHV

(7.30.7.2) Total fuel MWh consumed by the organization

18900000

(7.30.7.3) MWh fuel consumed for self-generation of electricity

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

5840000

(7.30.7.5) MWh fuel consumed for self-generation of steam

5100000

(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

7990000

(7.30.7.8) Comment

Due to rounding, the reported "Total MWh fuel consumed by the organization" may not equal the sum of the remaining cells in the row.

Other non-renewable fuels (e.g. non-renewable hydrogen)

(7.30.7.1) Heating value

Select from:

HHV

(7.30.7.2) Total fuel MWh consumed by the organization

0

(7.30.7.3) MWh fuel consumed for self-generation of electricity

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

0

(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

0

(7.30.7.8) Comment

No consumption in 2024.

Total fuel

(7.30.7.1) Heating value

Select from:

HHV

(7.30.7.2) Total fuel MWh consumed by the organization

48100000

(7.30.7.3) MWh fuel consumed for self-generation of electricity

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

8160000

(7.30.7.5) MWh fuel consumed for self-generation of steam

7660000

(7.30.7.7) MWh fuel consumed for self- cogeneration or self-trigeneration

32300000

(7.30.7.8) Comment

*Due to rounding, the reported "Total MWh fuel consumed by the organization" may not equal the sum of the remaining cells in the row.
[Fixed row]*

(7.30.9) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year.

Electricity

(7.30.9.1) Total Gross generation (MWh)

4550000

(7.30.9.2) Generation that is consumed by the organization (MWh)

4230000

(7.30.9.3) Gross generation from renewable sources (MWh)

31900

(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)

29100

Heat

(7.30.9.1) Total Gross generation (MWh)

578000

(7.30.9.2) Generation that is consumed by the organization (MWh)

578000

(7.30.9.3) Gross generation from renewable sources (MWh)

74500

(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)

74500

Steam

(7.30.9.1) Total Gross generation (MWh)

30200000

(7.30.9.2) Generation that is consumed by the organization (MWh)

30000000

(7.30.9.3) Gross generation from renewable sources (MWh)

2440000

(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)

2440000

Cooling

(7.30.9.1) Total Gross generation (MWh)

0

(7.30.9.2) Generation that is consumed by the organization (MWh)

0

(7.30.9.3) Gross generation from renewable sources (MWh)

0

(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)

0

[Fixed row]

(7.30.14) Provide details on the electricity, heat, steam, and/or cooling amounts that were accounted for at a zero or near-zero emission factor in the market-based Scope 2 figure reported in 7.7.

Row 1

(7.30.14.1) Country/area

Select from:

United States of America

(7.30.14.2) Sourcing method

Select from:

Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

Electricity

(7.30.14.4) Low-carbon technology type

Select from:

Wind

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

294000

(7.30.14.6) Tracking instrument used

Select from:

US-REC

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

United States of America

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

No

(7.30.14.10) Comment

No further comment.

Row 2

(7.30.14.1) Country/area

Select from:

United Kingdom of Great Britain and Northern Ireland

(7.30.14.2) Sourcing method

Select from:

Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

Electricity

(7.30.14.4) Low-carbon technology type

Select from:

Wind

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

72100

(7.30.14.6) Tracking instrument used

Select from:

REGO

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

United Kingdom of Great Britain and Northern Ireland

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

No

(7.30.14.10) Comment

No further comment.

Row 3

(7.30.14.1) Country/area

Select from:

France

(7.30.14.2) Sourcing method

Select from:

Heat/steam/cooling supply agreement

(7.30.14.3) Energy carrier

Select from:

Steam

(7.30.14.4) Low-carbon technology type

Select from:

Sustainable biomass

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

59700

(7.30.14.6) Tracking instrument used

Select from:

Contract

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

France

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

No

(7.30.14.10) Comment

No further comment.

Row 4

(7.30.14.1) Country/area

Select from:

Brazil

(7.30.14.2) Sourcing method

Select from:

- Financial (virtual) power purchase agreement (VPPA)

(7.30.14.3) Energy carrier

Select from:

- Electricity

(7.30.14.4) Low-carbon technology type

Select from:

- Wind

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

255000

(7.30.14.6) Tracking instrument used

Select from:

- I-REC

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

- Brazil

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

- No

(7.30.14.10) Comment

No further comment.

[Add row]

(7.30.16) Provide a breakdown by country/area of your electricity/heat/steam/cooling consumption in the reporting year.

Argentina

(7.30.16.1) Consumption of purchased electricity (MWh)

24500

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

11300

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

35800.00

Barbados

(7.30.16.1) Consumption of purchased electricity (MWh)

2080

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

2080.00

Belgium

(7.30.16.1) Consumption of purchased electricity (MWh)

609

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

1940

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

2549.00

Belize

(7.30.16.1) Consumption of purchased electricity (MWh)

1800

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

1800.00

Brazil

(7.30.16.1) Consumption of purchased electricity (MWh)

334000

(7.30.16.2) Consumption of self-generated electricity (MWh)

29100

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

13400

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

1630000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

2006500.00

Bulgaria

(7.30.16.1) Consumption of purchased electricity (MWh)

85300

(7.30.16.2) Consumption of self-generated electricity (MWh)

113000

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

532000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

730300.00

Canada

(7.30.16.1) Consumption of purchased electricity (MWh)

168000

(7.30.16.2) Consumption of self-generated electricity (MWh)

114000

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

725000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

1007000.00

China

(7.30.16.1) Consumption of purchased electricity (MWh)

64400

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

154000

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

15400

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

233800.00

Colombia

(7.30.16.1) Consumption of purchased electricity (MWh)

165

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

165.00

Czechia

(7.30.16.1) Consumption of purchased electricity (MWh)

23700

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

72300

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

4980

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

100980.00

Denmark

(7.30.16.1) Consumption of purchased electricity (MWh)

2160

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

2160.00

Ecuador

(7.30.16.1) Consumption of purchased electricity (MWh)

7630

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

7630.00

France

(7.30.16.1) Consumption of purchased electricity (MWh)

151000

(7.30.16.2) Consumption of self-generated electricity (MWh)

34300

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

59700

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

230000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

475000.00

Germany

(7.30.16.1) Consumption of purchased electricity (MWh)

79400

(7.30.16.2) Consumption of self-generated electricity (MWh)

210000

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

1630000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

1919400.00

Grenada

(7.30.16.1) Consumption of purchased electricity (MWh)

1450

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

1450.00

Hungary

(7.30.16.1) Consumption of purchased electricity (MWh)

10

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

10.00

India

(7.30.16.1) Consumption of purchased electricity (MWh)

20000

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

7

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

20007.00

Indonesia

(7.30.16.1) Consumption of purchased electricity (MWh)

838

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

838.00

Italy

(7.30.16.1) Consumption of purchased electricity (MWh)

501

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

1

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

502.00

Jamaica

(7.30.16.1) Consumption of purchased electricity (MWh)

10700

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

10700.00

Mexico

(7.30.16.1) Consumption of purchased electricity (MWh)

57200

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

182000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

239200.00

Morocco

(7.30.16.1) Consumption of purchased electricity (MWh)

12500

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

12500.00

Netherlands

(7.30.16.1) Consumption of purchased electricity (MWh)

6410

(7.30.16.2) Consumption of self-generated electricity (MWh)

119000

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

555000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

680410.00

Nigeria

(7.30.16.1) Consumption of purchased electricity (MWh)

62

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

62.00

Panama

(7.30.16.1) Consumption of purchased electricity (MWh)

970

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

970.00

Paraguay

(7.30.16.1) Consumption of purchased electricity (MWh)

27500

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

88300

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

115800.00

Philippines

(7.30.16.1) Consumption of purchased electricity (MWh)

18700

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

18700.00

Poland

(7.30.16.1) Consumption of purchased electricity (MWh)

51100

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

214000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

265100.00

Portugal

(7.30.16.1) Consumption of purchased electricity (MWh)

428

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

428.00

Romania

(7.30.16.1) Consumption of purchased electricity (MWh)

5300

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

287

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

5587.00

Serbia

(7.30.16.1) Consumption of purchased electricity (MWh)

54400

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

107000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

161400.00

South Africa

(7.30.16.1) Consumption of purchased electricity (MWh)

4180

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

4180.00

Spain

(7.30.16.1) Consumption of purchased electricity (MWh)

10900

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

26600

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

37500.00

Trinidad and Tobago

(7.30.16.1) Consumption of purchased electricity (MWh)

1600

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

1600.00

Turkey

(7.30.16.1) Consumption of purchased electricity (MWh)

14200

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

76

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

345000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

359276.00

Ukraine

(7.30.16.1) Consumption of purchased electricity (MWh)

22700

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

1880

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

24580.00

United Kingdom of Great Britain and Northern Ireland

(7.30.16.1) Consumption of purchased electricity (MWh)

110000

(7.30.16.2) Consumption of self-generated electricity (MWh)

56500

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

353000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

519500.00

United States of America

(7.30.16.1) Consumption of purchased electricity (MWh)

3450000

(7.30.16.2) Consumption of self-generated electricity (MWh)

3560000

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

263000

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

24200000

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

31473000.00

Viet Nam

(7.30.16.1) Consumption of purchased electricity (MWh)

16600

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

16600.00

[Fixed row]

(7.45) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

Row 1

(7.45.1) Intensity figure

0.000169

(7.45.2) Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)

14450000

(7.45.3) Metric denominator

Select from:

unit total revenue

(7.45.4) Metric denominator: Unit total

85530000000

(7.45.5) Scope 2 figure used

Select from:

Market-based

(7.45.6) % change from previous year

8

(7.45.7) Direction of change

Select from:

Decreased

(7.45.8) Reasons for change

Select all that apply

Change in revenue

(7.45.9) Please explain

Combined Scope 1 + 2 GHG emissions remained relatively consistent from the previous year while revenue decreased by nearly 9%.

Row 2

(7.45.1) Intensity figure

0.266

(7.45.2) Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)

14450000

(7.45.3) Metric denominator

Select from:

metric ton of product

(7.45.4) Metric denominator: Unit total

54260000

(7.45.5) Scope 2 figure used

Select from:

Market-based

(7.45.6) % change from previous year

4

(7.45.7) Direction of change

Select from:

Decreased

(7.45.8) Reasons for change

Select all that apply

Change in renewable energy consumption

Other emissions reduction activities

Change in output

(7.45.9) Please explain

Scope 1 + 2 GHG emissions remained relatively consistent from the previous reporting year even though the combined volumes of oilseeds and corn increased by over 2%. This resulted in an overall decrease in the intensity figure between the 2023 and 2024 reporting years.

[Add row]

(7.52) Provide any additional climate-related metrics relevant to your business.

Row 1

(7.52.1) Description

Select from:

Energy usage

(7.52.2) Metric value

0.99

(7.52.3) Metric numerator

MWh

(7.52.4) Metric denominator (intensity metric only)

metric tonnes processed

(7.52.5) % change from previous year

3

(7.52.6) Direction of change

Select from:

Decreased

(7.52.7) Please explain

Compared to the previous year, total energy consumption decreased by approximately 0.5% while the combined volumes of oilseeds and corn that was processed increased by over 2%. This led to an overall decrease in this energy intensity metric in the 2024 reporting year when compared to 2023.

[Add row]

(7.53) Did you have an emissions target that was active in the reporting year?

Select all that apply

Absolute target

(7.53.1) Provide details of your absolute emissions targets and progress made against those targets.

Row 1

(7.53.1.1) Target reference number

Select from:

Abs 1

(7.53.1.2) Is this a science-based target?

Select from:

Yes, we consider this a science-based target, and the target is currently being reviewed by the Science Based Targets initiative

(7.53.1.4) Target ambition

Select from:

2°C aligned

(7.53.1.5) Date target was set

05/19/2020

(7.53.1.6) Target coverage

Select from:

Organization-wide

(7.53.1.7) Greenhouse gases covered by target

Select all that apply

Methane (CH₄)

Nitrous oxide (N₂O)

Carbon dioxide (CO₂)

Perfluorocarbons (PFCs)

Hydrofluorocarbons (HFCs)

Sulphur hexafluoride (SF₆)

Nitrogen trifluoride (NF₃)

(7.53.1.8) Scopes

Select all that apply

Scope 1

Scope 2

(7.53.1.9) Scope 2 accounting method

Select from:

Market-based

(7.53.1.11) End date of base year

12/31/2019

(7.53.1.12) Base year Scope 1 emissions covered by target (metric tons CO2e)

14100000

(7.53.1.13) Base year Scope 2 emissions covered by target (metric tons CO2e)

2860000

(7.53.1.31) Base year total Scope 3 emissions covered by target (metric tons CO2e)

0.000

(7.53.1.32) Total base year emissions covered by target in all selected Scopes (metric tons CO2e)

16960000.000

(7.53.1.33) Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1

100

(7.53.1.34) Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2

100

(7.53.1.53) Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes

100

(7.53.1.54) End date of target

12/31/2035

(7.53.1.55) Targeted reduction from base year (%)

25

(7.53.1.56) Total emissions at end date of target covered by target in all selected Scopes (metric tons CO2e)

12720000.000

(7.53.1.57) Scope 1 emissions in reporting year covered by target (metric tons CO2e)

12300000

(7.53.1.58) Scope 2 emissions in reporting year covered by target (metric tons CO2e)

2150000

(7.53.1.77) Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)

14450000.000

(7.53.1.78) Land-related emissions covered by target

Select from:

No, it does not cover any land-related emissions (e.g. non-FLAG SBT)

(7.53.1.79) % of target achieved relative to base year

(7.53.1.80) Target status in reporting year

Select from:

Underway

(7.53.1.82) Explain target coverage and identify any exclusions

ADM's Scope 1 + 2 GHG reduction target is organization-wide, there are no exclusions other than those identified in 7.4.1 which account for a de minimis amount of GHG emissions. ADM's target also includes biogenic emissions that are sequestered permanently through our CCS operations.

(7.53.1.83) Target objective

ADM has a large industrial footprint and believes it is important to reduce GHG emissions related to its business activities and the entire agricultural supply chain. ADM continues to use internal and external resources to identify opportunities and take action to reduce its GHG emissions globally to meet its continued commitment to mitigate the effects of climate change.

(7.53.1.84) Plan for achieving target, and progress made to the end of the reporting year

We are committed to achieving an absolute reduction in Scope 1 + 2 GHG emissions and are doing so through a combination of energy efficiency initiatives, low-carbon energy usage, and carbon capture and storage projects. When incorporating CO2 emissions sequestered, our progress in the reporting year was a 14.5% absolute reduction over the 2019 baseline.

(7.53.1.85) Target derived using a sectoral decarbonization approach

Select from:

No

Row 2**(7.53.1.1) Target reference number**

Select from:

Abs 2

(7.53.1.2) Is this a science-based target?

Select from:

- Yes, we consider this a science-based target, and the target is currently being reviewed by the Science Based Targets initiative

(7.53.1.4) Target ambition

Select from:

- 2°C aligned

(7.53.1.5) Date target was set

05/02/2022

(7.53.1.6) Target coverage

Select from:

- Organization-wide

(7.53.1.7) Greenhouse gases covered by target

Select all that apply

- Methane (CH₄)
- Nitrous oxide (N₂O)
- Carbon dioxide (CO₂)
- Perfluorocarbons (PFCs)
- Hydrofluorocarbons (HFCs)
- Sulphur hexafluoride (SF₆)
- Nitrogen trifluoride (NF₃)

(7.53.1.8) Scopes

Select all that apply

- Scope 3

(7.53.1.10) Scope 3 categories

Select all that apply

- Scope 3, Category 2 – Capital goods (not included in Scope 1 or 2)
- Scope 3, Category 1 – Purchased goods and services
- Scope 3, Category 10 – Processing of sold products
- Scope 3, Category 5 – Waste generated in operations
- Scope 3, Category 4 – Upstream transportation and distribution
- Scope 3, Category 3 – Fuel- and energy- related activities (not included in Scope 1 or 2)

(7.53.1.11) End date of base year

12/31/2021

(7.53.1.14) Base year Scope 3, Category 1: Purchased goods and services emissions covered by target (metric tons CO2e)

94400000.0

(7.53.1.15) Base year Scope 3, Category 2: Capital goods emissions covered by target (metric tons CO2e)

829000.0

(7.53.1.16) Base year Scope 3, Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) emissions covered by target (metric tons CO2e)

1910000.0

(7.53.1.17) Base year Scope 3, Category 4: Upstream transportation and distribution emissions covered by target (metric tons CO2e)

9350000.0

(7.53.1.18) Base year Scope 3, Category 5: Waste generated in operations emissions covered by target (metric tons CO2e)

202000.0

(7.53.1.23) Base year Scope 3, Category 10: Processing of sold products emissions covered by target (metric tons CO2e)

9840000.0

(7.53.1.31) Base year total Scope 3 emissions covered by target (metric tons CO2e)

116531000.000

(7.53.1.32) Total base year emissions covered by target in all selected Scopes (metric tons CO2e)

116531000.000

(7.53.1.35) Base year Scope 3, Category 1: Purchased goods and services emissions covered by target as % of total base year emissions in Scope 3, Category 1: Purchased goods and services (metric tons CO2e)

100.0

(7.53.1.36) Base year Scope 3, Category 2: Capital goods emissions covered by target as % of total base year emissions in Scope 3, Category 2: Capital goods (metric tons CO2e)

100.0

(7.53.1.37) Base year Scope 3, Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) emissions covered by target as % of total base year emissions in Scope 3, Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) (metric tons CO2e)

100.0

(7.53.1.38) Base year Scope 3, Category 4: Upstream transportation and distribution covered by target as % of total base year emissions in Scope 3, Category 4: Upstream transportation and distribution (metric tons CO2e)

100.0

(7.53.1.39) Base year Scope 3, Category 5: Waste generated in operations emissions covered by target as % of total base year emissions in Scope 3, Category 5: Waste generated in operations (metric tons CO2e)

100.0

(7.53.1.44) Base year Scope 3, Category 10: Processing of sold products emissions covered by target as % of total base year emissions in Scope 3, Category 10: Processing of sold products (metric tons CO2e)

100.0

(7.53.1.52) Base year total Scope 3 emissions covered by target as % of total base year emissions in Scope 3 (in all Scope 3 categories)

100.0

(7.53.1.53) Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes

100.0

(7.53.1.54) End date of target

12/31/2035

(7.53.1.55) Targeted reduction from base year (%)

25

(7.53.1.56) Total emissions at end date of target covered by target in all selected Scopes (metric tons CO2e)

87398250.000

(7.53.1.59) Scope 3, Category 1: Purchased goods and services emissions in reporting year covered by target (metric tons CO2e)

95000000

(7.53.1.60) Scope 3, Category 2: Capital goods emissions in reporting year covered by target (metric tons CO2e)

177000

(7.53.1.61) Scope 3, Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) emissions in reporting year covered by target (metric tons CO2e)

1850000

(7.53.1.62) Scope 3, Category 4: Upstream transportation and distribution emissions in reporting year covered by target (metric tons CO2e)

7480000

(7.53.1.63) Scope 3, Category 5: Waste generated in operations emissions in reporting year covered by target (metric tons CO2e)

241000

(7.53.1.68) Scope 3, Category 10: Processing of sold products emissions in reporting year covered by target (metric tons CO2e)

9750000

(7.53.1.76) Total Scope 3 emissions in reporting year covered by target (metric tons CO2e)

114498000.000

(7.53.1.77) Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)

114498000.000

(7.53.1.78) Land-related emissions covered by target

Select from:

Yes, it covers land-related and non-land related emissions (e.g. SBT approved before the release of FLAG target-setting guidance)

(7.53.1.79) % of target achieved relative to base year

6.98

(7.53.1.80) Target status in reporting year

Select from:

Underway

(7.53.1.82) Explain target coverage and identify any exclusions

ADM's Scope 3 GHG reduction target is organization-wide and applies to Categories 1-5 and 10. There are no significant exclusions.

(7.53.1.83) Target objective

ADM has a large industrial footprint and believes it is important to reduce GHG emissions related to its business activities and the entire agricultural supply chain. ADM continues to use internal and external resources to identify opportunities and take action to reduce its GHG emissions globally to meet its continued commitment to mitigate the effects of climate change.

(7.53.1.84) Plan for achieving target, and progress made to the end of the reporting year

The majority of our Scope 3 emissions are related to our purchases of agricultural commodities, including emissions resulting from on-farm activities and land-use change. To achieve our Scope 3 reduction goal, we are implementing our no-deforestation program, which will reduce land use change emissions, and we continue to expand our regenerative agriculture program, which provides incentives and support for farmers to adopt practices that can reduce on-farm emissions and sequester carbon in the soil.

(7.53.1.85) Target derived using a sectoral decarbonization approach

Select from:

No

[Add row]

(7.54) Did you have any other climate-related targets that were active in the reporting year?

Select all that apply

- Targets to increase or maintain low-carbon energy consumption or production

(7.54.1) Provide details of your targets to increase or maintain low-carbon energy consumption or production.

Row 1

(7.54.1.1) Target reference number

Select from:

- Low 1

(7.54.1.2) Date target was set

05/18/2023

(7.54.1.3) Target coverage

Select from:

- Organization-wide

(7.54.1.4) Target type: energy carrier

Select from:

- All energy carriers

(7.54.1.5) Target type: activity

Select from:

- Consumption

(7.54.1.6) Target type: energy source

Select from:

- Low-carbon energy source(s)

(7.54.1.7) End date of base year

12/31/2019

(7.54.1.8) Consumption or production of selected energy carrier in base year (MWh)

4700000

(7.54.1.9) % share of low-carbon or renewable energy in base year

7.6

(7.54.1.10) End date of target

12/31/2035

(7.54.1.11) % share of low-carbon or renewable energy at end date of target

25

(7.54.1.12) % share of low-carbon or renewable energy in reporting year

7.5

(7.54.1.13) % of target achieved relative to base year

-0.57

(7.54.1.14) Target status in reporting year

Select from:

Underway

(7.54.1.16) Is this target part of an emissions target?

This target is a part of ADM's environmental stewardship goals, collectively called "Strive 35". Strive 35 does include Scope 1 + 2 and Scope 3 targets but this low-carbon energy usage target is distinct.

(7.54.1.17) Is this target part of an overarching initiative?

Select all that apply

Other, please specify :This target is part ADM's internal initiative, a group of environmental stewardship goals, collectively called "Strive 35".

(7.54.1.19) Explain target coverage and identify any exclusions

This target is organization-wide and includes all forms of energy. The target value is based on the total usage of all low-carbon energy usage divided by the total energy consumption by the organization in a given reporting year. Low-carbon energy includes renewable energy sources such as wind, hydro, and solar, as well as zero or extremely low emission energy sources such as biofuels, nuclear, natural gas with carbon capture and storage, and low-carbon hydrogen and ammonia.

(7.54.1.20) Target objective

This target has been implemented to drive the increased usage of low-carbon energy across the organization and complements the existing energy efficiency target that was established in 2020 as a part of the initial Strive 35 goals. Because of our use of onsite cogeneration, our overall energy purchase is less than 10% of our total energy usage, so we have set a more ambitious goal that includes onsite energy generation, as well.

(7.54.1.21) Plan for achieving target, and progress made to the end of the reporting year

To achieve the goal of 25% low-carbon energy, we will explore new and existing technologies, increase the use of biofuels in our mobile and stationary equipment, and increase our procurement of renewable energy purchases through renewable energy certificates (RECs) and power purchase agreements (PPAs). Our low-carbon energy usage percentage has slightly decreased since the baseline year but did improve in the reporting year (7.5%) when compared to the previous year (6.4%)

[Add row]

(7.55) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.

Select from:

Yes

(7.55.1) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e
Under investigation	0	<i>Numeric input</i>
To be implemented	1	2700000
Implementation commenced	0	0
Implemented	69	234000
Not to be implemented	0	<i>Numeric input</i>

[Fixed row]

(7.55.2) Provide details on the initiatives implemented in the reporting year in the table below.

Row 1

(7.55.2.1) Initiative category & Initiative type

Energy efficiency in production processes

Process optimization

(7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

234000

(7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

- Scope 1
- Scope 2 (location-based)
- Scope 2 (market-based)

(7.55.2.4) Voluntary/Mandatory

Select from:

- Voluntary

(7.55.2.5) Annual monetary savings (unit currency – as specified in 1.2)

28600000

(7.55.2.6) Investment required (unit currency – as specified in 1.2)

12300000

(7.55.2.7) Payback period

Select from:

- 1-3 years

(7.55.2.8) Estimated lifetime of the initiative

Select from:

- 6-10 years

(7.55.2.9) Comment

No additional comment.

[Add row]

(7.55.3) What methods do you use to drive investment in emissions reduction activities?

Row 1

(7.55.3.1) Method

Select from:

- Internal incentives/recognition programs

(7.55.3.2) Comment

Our ADM Inside website and news feed highlights happenings throughout the company. Sustainability focused projects are reported on, and facilities and employees are recognized for their efforts to help the company achieve its Strive 35 goals.

Row 2

(7.55.3.1) Method

Select from:

- Financial optimization calculations

(7.55.3.2) Comment

When analyzing energy efficiency projects, ADM calculates cost savings, cost of implementation, payback period, and utility rebate programs.

Row 3

(7.55.3.1) Method

Select from:

- Partnering with governments on technology development

(7.55.3.2) Comment

ADM has partnered with the Department of Energy to demonstrate technology that captures CO₂ and geologically sequesters it. Working with a project team including representatives from industry, government and academia, ADM was selected to conduct one of three projects in the DOE ICCS program to test large-scale industrial CCS technologies. The objective of ADM's project is to develop and demonstrate an integrated system of collecting and compressing carbon dioxide

derived from an ethanol plant and injecting it into the Mt. Simon Sandstone formation – a prolific saline reservoir in the Illinois Basin with the capacity to store billions of tons of carbon dioxide – for permanent geologic storage. Under the guidance of the Illinois ICCS, the effort represents the largest saline storage demonstration project in the United States. The project offers significant potential for reducing carbon dioxide emissions to the atmosphere by storing approximately one million tons of carbon dioxide a year and leveraging the U.S. geologic saline storage capacity, which is estimated to range from 1,700 to 20,000 billion metric tons. In addition, the project has a variety of economic benefits, including a potential market for the technology among the approximately 200 fuel-grade ethanol plants in the U.S. that may be interested in access to geologic storage. The project demonstrates that the technologies included in the ICCS program have progressed beyond the research and development stage to a scale that can be deployed into commercial practice within the industry.

[Add row]

(7.68) Do you encourage your suppliers to undertake any agricultural or forest management practices with climate change mitigation and/or adaptation benefits?

Select from:

Yes

(7.68.1) Specify which agricultural or forest management practices with climate change mitigation and/or adaptation benefits you encourage your suppliers to undertake and describe your role in the implementation of each practice.

Row 1

(7.68.1.1) Management practice reference number

Select from:

MP1

(7.68.1.2) Management practice

Select from:

Permanent soil cover (including cover crops)

(7.68.1.3) Description of management practice

Regenerative agriculture is an outcome-based farming approach that protects and improves soil health, biodiversity, climate, and water resources while supporting market opportunities and increased value for farmers. Regenerative agriculture is adaptive to local physical conditions and culture and is based on five principles of

land management: minimizing soil disturbance; maintaining living roots in soil; continuously covering soil; maximizing biodiversity - crops, soil microbes, pollinators; and responsibly managing inputs - nutrients, pesticides, etc.

(7.68.1.4) Your role in the implementation

Select all that apply

- Financial
- Knowledge sharing
- Operational
- Procurement

(7.68.1.5) Explanation of how you encourage implementation

We work with partners spanning the value chain, connecting farmers to end customers, technology providers, and technical experts. Participating farmers receive direct financial incentives for their practices and/or outcomes, while ADM also supports farmers with technical assistance, training, and additional resources to measure outcomes.

(7.68.1.6) Climate change related benefit

Select all that apply

- Emissions reductions (mitigation)
- Increasing resilience to climate change (adaptation)
- Increase carbon sink (mitigation)
- Reduced demand for fertilizers (adaptation)

(7.68.1.7) Comment

In 2024, our regenerative agriculture efforts focused on retaining participating farmers, expanding practice adoption, and rolling out projects in additional geographies. For 2024, we had a goal to engage 3.5 million acres. We are proud to announce we engaged more than 5 million acres, surpassing our 2024 goal and achieving our 2025 goal a year early.

Row 2

(7.68.1.1) Management practice reference number

Select from:

MP2

(7.68.1.2) Management practice

Select from:

Knowledge sharing

(7.68.1.3) Description of management practice

Mariposa - This project aims to create the opportunity for smallholder farmers in Latin America to gain knowledge about and engage in sustainable practices in the palm oil sector. By educating growers on market requirements for sustainable products, they gain understanding and have the opportunity to become sustainable entrepreneurs.

(7.68.1.4) Your role in the implementation

Select all that apply

Knowledge sharing

Procurement

(7.68.1.5) Explanation of how you encourage implementation

With the goal of having up to 900 smallholder farmers becoming certified producers, the project is quite ambitious and will require a set of facilitation steps. A mill or an external group manager will be appointed to organize, guide, monitor and control smallholders towards compliance with sustainability requirement. The project also provides: • Guidelines for group managers • Training sessions • Risk management tools • Sustainability assessments and (pre-) certification audits

(7.68.1.6) Climate change related benefit

Select all that apply

Increasing resilience to climate change (adaptation)

Increase carbon sink (mitigation)

(7.68.1.7) Comment

The Mariposa project was launched in 2019 by Olenex to work with palm oil growers and processors in Latin America to transform the supply chain and make it more sustainable. Mariposa is an innovative crowdfunding project that aims to train local palm oil farmers on sustainable farming practices to protect the environment.

[Add row]

(7.68.2) Do you collect information from your suppliers about the outcomes of any implemented agricultural/forest management practices you have encouraged?

Select from:

Yes

(7.70) Do you know if any of the management practices mentioned in 7.68.1 that were implemented by your suppliers have other impacts besides climate change mitigation/adaptation?

Select from:

Yes

(7.70.1) Provide details of those management practices implemented by your suppliers that have other impacts besides climate change mitigation/adaptation.

Row 1

(7.70.1.1) Management practice reference number

Select from:

MP1

(7.70.1.2) Overall effect

Select from:

Positive

(7.70.1.3) Which of the following has been impacted?

Select all that apply

Biodiversity

- Soil
- Water

(7.70.1.4) Description of impacts

ADM's North America regenerative agriculture program has a primary focus on carbon reductions and removals but additionally, the program also works toward identifying and accounting for other environmental benefits, including improved water quality, improved soil health and improved biodiversity.

(7.70.1.5) Have any response to these impacts been implemented?

Select from:

- Yes

(7.70.1.6) Description of the response(s)

In 2024, our regenerative agriculture efforts focused on retaining participating farmers, expanding practice adoption, and rolling out projects in additional geographies. For 2024, we had a goal to engage 3.5 million acres. We are proud to announce we engaged more than 5 million acres, surpassing our 2024 goal and achieving our 2025 goal a year early.

Row 2

(7.70.1.1) Management practice reference number

Select from:

- MP2

(7.70.1.2) Overall effect

Select from:

- Positive

(7.70.1.3) Which of the following has been impacted?

Select all that apply

- Biodiversity

Yield

(7.70.1.4) Description of impacts

MARIPOSA is all about shared responsibility – our joint commitment to support the development of a sustainable palm oil supply chain. With MARIPOSA we aim for smallholder farmers to become sustainable entrepreneurs by gaining more understanding on market requirements for sustainable products as well as increase capacity for implementing the required sustainable practices. Sustainable palm sourcing protects forests and the vast array of plants and animals that depend on that habitat for survival.

(7.70.1.5) Have any response to these impacts been implemented?

Select from:

Yes

(7.70.1.6) Description of the response(s)

Mariposa continues to see positive impacts and has been expanding as more interest and funding becomes available, has lead to over 300 smallholders being certified.

[Add row]

(7.73) Are you providing product level data for your organization's goods or services?

Select from:

No, I am not providing data

(7.74) Do you classify any of your existing goods and/or services as low-carbon products?

Select from:

Yes

(7.74.1) Provide details of your products and/or services that you classify as low-carbon products.

Row 1

(7.74.1.1) Level of aggregation

Select from:

- Group of products or services

(7.74.1.2) Taxonomy used to classify product(s) or service(s) as low-carbon

Select from:

- Other, please specify :Life cycle analysis information was used to compare the emissions from traditional petroleum based propylene glycol (PG) and plant-based PG.

(7.74.1.3) Type of product(s) or service(s)

Biofuels

- Bioethanol

(7.74.1.4) Description of product(s) or service(s)

As a global agribusiness, ADM processes corn and oilseeds into renewable transportation fuels. ADM also has the capability to capture and sequester biogenic carbon dioxide emissions that result from the ethanol fermentation process at our Decatur corn plant.

(7.74.1.5) Have you estimated the avoided emissions of this low-carbon product(s) or service(s)

Select from:

- No

[Add row]

(7.79) Has your organization retired any project-based carbon credits within the reporting year?

Select from:

- No

C8. Environmental performance - Forests

(8.1) Are there any exclusions from your disclosure of forests-related data?

	Exclusion from disclosure
Palm oil	Select from: <input checked="" type="checkbox"/> No
Soy	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(8.1.1) Provide details on these exclusions.

Soy

(8.1.1.1) Exclusion

Select from:

Business activities

(8.1.1.2) Description of exclusion

We are disclosing information related to our global origination volumes of unprocessed soybeans.

(8.1.1.3) Value chain stage

Select from:

Upstream value chain

(8.1.1.4) Reason for exclusion

Select from:

Other, please specify :Our disclosure is focused on our sourced unprocessed soybeans.

(8.1.1.8) Indicate if you are providing the commodity volume that is being excluded from your disclosure of forests-related data

Select from:

No, the volume excluded is confidential

(8.1.1.10) Please explain

ADM's disclosure is related to our global origination of unprocessed soybeans.

[Add row]

(8.2) Provide a breakdown of your disclosure volume per commodity.

	Disclosure volume (metric tons)	Volume type	Sourced volume (metric tons)
Palm oil	2152286	Select all that apply <input checked="" type="checkbox"/> Sourced	2152286
Soy	49700000	Select all that apply <input checked="" type="checkbox"/> Sourced	49700000

[Fixed row]

(8.5) Provide details on the origins of your sourced volumes.

Palm oil

(8.5.1) Country/area of origin

Select from:

Brazil

(8.5.2) First level administrative division

Select from:

States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Para

(8.5.5) Source

Select all that apply

Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Soy

(8.5.1) Country/area of origin

Select from:

Brazil

(8.5.2) First level administrative division

Select from:

- Not disclosing

(8.5.4) Volume sourced from country/area of origin (metric tons)

19000000

(8.5.5) Source

Select all that apply

- Independent smallholders
- Multiple contracted producers
- Trader/broker/commodity market
- Contracted suppliers (processors)

(8.5.7) Please explain

ADM had active regenerative agriculture programs for soy in Brazil, in addition to direct and indirect suppliers.

Soy

(8.5.1) Country/area of origin

Select from:

- Argentina

(8.5.2) First level administrative division

Select from:

- Not disclosing

(8.5.4) Volume sourced from country/area of origin (metric tons)

920000

(8.5.5) Source

Select all that apply

- Trader/broker/commodity market
- Contracted suppliers (processors)

(8.5.7) Please explain

ADM procures soy from indirect suppliers in Argentina

Soy

(8.5.1) Country/area of origin

Select from:

- Paraguay

(8.5.2) First level administrative division

Select from:

- Not disclosing

(8.5.4) Volume sourced from country/area of origin (metric tons)

1250000

(8.5.5) Source

Select all that apply

- Independent smallholders
- Multiple contracted producers
- Trader/broker/commodity market
- Contracted suppliers (processors)

(8.5.7) Please explain

ADM procures soy from direct and indirect suppliers in Paraguay

Soy

(8.5.1) Country/area of origin

Select from:

Uruguay

(8.5.2) First level administrative division

Select from:

Not disclosing

(8.5.4) Volume sourced from country/area of origin (metric tons)

186000

(8.5.5) Source

Select all that apply

Independent smallholders

Multiple contracted producers

Trader/broker/commodity market

Contracted suppliers (processors)

(8.5.7) Please explain

ADM procures soy from direct and indirect suppliers in Uruguay

Soy

(8.5.1) Country/area of origin

Select from:

- United States of America

(8.5.2) First level administrative division

Select from:

- Not disclosing

(8.5.4) Volume sourced from country/area of origin (metric tons)

26000000

(8.5.5) Source

Select all that apply

- Independent smallholders
- Multiple contracted producers
- Trader/broker/commodity market
- Contracted suppliers (processors)

(8.5.7) Please explain

ADM had active regenerative agriculture programs for soy in the USA, in addition to direct and indirect supply chains.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Cambodia

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Kaôh Kong, Preah Sihanouk

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Colombia

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Magdalena, Meta, Cesar, Santander, Casanare, Antioquia, Nariño, Bolivar, Vichada, Cundinamarca, Norte de Santander

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Costa Rica

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Puntaneras

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Ecuador

(8.5.2) First level administrative division

Select from:

States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Esmeraldas, Santo Domingo de los Tsachilas

(8.5.5) Source

Select all that apply

Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Gabon

(8.5.2) First level administrative division

Select from:

States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Estuaire, Ngounié, Nyanga

(8.5.5) Source

Select all that apply

Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Ghana

(8.5.2) First level administrative division

Select from:

States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Eastern, Western

(8.5.5) Source

Select all that apply

Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Guatemala

(8.5.2) First level administrative division

Select from:

States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Escuintla, Izabal, Quetzaltenango, Petén, Alta Verapaz, San Marcos

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Honduras

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Colón, Atlántida, Cortés, Yoro

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Indonesia

(8.5.2) First level administrative division

Select from:

States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Sumatera Utara, Jambi, Riau, Kalimantan Selatan, Sumatera Selatan, Kalimantan Tengah, Kalimantan Timur, Kalimantan Barat, Bangka Belitung, Bengkulu, Aceh, Papua, Sumatera Barat, Sulawesi Selatan, Lampung, Sulawesi Tenggara, Banten, Sulawesi Barat, Sulawesi Tengah, Gorontalo, Papua Barat, Jawa Barat

(8.5.5) Source

Select all that apply

Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Côte d'Ivoire

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Bas-Sassandra, Comoé, Gôh-Djiboua, Lagunes

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Liberia

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Malaysia

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Pahang, Perak, Johor, Sabah, Negeri Sembilan, Kedah, Malacca, Selangor, Terengganu, Kelantan, Sarawak

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Mexico

(8.5.2) First level administrative division

Select from:

States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Tabasco, Chiapas, Veracruz

(8.5.5) Source

Select all that apply

Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Nicaragua

(8.5.2) First level administrative division

Select from:

States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Atlántico Sur

(8.5.5) Source

Select all that apply

Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Nigeria

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Rivers

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Panama

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Chiriquí

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Papua New Guinea

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

West New Britain, Morobe, New Ireland, Oro, Milne Bay

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

Sierra Leone

(8.5.2) First level administrative division

Select from:

States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Eastern

(8.5.5) Source

Select all that apply

Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Solomon Islands

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Guadalcanal

(8.5.5) Source

Select all that apply

- Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

Palm oil

(8.5.1) Country/area of origin

Select from:

- Thailand

(8.5.2) First level administrative division

Select from:

- States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Nakhon Si Thammarat, Chumphon, Surat Thani, Trang, Krabi, Kanchanaburi, Chonburi

(8.5.5) Source

Select all that apply

Contracted suppliers (processors)

(8.5.7) Please explain

ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP). This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

[Add row]

(8.6) Does your organization produce or source palm oil derived biofuel?

Select from:

No

(8.7) Did your organization have a no-deforestation or no-conversion target, or any other targets for sustainable production/ sourcing of your disclosed commodities, active in the reporting year?

Palm oil

(8.7.1) Active no-deforestation or no-conversion target

Select from:

Yes, we have a no-deforestation target

(8.7.2) No-deforestation or no-conversion target coverage

Select from:

Organization-wide (including suppliers)

(8.7.5) Other active targets related to this commodity, including any which contribute to your no-deforestation or no-conversion target

Select from:

Yes, we have other targets related to this commodity

Soy

(8.7.1) Active no-deforestation or no-conversion target

Select from:

Yes, we have a no-deforestation target

(8.7.2) No-deforestation or no-conversion target coverage

Select from:

Organization-wide (including suppliers)

(8.7.5) Other active targets related to this commodity, including any which contribute to your no-deforestation or no-conversion target

Select from:

Yes, we have other targets related to this commodity

[Fixed row]

(8.7.1) Provide details on your no-deforestation or no-conversion target that was active during the reporting year.

Palm oil

(8.7.1.1) No-deforestation or no-conversion target

Select from:

No-deforestation

(8.7.1.2) Your organization's definition of "no-deforestation" or "no-conversion"

No-deforestation: no-conversion of primary native forests to other land use independently whether human-induced or not (FAO, 2020).

(8.7.1.3) Cutoff date

Select from:

2015

(8.7.1.4) Geographic scope of cutoff date

Select from:

Applied globally

(8.7.1.5) Rationale for selecting cutoff date

Select from:

Sector-wide agreement/recommendation

(8.7.1.6) Target date for achieving no-deforestation or no-conversion

Select from:

<2017

Soy

(8.7.1.1) No-deforestation or no-conversion target

Select from:

No-deforestation

(8.7.1.2) Your organization's definition of "no-deforestation" or "no-conversion"

No-deforestation: no-conversion of primary native forests to other land use independently whether human-induced or not (FAO, 2020).

(8.7.1.3) Cutoff date

Select from:

2008

(8.7.1.4) Geographic scope of cutoff date

Select from:

Biome, please specify :Amazon

(8.7.1.5) Rationale for selecting cutoff date

Select from:

Sector-wide agreement/recommendation

(8.7.1.6) Target date for achieving no-deforestation or no-conversion

Select from:

<2017

Soy

(8.7.1.1) No-deforestation or no-conversion target

Select from:

No-conversion

(8.7.1.2) Your organization's definition of "no-deforestation" or "no-conversion"

Conversion of non-forest native vegetation: Change of a natural ecosystem, such that a human-caused change of non-forest primary native vegetation results in another land use or profound change in a natural ecosystem's species composition, structure, or function.

(8.7.1.6) Target date for achieving no-deforestation or no-conversion

Select from:

2025

Soy

(8.7.1.1) No-deforestation or no-conversion target

Select from:

No-deforestation

(8.7.1.2) Your organization's definition of "no-deforestation" or "no-conversion"

No-deforestation: no-conversion of primary native forests to other land use independently whether human-induced or not (FAO, 2020).

(8.7.1.3) Cutoff date

Select from:

2015

(8.7.1.4) Geographic scope of cutoff date

Select from:

Applied globally

(8.7.1.5) Rationale for selecting cutoff date

Select from:

Compliance with initiative, please specify :ADM implemented our Policy to Protect Forests, Biodiversity, and Communities in 2015 which includes

(8.7.1.6) Target date for achieving no-deforestation or no-conversion

Select from:

2025

[Add row]

(8.7.2) Provide details of other targets related to your commodities, including any which contribute to your no-deforestation or no-conversion target, and progress made against them.

Palm oil

(8.7.2.1) Target reference number

Select from:

Target 2

(8.7.2.2) Target contributes to no-deforestation or no-conversion target reported in 8.7

Select from:

Yes, this target contributes to our no-deforestation target

(8.7.2.3) Target coverage

Select from:

Suppliers

(8.7.2.4) Commodity volume covered by target (metric tons)

Select from:

Total commodity volume associated with operations or locations covered by target

(8.7.2.5) Category of target & Quantitative metric

Performance of processing facilities in value chain

% of processing facilities in value chain compliant with DCF/NDPE commitments

(8.7.2.8) Date target was set

11/08/2022

(8.7.2.9) End date of base year

12/31/2022

(8.7.2.10) Base year figure

53

(8.7.2.11) End date of target

12/31/2025

(8.7.2.12) Target year figure

100

(8.7.2.13) Reporting year figure

99

(8.7.2.14) Target status in reporting year

Select from:

Underway

(8.7.2.15) % of target achieved relative to base year

97.87

(8.7.2.16) Global environmental treaties/ initiatives/ frameworks aligned with or supported by this target

Select all that apply

Sustainable Development Goals

Other, please specify :Agriculture Sector Roadmap to 1.5C

(8.7.2.17) Explain target coverage and identify any exclusions

Achieve 100% of palm oil and palm kernel oil volumes in the NDPE IRF (Implementation Reporting Framework) "Delivering" category for deforestation.

(8.7.2.18) Plan for achieving target, and progress made to the end of the reporting year

ADM continues to actively participate in the NDPE IRF Working Group to drive progress on reporting against NDPE criteria, including evolution of the IRF methodology towards IRF 6.0, which will provide improved accuracy. ADM has engaged with all its direct suppliers on the provision and improvement of their respective NDPE IRF profiles. As a result of mutual collaboration and engagement with its suppliers, ADM's NDPE IRF score in the delivering category achieved the target set by ADM's public commitment.

(8.7.2.20) Further details of target

In June 2025, Control Union conducted the annual verification of all ADM's NDPE IRF facility profiles for volumes delivered to ADM facilities from January to December 2024. The audit was conducted in accordance with the NDPE Data Verification Protocol.

Soy

(8.7.2.1) Target reference number

Select from:

Target 1

(8.7.2.2) Target contributes to no-deforestation or no-conversion target reported in 8.7

Select from:

Yes, this target contributes to our no-deforestation target

(8.7.2.3) Target coverage

Select from:

Country/area/region

(8.7.2.4) Commodity volume covered by target (metric tons)

Select from:

Total commodity volume associated with operations or locations covered by target

(8.7.2.5) Category of target & Quantitative metric

Traceability

% of volume traceable to traceability point

(8.7.2.6) Traceability point

Select from:

Production unit

(8.7.2.8) Date target was set

03/08/2021

(8.7.2.9) End date of base year

12/31/2022

(8.7.2.10) Base year figure

100

(8.7.2.11) End date of target

12/31/2025

(8.7.2.12) Target year figure

100

(8.7.2.13) Reporting year figure

100

(8.7.2.14) Target status in reporting year

Select from:

- Achieved and maintained

(8.7.2.16) Global environmental treaties/ initiatives/ frameworks aligned with or supported by this target

Select all that apply

- Sustainable Development Goals
- Other, please specify :Agritrader Soy Roadmap to 1.5° C; Soft Commodities Forum

(8.7.2.17) Explain target coverage and identify any exclusions

Achieve and maintain 100% traceability of both direct and indirect soy suppliers in Brazil, Argentina, Paraguay, and Uruguay.

(8.7.2.19) List the actions which contributed most to achieving or maintaining this target

We work with these growers to obtain their field boundaries (polygons) to map and monitor soy sourced at farm level. For indirect suppliers in low-risk regions for soy driven deforestation, we trace our soy sourcing from indirect suppliers to the first aggregation point (silo/warehouse). For indirect suppliers in high-risk regions, we are focusing resources to obtain additional farm level traceability of soy volumes being sourced by our indirect suppliers.

(8.7.2.20) Further details of target

ADM works with suppliers to implement best practices related to responsible sourcing, traceability, and no-conversion. Additional details regarding our soy-related goals can be found in our latest Progress Report: https://www.adm.com/globalassets/sustainability/pro013913_archer-daniels-midland_progress-reports-2024_wo11_trd_wr.pdf

[Add row]

(8.8) Indicate if your organization has a traceability system to determine the origins of your sourced volumes and provide details of the methods and tools used.

Palm oil

(8.8.1) Traceability system

Select from:

Yes

(8.8.2) Methods/tools used in traceability system

Select all that apply

- Chain-of-custody certification
- Value chain mapping
- Supplier engagement/communication
- Internal traceability system

(8.8.3) Description of methods/tools used in traceability system

ADM does not own palm mills or plantations, nevertheless ADM traces its palm supply back to the mill and works closely with its direct suppliers to maintain a high level of traceability. To ensure reliability of data, the traceability process is verified by an independent third-party. ADM also works closely with its direct suppliers to increase traceability to the plantation. ADM continues to improve its traceability to the plantation and is actively working with suppliers to attain full traceability of palm back to the plantation.

Soy

(8.8.1) Traceability system

Select from:

Yes

(8.8.2) Methods/tools used in traceability system

Select all that apply

- Value chain mapping
- Internal traceability system
- Chain-of-custody certification
- Supplier engagement/communication
- Landscape and jurisdictional approaches
- Other, please specify :**Sectorial agreements (Soy Moratorium and Para Green Protocol and Agritrader Roadmap)**

(8.8.3) Description of methods/tools used in traceability system

ADM has an MRV tool to verify eligibility and compliance of suppliers. Also has a network of certified suppliers under sustainable schemes with third party audited chain of custody. It also has its own certification scheme, compliant with FEFAC guidelines, the ADM Responsible Soy.

[Fixed row]

(8.8.1) Provide details of the point to which your organization can trace its sourced volumes.

Palm oil

(8.8.1.1) % of sourced volume traceable to production unit

20

(8.8.1.2) % of sourced volume traceable to sourcing area and not to production unit

80

(8.8.1.3) % sourced volume traceable to country/area of origin and not to sourcing area or production unit

0

(8.8.1.4) % of sourced volume traceable to other point (i.e., processing facility/first importer) not in the country/area of origin

0

(8.8.1.5) % of sourced volume from unknown origin

0

(8.8.1.6) % of sourced volume reported

100.00

Soy

(8.8.1.1) % of sourced volume traceable to production unit

32

(8.8.1.2) % of sourced volume traceable to sourcing area and not to production unit

16

(8.8.1.3) % sourced volume traceable to country/area of origin and not to sourcing area or production unit

52

(8.8.1.4) % of sourced volume traceable to other point (i.e., processing facility/first importer) not in the country/area of origin

0

(8.8.1.5) % of sourced volume from unknown origin

0

(8.8.1.6) % of sourced volume reported

100.00

[Fixed row]

(8.9) Provide details of your organization's assessment of the deforestation-free (DF) or deforestation- and conversion-free (DCF) status of its disclosed commodities.

Palm oil

(8.9.1) DF/DCF status assessed for this commodity

Select from:

Yes, deforestation-free (DF) status assessed

(8.9.2) % of disclosure volume determined as DF/DCF in the reporting year

99.8

(8.9.3) % of disclosure volume determined as DF/DCF through a third-party certification scheme providing full DF/DCF assurance

6.3

(8.9.4) % of disclosure volume determined as DF/DCF through monitoring of production unit

13.4

(8.9.5) % of disclosure volume determined as DF/DCF through monitoring of sourcing area

80.1

(8.9.6) Is a proportion of your disclosure volume certified through a scheme not providing full DF/DCF assurance?

Select from:

Yes

Soy

(8.9.1) DF/DCF status assessed for this commodity

Select from:

Yes, deforestation- and conversion-free (DCF) status assessed

(8.9.2) % of disclosure volume determined as DF/DCF in the reporting year

97

(8.9.3) % of disclosure volume determined as DF/DCF through a third-party certification scheme providing full DF/DCF assurance

0

(8.9.4) % of disclosure volume determined as DF/DCF through monitoring of production unit

30

(8.9.5) % of disclosure volume determined as DF/DCF through monitoring of sourcing area

67

(8.9.6) Is a proportion of your disclosure volume certified through a scheme not providing full DF/DCF assurance?

Select from:

Yes

[Fixed row]

(8.9.1) Provide details of third-party certification schemes used to determine the deforestation-free (DF) or deforestation- and conversion-free (DCF) status of the disclosure volume, since specified cutoff date.

Palm oil

(8.9.1.1) Third-party certification scheme providing full DF/DCF assurance

Chain-of-custody certification

RSPO supply chain certification – Segregated

(8.9.1.2) % of disclosure volume determined as DF/DCF through certification scheme providing full DF/DCF assurance

6.3

(8.9.1.3) Comment

ADM sourced RSPO-certified volumes of palm oil and palm kernel oil. In 2024, 31% of palm oil volume and 30% of palm kernel oil volume was RSPO - Segregated certified, accounting for 6.3% of our overall palm volume.

[Add row]

(8.9.2) Provide details of third-party certification schemes not providing full DF/DCF assurance.

Palm oil

(8.9.2.1) Third-party certification scheme not providing full DF/DCF assurance

Chain-of-custody certification

RSPO - Mass Balance

(8.9.2.2) % of disclosure volume certified through scheme not providing full DF/DCF assurance

5

(8.9.2.3) Additional control methods in place to determine DF/DCF status of volumes certified through scheme not providing full DF/DCF assurance

Select all that apply

Sourcing area monitoring

(8.9.2.4) Comment

ADM sourced RSPO-certified volumes of palm oil and palm kernel oil. In 2024, 23% of palm oil volume and 24% of palm kernel oil volume was RSPO - Mass Balance certified, accounting for approximately 5% of overall palm volume.

Soy

(8.9.2.1) Third-party certification scheme not providing full DF/DCF assurance

Forest management unit/Producer certification

Other forest management/producer certification, please specify :ADM Responsible Soy (ARS); 2BSvs

(8.9.2.2) % of disclosure volume certified through scheme not providing full DF/DCF assurance

1

(8.9.2.3) Additional control methods in place to determine DF/DCF status of volumes certified through scheme not providing full DF/DCF assurance

Select all that apply

Production unit monitoring

(8.9.2.4) Comment

ADM's Responsible Soybean Standard (ARS), recognized by FEFAC, is a voluntary certification program that drives sustainable soybean production through five key pillars: legal compliance, social and community protection, environmental stewardship, good agricultural practices, and traceability. Annual third-party audits ensure that suppliers implement robust practices to protect biodiversity, uphold fair labor conditions, and comply with national legislation. ADM also utilizes certifications such as 2BSvs to enable sustainability claims for biomass used as raw materials for biofuels, ensuring compliance with EU REDD+ sustainability criteria.

[Add row]

(8.9.3) Provide details of production unit monitoring used to determine deforestation-free (DF) or deforestation- and conversion-free (DCF) status of volumes since specified cutoff date.

Palm oil

(8.9.3.1) % of disclosure volume determined as DF/DCF through monitoring of production unit

13.40

(8.9.3.2) Production unit monitoring approach

Select all that apply

- Geospatial monitoring or remote sensing tool

(8.9.3.3) Description of production unit monitoring approach

For palm oil and palm kernel oil, ADM maintained its collaboration with direct suppliers and collected palm traceability information to the mill (TTM) and to the plantation (TTP).

(8.9.3.4) DF/DCF status verified

Select from:

- Yes

(8.9.3.5) Type of verification

Select all that apply

- First party
- Second party
- Third party

(8.9.3.6) % of your disclosure volume that is both determined as DF/DCF through monitoring of production unit and is verified as DF/DCF

13

(8.9.3.7) Explain the process of verifying DF/DCF status

This year again, Control Union, an independent third party, verified the reliability of the ADM-internal traceability protocol and accuracy of data collected. For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement.

(8.9.3.8) Attachment of verification (optional)

adm-global-2024-q1---q4-with-attestation.pdf

Soy

(8.9.3.1) % of disclosure volume determined as DF/DCF through monitoring of production unit

30.00

(8.9.3.2) Production unit monitoring approach

Select all that apply

Geospatial monitoring or remote sensing tool

(8.9.3.3) Description of production unit monitoring approach

ADM has traceability to the production unit for direct suppliers in South America and in the US with regenerative agriculture participants. In South America, ADM uses satellite mapping overlaid with farm boundaries to monitor for deforestation within our direct sourcing supply chain.

(8.9.3.4) DF/DCF status verified

Select from:

No

[Fixed row]

(8.9.4) Provide details of the sourcing area monitoring used to determine deforestation-free (DF) or deforestation- and conversion-free (DCF) status of volumes since specified cutoff date.

Palm oil

(8.9.4.1) % of disclosure volume determined as DF/DCF through monitoring of deforestation and conversion within the sourcing area

80.10

(8.9.4.2) Monitoring approach used for determining that sourcing areas have no or negligible risk of deforestation or conversion

Select all that apply

- Remote sensing or other geospatial data
- Third-party assessment tool

(8.9.4.3) Description of approach, including frequency of assessment

To ensure responsible sourcing and visibility, ADM maintains detailed traceability of its palm supply chain. Information for each supplying mill goes through a palm risk assessment relying on the Forest Change analysis tool by Global Forest Watch Pro. This assessment illustrates the risk that palm oil mills are associated with deforestation and indicates priorities for ADM in its future supplier engagement. All direct suppliers fulfill ADM standard requirements for traceability and share their mills lists with ADM. For PKE, mapping is done every six months with third-party monitoring and verification for some volumes.

(8.9.4.4) Countries/areas of origin

Select all that apply

- | | |
|--|--|
| <input checked="" type="checkbox"/> Gabon | <input checked="" type="checkbox"/> Ecuador |
| <input checked="" type="checkbox"/> Ghana | <input checked="" type="checkbox"/> Liberia |
| <input checked="" type="checkbox"/> Brazil | <input checked="" type="checkbox"/> Cambodia |
| <input checked="" type="checkbox"/> Mexico | <input checked="" type="checkbox"/> Honduras |
| <input checked="" type="checkbox"/> Panama | <input checked="" type="checkbox"/> Malaysia |
| <input checked="" type="checkbox"/> Thailand | <input checked="" type="checkbox"/> Sierra Leone |
| <input checked="" type="checkbox"/> Guatemala | <input checked="" type="checkbox"/> Côte d'Ivoire |
| <input checked="" type="checkbox"/> Indonesia | <input checked="" type="checkbox"/> Solomon Islands |
| <input checked="" type="checkbox"/> Nicaragua | <input checked="" type="checkbox"/> Papua New Guinea |
| <input checked="" type="checkbox"/> Costa Rica | |

(8.9.4.5) Sourcing areas

For each of its palm refineries, ADM publishes on its website the mill list, list of direct suppliers, traceability percentage (TTM and TTP), NDPE IRF profile of the site and Control Union's verification statement. This includes information on the sourcing areas for each relevant suppliers. ADM also publishes sourcing areas relevant to our PKE supply chain on our website.

(8.9.4.6) DF/DCF status is verified

Select from:

- Yes

(8.9.4.7) Type of verification

Select all that apply

Third party

(8.9.4.8) % of your disclosure volume that is both determined as DF/DCF through sourcing area monitoring and is verified as DF/DCF

42

(8.9.4.9) Explain the process of verifying DF/DCF status

Volumes are traced from sourcing areas to the palm oil mills, to kernel crushing plants, and to ports for our PKE. The traceability protocol is audited and verified by a third-party.

(8.9.4.11) Use of risk classification

Information for each supplying mill goes through a palm risk assessment relying on the Forest Change analysis tool by Global Forest Watch Pro. This assessment illustrates the risk that palm oil mills are associated with deforestation and indicates priorities for ADM in its future supplier engagement.

Soy

(8.9.4.1) % of disclosure volume determined as DF/DCF through monitoring of deforestation and conversion within the sourcing area

67.00

(8.9.4.2) Monitoring approach used for determining that sourcing areas have no or negligible risk of deforestation or conversion

Select all that apply

Pre-existing current and credible risk profiles/indexes

Remote sensing or other geospatial data

Third-party assessment tool

(8.9.4.3) Description of approach, including frequency of assessment

For indirect sourcing, in South America where we buy commodities or products from a supplier rather than the farm, we are identifying the first aggregation point and screening for deforestation in a 50 km radius. For global volumes outside South America, ADM has assessed these sourcing areas as low risk for deforestation and/or conversion.

(8.9.4.4) Countries/areas of origin

Select all that apply

- Argentina
- Brazil
- Paraguay
- Uruguay

(8.9.4.5) Sourcing areas

Sourcing areas are varied and global, primary regions include the Midwest in the US in addition to South America. For South America, ADM tracks these to the first aggregation point and screens for deforestation within a 50km radius.

(8.9.4.6) DF/DCF status is verified

Select from:

- No

(8.9.4.11) Use of risk classification

We partnered with a consulting firm to assess our current deforestation risks in high-risk areas within our soy supply chain. To assess soy driven deforestation risks, we use satellite data combined with other systems to do a quantitative analysis of volumes sourced in these areas after a reference date. By integrating these insights with traceability data from our supply chain, our due diligence protocols help us assess the risk of soy driven deforestation at a more granular level to ensure we source in compliance with our policies. We also apply the Soy Sector Roadmap to 1.5C Methodology. Municipalities with $\leq 1\%$ native vegetation converted to soy after the 2020 reference date are considered deforestation and conversion-free (DCF). Municipalities with $>1\%$ conversion undergo further assessment. A 50 km radius around indirect suppliers is analyzed. If soy expansion within this radius also exceeds 1%, suppliers must provide evidence of compliance with ADM's policy.
[Fixed row]

(8.10) Indicate whether you have monitored or estimated the deforestation and conversion of other natural ecosystems footprint for your disclosed commodities.

	Monitoring or estimating your deforestation and conversion footprint
Palm oil	Select from: <input checked="" type="checkbox"/> Yes
Soy	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(8.10.1) Provide details on the monitoring or estimating of your deforestation and conversion footprint.

Palm oil

(8.10.1.1) Monitoring and estimating your deforestation and conversion footprint

Select from:

We monitor the deforestation and conversion footprint in our value chain

(8.10.1.2) % of disclosure volume monitored or estimated

100

(8.10.1.3) Reporting of deforestation and conversion footprint

Select all that apply

Since a specified cutoff date

(8.10.1.4) Year of cutoff date

2015

(8.10.1.9) Describe the methods and data sources used to monitor or estimate your deforestation and conversion footprint

ADM is a downstream customer for Palm oil. We are not linked to the production of palm oil. We report deforestation-free through NDPE-IRF framework under the category of "delivering," which indicates that volumes meet all requirements as 100% certified and have no active grievances. Our own operations and 3rd parties are delivering on NDPE commitments. Please visit the following for more information on NDPE-IRF reporting: https://static1.squarespace.com/static/611cf8685475b84fdc59825b/t/624c09cc4caa8802a44430fa/1649150415087/IRF_Intro_2022.pdf ADM monitors palm suppliers through a Palm Scorecard. This is supported through a third-party assessor. Progress of ADM's suppliers will be measured on an annual basis through tracking and comparing the scores. Based on the results, we engage with our suppliers to improve performance.

Soy

(8.10.1.1) Monitoring and estimating your deforestation and conversion footprint

Select from:

We monitor the deforestation and conversion footprint in our value chain

(8.10.1.2) % of disclosure volume monitored or estimated

100

(8.10.1.3) Reporting of deforestation and conversion footprint

Select all that apply

Since a specified cutoff date

(8.10.1.4) Year of cutoff date

2008

(8.10.1.9) Describe the methods and data sources used to monitor or estimate your deforestation and conversion footprint

In South America, ADM works with growers to obtain their field boundaries to map and monitor soy sourced at the farm-level. For indirect suppliers (aggregators, co-ops, and other third-party suppliers acting as intermediaries between ADM and growers), we trace our soy sourcing to the first aggregation point in low-risk regions of soy-driven deforestation. In high-risk regions, we are focusing resources to obtain additional farm-level traceability of soy volumes being sourced by our indirect suppliers.

[Add row]

(8.11) For volumes not assessed and determined as deforestation- and conversion-free (DCF), indicate if you have taken actions in the reporting year to increase production or sourcing of DCF volumes.

	Actions taken to increase production or sourcing of DCF volumes
Palm oil	Select from: <input checked="" type="checkbox"/> Yes
Soy	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(8.11.1) Provide details of actions taken in the reporting year to assess and increase production/sourcing of deforestation- and conversion-free (DCF) volumes.

Palm oil

(8.11.1.1) Action type

Select from:

- Increasing traceability

(8.11.1.2) % of disclosure volume that is covered by this action

100

(8.11.1.3) Indicate whether you had any major barriers or challenges related to this action in the reporting year

Select from:

- Yes

(8.11.1.4) Main measures identified to manage or resolve the challenges

Select all that apply

- Greater stakeholder engagement and collaboration
- Greater supplier awareness/engagement
- Increased demand for certified products

(8.11.1.5) Provide further details on the actions taken, their contribution to achieving DCF status, and any related barriers or challenges

ADM continues to actively participate in the NDPE IRF Working Group to drive progress on reporting against NDPE criteria, including evolution of the IRF methodology towards IRF 6.0, which will provide improved accuracy. ADM has engaged with all its direct suppliers on the provision and improvement of their respective NDPE IRF profiles. As a result of mutual collaboration and engagement with its suppliers, ADM's NDPE IRF score in the delivering category achieved the target set by ADM's public commitment.

Soy

(8.11.1.1) Action type

Select from:

- Increasing traceability

(8.11.1.2) % of disclosure volume that is covered by this action

(8.11.1.3) Indicate whether you had any major barriers or challenges related to this action in the reporting year

Select from:

Yes

(8.11.1.4) Main measures identified to manage or resolve the challenges

Select all that apply

Investment in monitoring tools and traceability systems

Improvement in data collection and quality

(8.11.1.5) Provide further details on the actions taken, their contribution to achieving DCF status, and any related barriers or challenges

In South America, we work with growers to obtain their field boundaries (polygons) to map and monitor soy sourced at farm level. In low-risk regions for soy driven deforestation, we trace our soy sourcing from indirect suppliers to the first aggregation point (silo/warehouse). In high-risk regions, we are focusing resources to obtain additional farm level traceability of soy volumes being sourced by our indirect suppliers. Within the Amazon and Cerrado, we apply the Soy Sector Roadmap to 1.5C methodology. Municipalities with $\leq 1\%$ native vegetation converted to soy after the 2020 reference date are considered deforestation and conversion-free (DCF). Municipalities with $>1\%$ conversion undergo further assessment. A 50 km radius around indirect suppliers is analyzed. If soy expansion within this radius also exceeds 1%, suppliers must provide evidence of compliance with ADM's policy. This targeted approach ensures responsible sourcing and supports the protection of native ecosystems.

[Add row]

(8.12) Indicate if certification details are available for the commodity volumes sold to requesting CDP Supply Chain members.

Palm oil

(8.12.1) Third-party certification scheme adopted

Select from:

Yes

(8.12.2) Certification details are available for the volumes sold to any requesting CDP Supply Chain members

Select from:

No

(8.12.3) Primary reason certification details are not available for the volumes sold to any requesting CDP Supply Chain members

Select from:

Data is confidential

(8.12.4) Explain why certification details are not available for the volumes sold to any requesting CDP Supply Chain members

Because those interested in purchasing certified volumes contact us directly.

Soy

(8.12.1) Third-party certification scheme adopted

Select from:

Yes

(8.12.2) Certification details are available for the volumes sold to any requesting CDP Supply Chain members

Select from:

No

(8.12.3) Primary reason certification details are not available for the volumes sold to any requesting CDP Supply Chain members

Select from:

Data is confidential

(8.12.4) Explain why certification details are not available for the volumes sold to any requesting CDP Supply Chain members

Because those interested in purchasing certified volumes contact us directly.
 [Fixed row]

(8.13) Does your organization calculate the GHG emission reductions and/or removals from land use management and land use change that have occurred in your direct operations and/or upstream value chain?

	GHG emissions reductions and removals from land use management and land use change calculated
Palm oil	Select from: <input checked="" type="checkbox"/> Yes, but not willing to share details with requesting CDP Supply Chain members
Soy	Select from: <input checked="" type="checkbox"/> Yes, but not willing to share details with requesting CDP Supply Chain members

[Fixed row]

(8.14) Indicate if you assess your own compliance and/or the compliance of your suppliers with forest regulations and/or mandatory standards, and provide details.

(8.14.1) Assess legal compliance with forest regulations

Select from:

Yes, from suppliers

(8.14.2) Aspects of legislation considered

Select all that apply

- Labor rights
- Land use rights
- Third parties' rights
- Environmental protection
- Human rights protected under international law
- Tax, anti-corruption, trade and customs regulations
- The principle of free, prior and informed consent (FPIC), including as set out in the UN Declaration on the Rights of Indigenous Peoples

(8.14.3) Procedure to ensure legal compliance

Select all that apply

- Certification
- Third party tools
- Third party audits
- Second party audits
- Third party databases
- Supplier self-declaration
- Remote sensing or other geospatial monitoring

(8.14.4) Indicate if you collect data regarding compliance with the Brazilian Forest Code

Select from:

- Yes

(8.14.5) Please explain

*We use a series of different systems that cross reference data bases and remote geospatial monitoring with second and third party audits when needed.
[Fixed row]*

(8.15) Do you engage in landscape (including jurisdictional) initiatives to progress shared sustainable land use goals?

	Engagement in landscape/jurisdictional initiatives
	<i>Select from:</i> <input checked="" type="checkbox"/> Yes, we engage in landscape/jurisdictional initiatives

[Fixed row]

(8.15.1) Indicate the criteria you consider when prioritizing landscapes and jurisdictions for engagement in collaborative approaches to sustainable land use and provide an explanation.

(8.15.1.1) Criteria for prioritizing landscapes/jurisdictions for engagement

Select all that apply

- Risk of fires
- Risk of water stress
- Risk of biodiversity loss
- Commodity sourcing footprint
- Response to voluntary sectoral agreement
- Opportunity to increase market access for smallholders and local communities
- Ability to contribute to/ build on existing landscape/jurisdictional initiatives
- Risk of deforestation, forests/land degradation, or conversion of other natural ecosystems
- Recognized as priority landscape by credible multi-stakeholder groups or industry platforms
- Opportunity to participate in new markets or financing mechanisms for the agricultural sector
- Organization has operational presence in area
- Supply of commodities strategically important
- Opportunity for increased human well-being in area
- Local government's commitment to sustainable land use
- Opportunity to protect and restore natural ecosystems

(8.15.1.2) Explain your process for prioritizing landscapes/jurisdictions for engagement

We participate in several multi-stakeholder initiatives worldwide that are leading the transformation of the soy supply chain. We participate in the Soft Commodities Forum (SCF) of the World Business Council for Sustainable Development (WBCSD) along with other industry/trading companies who share the same goals of conserving native vegetation and eliminating deforestation in their supply chains. Our objectives focus on defining common standards that will bring more transparency to the sector as a whole, and searching for financial incentives that will protect forested areas and promote the use of previously cleared land. We are

engaging with our indirect suppliers in Brazil to identify and test digital tools that will enable verification of their supply with the Brazilian Forest Code and our corporate commitments. We also engage with growers through sustainable farming extension programs, such as Produzindo Certo.
[Fixed row]

(8.15.2) Provide details of your engagement with landscape/jurisdictional initiatives to sustainable land use during the reporting year.

Row 1

(8.15.2.1) Landscape/jurisdiction ID

Select from:

LJ1

(8.15.2.2) Name of initiative

Produzindo Certo

(8.15.2.3) Country/area

Select from:

Brazil

(8.15.2.4) Name of landscape or jurisdiction area

Cerrado

(8.15.2.6) Indicate if you can provide the size of the area covered by the initiative

Select from:

No, other reason, please specify :240 farmers are to benefit from the initiative.

(8.15.2.8) Type of engagement

Select all that apply

- Funder: Provides full or partial financial resources

(8.15.2.9) Engagement start year

2023

(8.15.2.10) Engagement end year

Select from:

- Please specify :2023

(8.15.2.12) Landscape goals supported by engagement

Environmental

- Avoided deforestation/conversion of other natural ecosystems and/or decreased degradation rate
- Decreased ecosystem degradation rate
- Ecosystem services maintained and/or enhanced
- Increased and/or maintained protected areas
- Adequate water availability, water quality or access to WASH (Water, Sanitation and Hygiene) services

Social

- Ensuring local communities and smallholders benefit from the outcomes of landscape/jurisdictional initiative
- Increased rate of employment in the rural economy
- Respect, protect, and fulfil human rights
- Rights to land and resources recognized and protected, and related conflicts reduced

Production

- Increased uptake of certification
- Improved and/or maintained soil health
- Uptake of regenerative agriculture (e.g., agroforestry) practices
- Reliable commodity traceability and landscape monitoring/data collection system
- Multi-commodity production promoted and farmer/supplier dependency on individual companies reduced

- Increased adoption of sustainable production practices (e.g., input use efficiency and water management practices)

(8.15.2.13) Organization actions supporting initiative

Participate in planning and multi-stakeholder alignment

- Co-design and develop goals, strategies and an action plan with timebound targets and milestones for the initiative
- Identify and act on opportunities for pre-competitive collaboration with your sector

Build community and multi-stakeholder capacities

- Communicate externally the business case for investing in landscapes/jurisdiction
- Promote and implement climate change adaptation and mitigation activities

Support and incentivize sustainable production and community land use practices

- Capacity building for farmers, smallholders and local communities to implement good agricultural practices (including improved efficiency, crop diversification and adoption of certification)
- Improve sustainability of waste management practices

(8.15.2.14) Type of partners engaged in the initiative design and implementation

Select all that apply

- NGO and/or civil society
- Producers
- Private sector

(8.15.2.15) Description of engagement

The Produzindo Certo initiative offers expert technical support to ensure the socio-environmental adequacy of rural properties and sustainable land use practices.

(8.15.2.16) Collective monitoring framework used to measure progress towards landscape goals and actions

Select from:

- Yes, progress is monitored using an internally defined framework

(8.15.2.17) State the achievements of your engagement so far and how progress is monitored

Progress is monitored by the Farmers First Cluster (FFC) initiative and reported by the Soft Commodities Forum (SCF). The SCF publishes progress reports: https://www.wbcsd.org/wp-content/uploads/2024/12/Soft-Commodities-Forum-SCF24_AnnualReport-2024-EN.pdf

(8.15.2.18) Claims made

Select from:

No, we are not making any claims, but we plan to in the next two years

Row 2

(8.15.2.1) Landscape/jurisdiction ID

Select from:

LJ2

(8.15.2.2) Name of initiative

Aceh Landscape Project

(8.15.2.3) Country/area

Select from:

Indonesia

(8.15.2.4) Name of landscape or jurisdiction area

Aceh

(8.15.2.6) Indicate if you can provide the size of the area covered by the initiative

Select from:

Yes

(8.15.2.7) Area covered by the initiative (ha)

75000

(8.15.2.8) Type of engagement

Select all that apply

Funder: Provides full or partial financial resources

(8.15.2.9) Engagement start year

2021

(8.15.2.10) Engagement end year

Select from:

Not defined

(8.15.2.12) Landscape goals supported by engagement

Environmental

- Decreased ecosystem degradation rate
- Biodiversity protected and/or restored
- Increased and/or maintained protected areas
- Natural ecosystems conserved and/or restored
- Ecosystem services maintained and/or enhanced
- Improved community resilience from climate adaptation plans or mitigation efforts
- Avoided deforestation/conversion of other natural ecosystems and/or decreased degradation rate
- Adequate water availability, water quality or access to WASH (Water, Sanitation and Hygiene) services

Governance

- Governance forums that represent all relevant stakeholders in place and maintained
- Promotion of transparency, participation, inclusion, and coordination in landscape policy, planning, and management

Social

- Respect, protect, and fulfil human rights forests
- Income diversification amongst producers in area groups
- Increased rate of employment in the rural economy reduced
- Improved business models that enable inclusion (including smallholders)
- Improved capacity for community engagement in multi-stakeholder processes
- Implementation of livelihood activities/practices that reduce pressure on
- Improved standard of living, especially for vulnerable and/or marginalized
- Rights to land and resources recognized and protected, and related conflicts

Production

- Improved and/or maintained soil health
- Increased adoption of sustainable production practices (e.g., input use efficiency and water management practices)
- Multi-commodity production promoted and farmer/supplier dependency on individual companies reduced

(8.15.2.13) Organization actions supporting initiative

Other

- Other, please specify :ADM is co-financing this project

(8.15.2.14) Type of partners engaged in the initiative design and implementation

Select all that apply

- Indigenous peoples
- Local communities
- NGO and/or civil society
- Producers
- Private sector

(8.15.2.15) Description of engagement

Works to leverage existing relationships with multinational consumer goods companies who source raw materials from these areas. These companies can prove highly effective in motivating suppliers to change their land use and supporting rural communities to identify alternative sources of income.

(8.15.2.16) Collective monitoring framework used to measure progress towards landscape goals and actions

Select from:

Yes, progress is collectively monitored using a shared external framework, please specify :The project is systematically monitored and evaluated on a quarterly and an annual basis, using Earthworm's Global Impact Framework Tool (GIFT).

(8.15.2.17) State the achievements of your engagement so far and how progress is monitored

Key impacts of the project to date include 3 Collective Action Plans implemented at the district level, ~75,000 hectares committed to protection through Participatory Land Use Planning (PLUP), over 1,000 farmers trained in palm oil Good Agricultural Practices (GAP), 40 villages engaged through the participatory mapping and land tenure study (PM-LTS), and over 2,000 workers experiencing improved working conditions. The project is systematically monitored and evaluated on a quarterly and an annual basis, using Earthworm's Global Impact Framework Tool (GIFT). Additional information on the projects impacts can be found here: <https://earthworm.org/our-work/projects/aceh-indonesia>

(8.15.2.18) Claims made

Select from:

No, we are not making any claims, and we do not plan to within the next two years

Row 4

(8.15.2.1) Landscape/jurisdiction ID

Select from:

LJ4

(8.15.2.2) Name of initiative

North Sumatra

(8.15.2.3) Country/area

Select from:

Indonesia

(8.15.2.4) Name of landscape or jurisdiction area

North Sumatra

(8.15.2.6) Indicate if you can provide the size of the area covered by the initiative

Select from:

No, area is unknown

(8.15.2.8) Type of engagement

Select all that apply

Funder: Provides full or partial financial resources

(8.15.2.9) Engagement start year

2019

(8.15.2.10) Engagement end year

Select from:

Not defined

(8.15.2.12) Landscape goals supported by engagement

Environmental

Adequate water availability, water quality or access to WASH (Water, Sanitation and Hygiene) services

Governance

Governance forums that represent all relevant stakeholders in place and maintained

Promotion of transparency, participation, inclusion, and coordination in landscape policy, planning, and management

Social

- Respect, protect, and fulfil human rights
- Income diversification amongst producers in area
- Improved business models that enable inclusion (including smallholders)
- Improved capacity for community engagement in multi-stakeholder processes
- Implementation of livelihood activities/practices that reduce pressure on forests
- Improved standard of living, especially for vulnerable and/or marginalized groups
- Rights to land and resources recognized and protected, and related conflicts reduced
- Ensuring local communities and smallholders benefit from the outcomes of landscape/jurisdictional initiative

(8.15.2.13) Organization actions supporting initiative

Other

- Other, please specify :ADM is co-financing this project

(8.15.2.14) Type of partners engaged in the initiative design and implementation

Select all that apply

- Local communities
- NGO and/or civil society
- Producers

(8.15.2.15) Description of engagement

Support from ADM to improve community water quality standards, sanitation, and hygiene (WASH) and restore freshwater quality for residents, plantations, and agricultural lands.

(8.15.2.16) Collective monitoring framework used to measure progress towards landscape goals and actions

Select from:

- Yes, progress is monitored using an internally defined framework

(8.15.2.17) State the achievements of your engagement so far and how progress is monitored

Project has led to environmental education for students and community awareness on environmental sustainability, cleanliness, and waste management. Additional achievements included the distribution of seeds to support income diversification and further the development of a community garden.

(8.15.2.18) Claims made

Select from:

No, we are not making any claims, and we do not plan to within the next two years

Row 5

(8.15.2.1) Landscape/jurisdiction ID

Select from:

LJ5

(8.15.2.2) Name of initiative

Sabah Landscape Programme

(8.15.2.3) Country/area

Select from:

Malaysia

(8.15.2.4) Name of landscape or jurisdiction area

Sabah

(8.15.2.6) Indicate if you can provide the size of the area covered by the initiative

Select from:

No, area is unknown

(8.15.2.8) Type of engagement

Select all that apply

- Funder: Provides full or partial financial resources

(8.15.2.9) Engagement start year

2021

(8.15.2.10) Engagement end year

Select from:

- Not defined

(8.15.2.12) Landscape goals supported by engagement

Environmental

- Decreased ecosystem degradation rate
- Forest fires monitored and prevented
- Biodiversity protected and/or restored
- Natural ecosystems conserved and/or restored
- Ecosystem services maintained and/or enhanced
- Improved community resilience from climate adaptation plans or mitigation efforts
- Avoided deforestation/conversion of other natural ecosystems and/or decreased degradation rate

Governance

- Governance forums that represent all relevant stakeholders in place and maintained
- Promotion of transparency, participation, inclusion, and coordination in landscape policy, planning, and management

Social

- Respect, protect, and fulfil human rights
- Income diversification amongst producers in area
- Improved business models that enable inclusion (including smallholders)

- Improved capacity for community engagement in multi-stakeholder processes
- Implementation of livelihood activities/practices that reduce pressure on forests
- Improved standard of living, especially for vulnerable and/or marginalized groups
- Rights to land and resources recognized and protected, and related conflicts reduced
- Ensuring local communities and smallholders benefit from the outcomes of landscape/jurisdictional initiative

Production

- Improved and/or maintained soil health
- Increased adoption of sustainable production practices (e.g., input use efficiency and water management practices)
- Multi-commodity production promoted and farmer/supplier dependency on individual companies reduced

(8.15.2.13) Organization actions supporting initiative

Other

- Other, please specify :ADM is co-financing this project

(8.15.2.14) Type of partners engaged in the initiative design and implementation

Select all that apply

- Producers
- Private sector
- Local communities
- Indigenous peoples
- Sub-national government
- NGO and/or civil society

(8.15.2.15) Description of engagement

The goal of the Sabah Landscape programme is to harmonise sustainable economic development, forest conservation, decent working opportunities and community livelihoods, anchored in a farmer-centric landscape model.

(8.15.2.16) Collective monitoring framework used to measure progress towards landscape goals and actions

Select from:

Yes, progress is collectively monitored using a shared external framework, please specify :The project is systematically monitored and evaluated on a quarterly and an annual basis, using Earthworm's Global Impact Framework Tool (GIFT).

(8.15.2.17) State the achievements of your engagement so far and how progress is monitored

Key impacts of the project to date include 100% traceability to the production unit for 36 mills, 66 mills with time-bound action plans towards NDPE; ~16,000 hectares covered by human-elephant co-existence programme; >4,000 farmers reached through Good Agricultural Practice (GAP), income diversification, sustainability, and conservation initiatives; and >8,000 workers' wellbeing impacted through the labour protection programme. The project is systematically monitored and evaluated on a quarterly and an annual basis, using Earthworm's Global Impact Framework Tool (GIFT). Additional information on the projects impacts can be found here: <https://earthworm.org/our-work/projects/sabah-malaysia>

(8.15.2.18) Claims made

Select from:

No, we are not making any claims, and we do not plan to within the next two years

[Add row]

(8.15.3) For each of your disclosed commodities, provide details on the disclosure volume from each of the landscapes/jurisdictions you engage in.

Row 1

(8.15.3.1) Landscape/jurisdiction ID

Select from:

LJ1

(8.15.3.2) Does any of your produced and/or sourced commodity volume originate from this landscape/jurisdiction, and are you able/willing to disclose information on this volume?

Select from:

Yes, we do produce/source from this landscape/jurisdiction, and we are able/willing to disclose volume data

(8.15.3.3) Commodity

Select from:

Soy

(8.15.3.4) % of disclosure volume from this landscape/jurisdiction

25

Row 2

(8.15.3.1) Landscape/jurisdiction ID

Select from:

LJ2

(8.15.3.2) Does any of your produced and/or sourced commodity volume originate from this landscape/jurisdiction, and are you able/willing to disclose information on this volume?

Select from:

Yes, we do produce/source from this landscape/jurisdiction, but we are not able/willing to disclose volume data

Row 3

(8.15.3.1) Landscape/jurisdiction ID

Select from:

LJ3

(8.15.3.2) Does any of your produced and/or sourced commodity volume originate from this landscape/jurisdiction, and are you able/willing to disclose information on this volume?

Select from:

Yes, we do produce/source from this landscape/jurisdiction, but we are not able/willing to disclose volume data

Row 4

(8.15.3.1) Landscape/jurisdiction ID

Select from:

LJ4

(8.15.3.2) Does any of your produced and/or sourced commodity volume originate from this landscape/jurisdiction, and are you able/willing to disclose information on this volume?

Select from:

Yes, we do produce/source from this landscape/jurisdiction, but we are not able/willing to disclose volume data

[Add row]

(8.16) Do you participate in any other external activities to support the implementation of policies and commitments related to deforestation, ecosystem conversion, or human rights issues in commodity value chains?

Select from:

Yes

(8.16.1) Provide details of the external activities to support the implementation of your policies and commitments related to deforestation, ecosystem conversion, or human rights issues in commodity value chains

Row 1

(8.16.1.1) Commodity

Select all that apply

Palm oil

(8.16.1.2) Activities

Select all that apply

- Engaging with non-governmental organizations

(8.16.1.3) Country/area

Select from:

- Not applicable

(8.16.1.4) Subnational area

Select from:

- Not applicable

(8.16.1.5) Provide further details of the activity

ADM joined other agri-commodity companies in the development of the Agriculture Sector Roadmap to 1.5°C. This roadmap is the realization of the sector's commitment to urgently reduce emissions from land use change.

Row 2

(8.16.1.1) Commodity

Select all that apply

- Soy

(8.16.1.2) Activities

Select all that apply

- Engaging with non-governmental organizations

(8.16.1.3) Country/area

Select from:

- Not applicable

(8.16.1.4) Subnational area

Select from:

Not applicable

(8.16.1.5) Provide further details of the activity

ADM joined other agri-commodity companies in the development of the Agriculture Sector Roadmap to 1.5°C. This roadmap is the realization of the sector's commitment to urgently reduce emissions from land use change.

[Add row]

(8.17) Is your organization supporting or implementing project(s) focused on ecosystem restoration and long-term protection?

Select from:

Yes

(8.17.1) Provide details on your project(s), including the extent, duration, and monitoring frequency. Please specify any measured outcome(s).

Row 1

(8.17.1.1) Project reference

Select from:

Project 1

(8.17.1.2) Project type

Select from:

Forest ecosystem restoration

(8.17.1.3) Expected benefits of project

Select all that apply

- Reduce/halt biodiversity loss
- Restoration of natural ecosystem(s)

(8.17.1.4) Is this project originating any carbon credits?

Select from:

- No

(8.17.1.5) Description of project

In Brazil, we work with Parque Vida e Cerrado, a local NGO focusing on reforestation, scientific ideation, and environmental education. Their efforts have resulted in the planting of native seedlings, helping to restore natural corridors along streams and other degraded land within farms in our supply chain.

(8.17.1.6) Where is the project taking place in relation to your value chain?

Select all that apply

- Project based in sourcing area(s)

(8.17.1.7) Start year

2020

(8.17.1.8) Target year

Select from:

- Indefinitely

(8.17.1.11) Country/Area

Select from:

- Brazil

(8.17.1.14) Monitoring frequency

Select from:

- Six-monthly or more frequently

(8.17.1.16) For which of your expected benefits are you monitoring progress?

Select all that apply

- Reduce/halt biodiversity loss
- Restoration of natural ecosystem(s)
- Other, please specify :Educational engagements

(8.17.1.17) Please explain

In 2024, the project progressed with the development of a Guia de Flora (Flora Guide), aimed at supporting ecological restoration with native plant species. This included mapping and testing 75 native plant species and the development of a tool designed to support farmers, educators, and restoration practitioners. Field operations included approximately 10 scientific trips for data collection and photographic documentation.

Row 2

(8.17.1.1) Project reference

Select from:

- Project 2

(8.17.1.2) Project type

Select from:

- Forest ecosystem restoration

(8.17.1.3) Expected benefits of project

Select all that apply

- Protection of land tenure
- Improvement to soil health
- Protection of human rights
- Reduction of air pollution
- Restoration of natural ecosystem(s)
- Improvement to environmental regulation
- Improvement of water availability and quality
- Creation of green jobs and sustainable livelihoods

- Reduce/halt biodiversity loss
- Improvement to sustainability of production practices
- More inclusive, transparent, and empowering governance processes
- Improvement of standard of living, especially for vulnerable and/or marginalized groups
- Further transformative change through sharing of project design, implementation and lessons learnt

(8.17.1.4) Is this project originating any carbon credits?

Select from:

- No

(8.17.1.5) Description of project

Balancing production, forest conservation, sustainable livelihoods, and good social and labour practices at scale.

(8.17.1.6) Where is the project taking place in relation to your value chain?

Select all that apply

- Project based in sourcing area(s)

(8.17.1.7) Start year

2021

(8.17.1.8) Target year

Select from:

- Indefinitely

(8.17.1.9) Project area to date (Hectares)

75000

(8.17.1.10) Project area in the target year (Hectares)

75000

(8.17.1.11) Country/Area

Select from:

- Indonesia

(8.17.1.14) Monitoring frequency

Select from:

- Six-monthly or more frequently

(8.17.1.16) For which of your expected benefits are you monitoring progress?

Select all that apply

- Protection of land tenure
- Improvement to soil health
- Protection of human rights
- Reduce/halt biodiversity loss
- Restoration of natural ecosystem(s) marginalized groups
- Further transformative change through sharing of project design, implementation and lessons learnt
- Improvement to environmental regulation
- Creation of green jobs and sustainable livelihoods
- Improvement to sustainability of production practice
- More inclusive, transparent, and empowering governance processes
- Improvement of standard of living, especially for vulnerable and/or

(8.17.1.17) Please explain

Key impacts of the project to date include 3 Collective Action Plans implemented at the district level, ~75,000 hectares committed to protection through Participatory Land Use Planning (PLUP), over 1,000 farmers trained in palm oil Good Agricultural Practices (GAP), 40 villages engaged through the participatory mapping and land tenure study (PM-LTS), and over 2,000 workers experiencing improved working conditions. The project is systematically monitored and evaluated on a quarterly and an annual basis, using Earthworm's Global Impact Framework Tool (GIFT). Additional information on the projects impacts can be found here: <https://earthworm.org/our-work/projects/aceh-indonesia>

Row 3

(8.17.1.1) Project reference

Select from:

- Project 3

(8.17.1.2) Project type

Select from:

- Forest ecosystem restoration

(8.17.1.3) Expected benefits of project

Select all that apply

- Protection of land tenure
- Improvement to soil health
- Protection of human rights
- Reduction of air pollution
- Reduce/halt biodiversity loss
- More inclusive, transparent, and empowering governance processes
- Improvement of standard of living, especially for vulnerable and/or marginalized groups
- Further transformative change through sharing of project design, implementation and lessons learnt
- Restoration of natural ecosystem(s)
- Improvement to environmental regulation
- Improvement of water availability and quality
- Creation of green jobs and sustainable livelihoods
- Improvement to sustainability of production practices

(8.17.1.4) Is this project originating any carbon credits?

Select from:

- No

(8.17.1.5) Description of project

The goal of the Sabah Landscape programme is to harmonise sustainable economic development, forest conservation, decent working opportunities and community livelihoods, anchored in a farmer-centric landscape model.

(8.17.1.6) Where is the project taking place in relation to your value chain?

Select all that apply

- Project based in sourcing area(s)

(8.17.1.7) Start year

2021

(8.17.1.8) Target year

Select from:

Indefinitely

(8.17.1.11) Country/Area

Select from:

Malaysia

(8.17.1.14) Monitoring frequency

Select from:

Six-monthly or more frequently

(8.17.1.16) For which of your expected benefits are you monitoring progress?

Select all that apply

Protection of human rights
marginalized groups

Reduce/halt biodiversity loss

Restoration of natural ecosystem(s)

Creation of green jobs and sustainable livelihoods

Improvement to sustainability of production practice

Improvement of standard of living, especially for vulnerable and/or

(8.17.1.17) Please explain

Key impacts of the project to date include 100% traceability to the production unit for 36 mills, 66 mills with time-bound action plans towards NDPE; ~16,000 hectares covered by human-elephant co-existence programme; >4,000 farmers reached through Good Agricultural Practice (GAP), income diversification, sustainability, and conservation initiatives; and >8,000 workers' wellbeing impacted through the labour protection programme. The project is systematically monitored and evaluated on

a quarterly and an annual basis, using Earthworm's Global Impact Framework Tool (GIFT). Additional information on the projects impacts can be found here:
<https://earthworm.org/our-work/projects/sabah-malaysia>
[Add row]

C9. Environmental performance - Water security

(9.1) Are there any exclusions from your disclosure of water-related data?

Select from:

Yes

(9.1.1) Provide details on these exclusions.

Row 1

(9.1.1.1) Exclusion

Select from:

Facilities

(9.1.1.2) Description of exclusion

Small users of water and/or non-processing facilities

(9.1.1.3) Reason for exclusion

Select from:

Other, please specify :Low usage, low exposure to water risk

(9.1.1.7) Percentage of water volume the exclusion represents

Select from:

1-5%

(9.1.1.8) Please explain

ADM did a water usage survey and determined that approximately 43 facilities (known collectively as our Major Water Users Group (MWUG)) are responsible for 95% of its global water usage. The sites not in the large usage group provide little exposure to water risk. We are tracking withdrawals and discharges for the large sites. As of 2024, our MWUG now includes 41 sites following a base year adjustment of our water inventory.
[Add row]

(9.2) Across all your operations, what proportion of the following water aspects are regularly measured and monitored?

Water withdrawals – total volumes

(9.2.1) % of sites/facilities/operations

Select from:

100%

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Combination of onsite meters and utility billing

(9.2.4) Please explain

ADM monitors water withdrawals at each of its Major Water Users Group sites by source through a combination of onsite meters and utility billing. Water withdrawal is monitored and totaled across sources at least monthly.

Water withdrawals – volumes by source

(9.2.1) % of sites/facilities/operations

Select from:

100%

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Combination of onsite meters and utility billing

(9.2.4) Please explain

ADM monitors water withdrawals at each of its Major Water Users Group sites by source through a combination of onsite meters and utility billing. Water withdrawal is monitored by source at least monthly.

Water withdrawals quality

(9.2.1) % of sites/facilities/operations

Select from:

100%

(9.2.2) Frequency of measurement

Select from:

Quarterly

(9.2.3) Method of measurement

Online sensors and lab testing

(9.2.4) Please explain

Water withdrawal quality is monitored at each of the Major Water Users Group sites using online sensors and lab testing performed routinely as needed to manage operational practices and managed locally. Internal reporting is not performed universally.

Water discharges – total volumes

(9.2.1) % of sites/facilities/operations

Select from:

76-99

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Combination of onsite meters and utility billing

(9.2.4) Please explain

ADM monitors water discharges at each of its Major Water Users Group sites through a combination of onsite meters and utility billing. Water discharge is monitored and totaled.

Water discharges – volumes by destination

(9.2.1) % of sites/facilities/operations

Select from:

76-99

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Combination of onsite meters and utility billing

(9.2.4) Please explain

ADM monitors water discharges at each of its Major Water Users Group sites by discharge type (destination) through a combination of onsite meters and utility billing.

Water discharges – volumes by treatment method

(9.2.1) % of sites/facilities/operations

Select from:

Not monitored

(9.2.4) Please explain

ADM does not currently track water discharge by treatment method; however, we are currently in the process of gathering data and implementing monitoring for this category.

Water discharge quality – by standard effluent parameters

(9.2.1) % of sites/facilities/operations

Select from:

100%

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Online sensors and lab testing

(9.2.4) Please explain

Water discharge quality is monitored at some of the Major Water Users Group sites using lab testing. External reporting is performed per any specific permit requirements by affected locations. No internal reporting of this data is performed.

Water discharge quality – emissions to water (nitrates, phosphates, pesticides, and/or other priority substances)

(9.2.1) % of sites/facilities/operations

Select from:

1-25

(9.2.2) Frequency of measurement

Select from:

Quarterly

(9.2.3) Method of measurement

Lab testing

(9.2.4) Please explain

Water discharge quality is monitored at some sites within the Major Water Users Group, where relevant based on site-specific permits, using lab testing performed on a quarterly basis.

Water discharge quality – temperature

(9.2.1) % of sites/facilities/operations

Select from:

51-75

(9.2.2) Frequency of measurement

Select from:

Daily

(9.2.3) Method of measurement

Online sensors and grab or composite samples

(9.2.4) Please explain

Water discharge quality is monitored at each of the Major Water Users Group sites using online sensors performed routinely with reporting on a monthly or less frequent basis, depending on location and its legal requirements. Internal reporting is not performed universally.

Water consumption – total volume

(9.2.1) % of sites/facilities/operations

Select from:

76-99

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Environmental Management Information System (EMIS) using the monitoring records of withdrawals and discharges

(9.2.4) Please explain

Water consumption is calculated through our Environmental Management Information System (EMIS) using the monitoring records of withdrawals and discharges. This information is calculated on a monthly basis.

Water recycled/reused

(9.2.1) % of sites/facilities/operations

Select from:

51-75

(9.2.2) Frequency of measurement

Select from:

Continuously

(9.2.3) Method of measurement

Internal metering

(9.2.4) Please explain

Water recycled/reused is monitored through internal metering and engineering calculations. To the degree available, we report monthly.

The provision of fully-functioning, safely managed WASH services to all workers

(9.2.1) % of sites/facilities/operations

Select from:

100%

(9.2.2) Frequency of measurement

Select from:

Yearly

(9.2.3) Method of measurement

Internal and 3rd party audits

(9.2.4) Please explain

WASH services are required by ADM Code of Conduct and Human Rights policy. Monitoring and verification are performed through internal audits, as well as third-party audits, such as SMETA on a 1 to 3-year cycle, depending on geography.

[Fixed row]

(9.2.2) What are the total volumes of water withdrawn, discharged, and consumed across all your operations, how do they compare to the previous reporting year, and how are they forecasted to change?

Total withdrawals

(9.2.2.1) Volume (megaliters/year)

314000

(9.2.2.2) Comparison with previous reporting year

Select from:

Higher

(9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

(9.2.2.4) Five-year forecast

Select from:

About the same

(9.2.2.5) Primary reason for forecast

Select from:

Increase/decrease in efficiency

(9.2.2.6) Please explain

Once-through cooling water needs increased in 2024 compared to 2023, driving an overall increase in the reported total withdrawals value. Our total withdrawals value is sensitive to any fluctuations in once-through cooling water due to the significant proportion of withdrawals that it represents when compared to other sources.

Total discharges

(9.2.2.1) Volume (megaliters/year)

279000

(9.2.2.2) Comparison with previous reporting year

Select from:

Higher

(9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

(9.2.2.4) Five-year forecast

Select from:

About the same

(9.2.2.5) Primary reason for forecast

Select from:

Increase/decrease in efficiency

(9.2.2.6) Please explain

Once-through cooling water needs increased in 2024 compared to 2023, driving an overall increase in the reported total discharges value. Our total discharges value is sensitive to any fluctuations in once-through cooling water due to the significant proportion of discharges that it represents when compared to other destinations.

Total consumption

(9.2.2.1) Volume (megaliters/year)

35000

(9.2.2.2) Comparison with previous reporting year

Select from:

Lower

(9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in efficiency

(9.2.2.4) Five-year forecast

Select from:

Lower

(9.2.2.5) Primary reason for forecast

Select from:

Increase/decrease in efficiency

(9.2.2.6) Please explain

ADM is committed to reducing our freshwater intake and improving our sites' water use efficiency through a strategy of reduction, reuse, and reclamation technologies and processes. Once-through cooling water is returned to its original location with only a change in temperature so it did not impact our total consumption value for 2024.

[Fixed row]

(9.2.4) Indicate whether water is withdrawn from areas with water stress, provide the volume, how it compares with the previous reporting year, and how it is forecasted to change.

(9.2.4.1) Withdrawals are from areas with water stress

Select from:

Yes

(9.2.4.2) Volume withdrawn from areas with water stress (megaliters)

4579

(9.2.4.3) Comparison with previous reporting year

Select from:

About the same

(9.2.4.4) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in efficiency

(9.2.4.5) Five-year forecast

Select from:

Lower

(9.2.4.6) Primary reason for forecast

Select from:

Increase/decrease in efficiency

(9.2.4.7) % of total withdrawals that are withdrawn from areas with water stress

1.46

(9.2.4.8) Identification tool

Select all that apply

WRI Aqueduct

(9.2.4.9) Please explain

ADM assessed withdrawals in areas with water stress by reviewing sites that were within regions of "high" or "extremely high" baseline water stress, per WRI Aqueduct. The sites reviewed were those that make up our Major Water Users Group (MWUG), 41 of our largest sites that account for over 95% of global usage. In 2023, water withdrawals at the MWUG sites that fell within "high" or "extremely high" baseline water stress totaled 4,534 megaliters. For the reporting year of 2024, this value was about the same and totaled 4,579, a less than 1% increase.

[Fixed row]

(9.2.6) What proportion of the sourced agricultural commodities that are significant to your organization originate from areas with water stress?

Coffee

(9.2.6.1) The proportion of this commodity sourced from areas with water stress is known

Select from:

No, we do not have this data and have no plans to obtain it

(9.2.6.3) Please explain

We procure a small amount of coffee for use in our Nutrition business unit. We consider sourcing of this commodity to be de minimis.

Maize/corn

(9.2.6.1) The proportion of this commodity sourced from areas with water stress is known

Select from:

Yes

(9.2.6.2) % of total agricultural commodity sourced from areas with water stress

Select from:

11-25

(9.2.6.3) Please explain

Using the WRI Aqueduct's country-level and provincial-level baseline water stress data, ADM assessed the quantities of sourced corn that fell within regions that were labeled "High" or "Extremely High" to estimate the percentage of total corn sourced from areas with water stress.

Soy

(9.2.6.1) The proportion of this commodity sourced from areas with water stress is known

Select from:

Yes

(9.2.6.2) % of total agricultural commodity sourced from areas with water stress

Select from:

1-10

(9.2.6.3) Please explain

Using the WRI Aqueduct's country-level and provincial-level baseline water stress data, ADM assessed the quantities of sourced soy that fell within regions that were labeled "High" or "Extremely High" to estimate the percentage of total corn sourced from areas with water stress.

[Fixed row]

(9.2.7) Provide total water withdrawal data by source.

Fresh surface water, including rainwater, water from wetlands, rivers, and lakes

(9.2.7.1) Relevance

Select from:

Relevant

(9.2.7.2) Volume (megaliters/year)

234000

(9.2.7.3) Comparison with previous reporting year

Select from:

Higher

(9.2.7.4) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

(9.2.7.5) Please explain

Once-through cooling water needs increased in 2024 compared to 2023, driving an overall increase in the reported fresh surface water withdrawals value.

Brackish surface water/Seawater

(9.2.7.1) Relevance

Select from:

Not relevant

(9.2.7.5) Please explain

Brackish surface water/Seawater is not a relevant source of water withdrawal in ADM's direct operations.

Groundwater – renewable

(9.2.7.1) Relevance

Select from:

Relevant

(9.2.7.2) Volume (megaliters/year)

39500

(9.2.7.3) Comparison with previous reporting year

Select from:

About the same

(9.2.7.4) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in efficiency

(9.2.7.5) Please explain

Between the 2023 and 2024 reporting years, groundwater - renewable water withdrawal was about the same with a decrease of less than 1%.

Groundwater – non-renewable

(9.2.7.1) Relevance

Select from:

Not relevant

(9.2.7.5) Please explain

Non-renewable groundwater is not a relevant source of water withdrawal in ADM's direct operations.

Produced/Entrained water

(9.2.7.1) Relevance

Select from:

Not relevant

(9.2.7.5) Please explain

Produced/entrained water is not a relevant source of water withdrawal in ADM's direct operations.

Third party sources

(9.2.7.1) Relevance

Select from:

Relevant

(9.2.7.2) Volume (megaliters/year)

41100

(9.2.7.3) Comparison with previous reporting year

Select from:

Higher

(9.2.7.4) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

(9.2.7.5) Please explain

*Between the 2023 and 2024 reporting years, increased cooling demand in production led to higher utilization of municipal water supplies.
[Fixed row]*

(9.2.8) Provide total water discharge data by destination.

Fresh surface water

(9.2.8.1) Relevance

Select from:

Relevant

(9.2.8.2) Volume (megaliters/year)

236000

(9.2.8.3) Comparison with previous reporting year

Select from:

Higher

(9.2.8.4) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

(9.2.8.5) Please explain

Once-through cooling water needs increased in 2024 compared to 2023, driving an overall increase in the reported fresh surface water discharge value.

Brackish surface water/seawater

(9.2.8.1) Relevance

Select from:

Not relevant

(9.2.8.5) Please explain

Brackish surface water/Seawater is not a relevant source of water discharges in ADM's direct operations.

Groundwater

(9.2.8.1) Relevance

Select from:

Relevant

(9.2.8.2) Volume (megaliters/year)

405

(9.2.8.3) Comparison with previous reporting year

Select from:

Higher

(9.2.8.4) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

(9.2.8.5) Please explain

This is not a significant water discharge destination, relative to fresh surface water and third-party destinations.

Third-party destinations

(9.2.8.1) Relevance

Select from:

Relevant

(9.2.8.2) Volume (megaliters/year)

41800

(9.2.8.3) Comparison with previous reporting year

Select from:

Higher

(9.2.8.4) Primary reason for comparison with previous reporting year

Select from:

Increase/decrease in business activity

(9.2.8.5) Please explain

Between the 2023 and 2024 reporting years, increased cooling demand in production led to higher utilization of municipal water supplies.

[Fixed row]

(9.2.10) Provide details of your organization's emissions of nitrates, phosphates, pesticides, and other priority substances to water in the reporting year.

(9.2.10.2) Categories of substances included

Select all that apply

Nitrates

Phosphates

(9.2.10.4) Please explain

Nitrate is currently managed internally by ADM facilities that perform nitrification treatment of their wastewater. Nitrate data is not managed for estimating discharge levels across the Major Water Users Group (MWUG) facilities. Phosphates are actively being monitored in some facilities, but is not generally managed (reduced) from the wastewater streams nor reported in ways to project discharge levels across the MWUG of facilities. We are currently working with growers in our supply chains to implement regenerative agriculture practices. These can practices reduce run-off.

[Fixed row]

(9.3) In your direct operations and upstream value chain, what is the number of facilities where you have identified substantive water-related dependencies, impacts, risks, and opportunities?

Direct operations

(9.3.1) Identification of facilities in the value chain stage

Select from:

- Yes, we have assessed this value chain stage and identified facilities with water-related dependencies, impacts, risks, and opportunities

(9.3.2) Total number of facilities identified

4

(9.3.3) % of facilities in direct operations that this represents

Select from:

- Less than 1%

(9.3.4) Please explain

Due to the geographic size and diversity of ADM's portfolio, only four facilities can make substantive impacts on an individual basis.

Upstream value chain

(9.3.1) Identification of facilities in the value chain stage

Select from:

- No, we have not assessed this value chain stage for facilities with water-related dependencies, impacts, risks, and opportunities, and are not planning to do so in the next 2 years

(9.3.4) Please explain

Agriculture does present substantive water-related dependencies, impacts, risk, and opportunities but ADM's upstream value chain of agricultural commodities primarily consists of growers where facility-level water issues may not be as relevant as those within our direct operations.

[Fixed row]

(9.3.1) For each facility referenced in 9.3, provide coordinates, water accounting data, and a comparison with the previous reporting year.

Row 1

(9.3.1.1) Facility reference number

Select from:

Facility 1

(9.3.1.2) Facility name (optional)

Columbus Corn Complex

(9.3.1.3) Value chain stage

Select from:

Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

United States of America

Mississippi River

(9.3.1.8) Latitude

41.4242

(9.3.1.9) Longitude

-97.2897

(9.3.1.10) Located in area with water stress

Select from:

No

(9.3.1.13) Total water withdrawals at this facility (megaliters)

11234

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

Higher

(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

0

(9.3.1.16) Withdrawals from brackish surface water/seawater

0

(9.3.1.17) Withdrawals from groundwater - renewable

10601

(9.3.1.18) Withdrawals from groundwater - non-renewable

0

(9.3.1.19) Withdrawals from produced/entrained water

0

(9.3.1.20) Withdrawals from third party sources

633

(9.3.1.21) Total water discharges at this facility (megaliters)

7270

(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

Lower

(9.3.1.23) Discharges to fresh surface water

7258

(9.3.1.24) Discharges to brackish surface water/seawater

0

(9.3.1.25) Discharges to groundwater

0

(9.3.1.26) Discharges to third party destinations

(9.3.1.27) Total water consumption at this facility (megaliters)

3964

(9.3.1.28) Comparison of total consumption with previous reporting year*Select from:* Higher**(9.3.1.29) Please explain**

As a part of our Strive 35 goal to reduce water withdrawal by 10% over a 2019 baseline by 2035, we have focused on implementing several projects that are expected to improve our water performance across our Major Water Users Group (MWUG). Investments in new technologies and best water management practices have yielded positive results but at our Columbus site, withdrawals were higher than the previous reporting year.

Row 2**(9.3.1.1) Facility reference number***Select from:* Facility 1**(9.3.1.2) Facility name (optional)***Cedar Rapids Corn Complex***(9.3.1.3) Value chain stage***Select from:* Direct operations**(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility***Select all that apply*

Risks

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

United States of America

Mississippi River

(9.3.1.8) Latitude

41.9272

(9.3.1.9) Longitude

-91.6863

(9.3.1.10) Located in area with water stress

Select from:

No

(9.3.1.13) Total water withdrawals at this facility (megaliters)

19977

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

About the same

(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

0

(9.3.1.16) Withdrawals from brackish surface water/seawater

0

(9.3.1.17) Withdrawals from groundwater - renewable

2208

(9.3.1.18) Withdrawals from groundwater - non-renewable

0

(9.3.1.19) Withdrawals from produced/entrained water

0

(9.3.1.20) Withdrawals from third party sources

17769

(9.3.1.21) Total water discharges at this facility (megaliters)

12493

(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

Lower

(9.3.1.23) Discharges to fresh surface water

0

(9.3.1.24) Discharges to brackish surface water/seawater

0

(9.3.1.25) Discharges to groundwater

0

(9.3.1.26) Discharges to third party destinations

12493

(9.3.1.27) Total water consumption at this facility (megaliters)

7484

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Higher

(9.3.1.29) Please explain

As a part of our Strive 35 goal to reduce water withdrawal by 10% over a 2019 baseline by 2035, we have focused on implementing several projects that are expected to improve our water performance across our Major Water Users Group (MWUG). Investments in new technologies and best water management practices have yielded positive results while at our Cedar Rapids, withdrawals remained about the same as the previous reporting year.

Row 3

(9.3.1.1) Facility reference number

Select from:

Facility 2

(9.3.1.2) Facility name (optional)

(9.3.1.3) Value chain stage

Select from:

- Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

- Risks

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

- Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

United States of America

- Mississippi River

(9.3.1.8) Latitude

39.8662

(9.3.1.9) Longitude

-88.8804

(9.3.1.10) Located in area with water stress

Select from:

- No

(9.3.1.13) Total water withdrawals at this facility (megaliters)

24691

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

Lower

(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

18800

(9.3.1.16) Withdrawals from brackish surface water/seawater

0

(9.3.1.17) Withdrawals from groundwater - renewable

203

(9.3.1.18) Withdrawals from groundwater - non-renewable

0

(9.3.1.19) Withdrawals from produced/entrained water

0

(9.3.1.20) Withdrawals from third party sources

5687

(9.3.1.21) Total water discharges at this facility (megaliters)

16133

(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

Higher

(9.3.1.23) Discharges to fresh surface water

3

(9.3.1.24) Discharges to brackish surface water/seawater

0

(9.3.1.25) Discharges to groundwater

5

(9.3.1.26) Discharges to third party destinations

16125

(9.3.1.27) Total water consumption at this facility (megaliters)

8557

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Lower

(9.3.1.29) Please explain

As a part of our Strive 35 goal to reduce water withdrawal by 10% over a 2019 baseline by 2035, we have focused on implementing several projects that are expected to improve our water performance across our Major Water Users Group (MWUG). Investments in new technologies and best water management practices have yielded positive results.

Row 4

(9.3.1.1) Facility reference number

Select from:

Facility 3

(9.3.1.2) Facility name (optional)

Clinton Complex

(9.3.1.3) Value chain stage

Select from:

Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

United States of America

Mississippi River

(9.3.1.8) Latitude

41.8179

(9.3.1.9) Longitude

-90.2141

(9.3.1.10) Located in area with water stress

Select from:

No

(9.3.1.13) Total water withdrawals at this facility (megaliters)

197337

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

Higher

(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

191950

(9.3.1.16) Withdrawals from brackish surface water/seawater

0

(9.3.1.17) Withdrawals from groundwater - renewable

4546

(9.3.1.18) Withdrawals from groundwater - non-renewable

0

(9.3.1.19) Withdrawals from produced/entrained water

0

(9.3.1.20) Withdrawals from third party sources

840

(9.3.1.21) Total water discharges at this facility (megaliters)

192837

(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

Higher

(9.3.1.23) Discharges to fresh surface water

192735

(9.3.1.24) Discharges to brackish surface water/seawater

0

(9.3.1.25) Discharges to groundwater

0

(9.3.1.26) Discharges to third party destinations

102

(9.3.1.27) Total water consumption at this facility (megaliters)

4500

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Higher

(9.3.1.29) Please explain

As a part of our Strive 35 goal to reduce water withdrawal by 10% over a 2019 baseline by 2035, we have focused on implementing several projects that are expected to improve our water performance across our Major Water Users Group (MWUG). Investments in new technologies and best water management practices have yielded positive results but at our Clinton complex, withdrawals were higher than the previous reporting year, along with commensurate increases in discharges. These changes were largely driven by increased demand for once-through cooling water, which is a significant portion of the complex's overall water withdrawal.

[Add row]

(9.3.2) For the facilities in your direct operations referenced in 9.3.1, what proportion of water accounting data has been third party verified?

Water withdrawals – total volumes

(9.3.2.1) % verified

Select from:

76-100

(9.3.2.2) Verification standard used

This metric was verified by our 3rd party auditor whose procedures are based on principles and methods described in the International Standard on Assurance Engagements (ISAE) 3000. A materiality threshold of 5-percent was set for the assurance process.

Water withdrawals – volume by source

(9.3.2.1) % verified

Select from:

76-100

(9.3.2.2) Verification standard used

This metric was verified by our 3rd party auditor whose procedures are based on principles and methods described in the International Standard on Assurance Engagements (ISAE) 3000. A materiality threshold of 5-percent was set for the assurance process.

Water withdrawals – quality by standard water quality parameters

(9.3.2.1) % verified

Select from:

Not verified

(9.3.2.3) Please explain

ADM currently obtains 3rd-party verification of data used to meet our Strive 35 withdrawal reduction targets. We do not currently have a reduction target for this metric.

Water discharges – total volumes

(9.3.2.1) % verified

Select from:

Not verified

(9.3.2.3) Please explain

ADM currently obtains 3rd-party verification of data used to meet our Strive 35 withdrawal reduction targets. We do not currently have a reduction target for this metric.

Water discharges – volume by destination

(9.3.2.1) % verified

Select from:

Not verified

(9.3.2.3) Please explain

ADM currently obtains 3rd-party verification of data used to meet our Strive 35 withdrawal reduction targets. We do not currently have a reduction target for this metric.

Water discharges – volume by final treatment level

(9.3.2.1) % verified

Select from:

Not verified

(9.3.2.3) Please explain

ADM currently obtains 3rd-party verification of data used to meet our Strive 35 withdrawal reduction targets. We do not currently have a reduction target for this metric.

Water discharges – quality by standard water quality parameters

(9.3.2.1) % verified

Select from:

Not verified

(9.3.2.3) Please explain

ADM currently obtains 3rd-party verification of data used to meet our Strive 35 withdrawal reduction targets. We do not currently have a reduction target for this metric.

Water consumption – total volume

(9.3.2.1) % verified

Select from:

Not verified

(9.3.2.3) Please explain

ADM currently obtains 3rd-party verification of data used to meet our Strive 35 withdrawal reduction targets. We do not currently have a reduction target for this metric.

[Fixed row]

(9.4) Could any of your facilities reported in 9.3.1 have an impact on a requesting CDP supply chain member?

Select from:

This is confidential

(9.5) Provide a figure for your organization's total water withdrawal efficiency.

(9.5.1) Revenue (currency)

85530000000

(9.5.2) Total water withdrawal efficiency

272388.54

(9.5.3) Anticipated forward trend

ADM anticipates further reduction in water withdrawal efficiency as we have set a target for an absolute reduction of water withdrawal by 10% over a 2019 baseline by 2035.

[Fixed row]

(9.9) Provide water intensity information for each of the agricultural commodities significant to your organization that you source.

	Water intensity information for this sourced commodity is collected/calculated	Please explain
Maize/corn	Select from: <input checked="" type="checkbox"/> No, not currently and we have no plans to collect/calculate this data within the next two years	ADM does not grow its own corn and the water intensity for sourced corn is not currently calculated.
Soy	Select from: <input checked="" type="checkbox"/> No, not currently and we have no plans to collect/calculate this data within the next two years	ADM does not grow its own soy and the water intensity for sourced soy is not currently calculated.

[Add row]

(9.13) Do any of your products contain substances classified as hazardous by a regulatory authority?

	Products contain hazardous substances
	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(9.13.1) What percentage of your company's revenue is associated with products containing substances classified as hazardous by a regulatory authority?

Row 1

(9.13.1.2) % of revenue associated with products containing substances in this list

Select from:

Don't know

(9.13.1.3) Please explain

This is not currently a metric that ADM quantifies and reports at a company-level but we work to ensure compliance with all relevant local regulations regarding our products.

[Add row]

(9.14) Do you classify any of your current products and/or services as low water impact?

(9.14.1) Products and/or services classified as low water impact

Select from:

No, but we plan to address this within the next two years

(9.14.3) Primary reason for not classifying any of your current products and/or services as low water impact

Select from:

Other, please specify :We do not currently have a methodology to assess and classify products based on water impact.

(9.14.4) Please explain

Although we do not currently have a methodology, our regenerative agriculture sourcing initiatives have an impact on water quality within our supply chain and internal reduction and efficiencies efforts have an impact on the direct water usage of products.

[Fixed row]

(9.15) Do you have any water-related targets?

Select from:

Yes

(9.15.1) Indicate whether you have targets relating to water pollution, water withdrawals, WASH, or other water-related categories.

Water pollution

(9.15.1.1) Target set in this category

Select from:

No, and we do not plan to within the next two years

(9.15.1.2) Please explain

ADM does not currently have a water pollution target but rather is focused on two major goals: Water has become an increasingly scarce commodity in many regions of the world, and lack of water threatens to become one of the leading challenges we all face globally. Water is critical to biodiversity, healthy communities, and to our operations, and we must do our part to protect it, which is why ADM included a two-part water goal in its Strive 35 plan. The first goal is designed to maximize water use efficiency and minimize water consumption across our global operations. The second goal is to develop a strategy to improve community well-being in priority watersheds, including water-stressed areas.

Water withdrawals

(9.15.1.1) Target set in this category

Select from:

Yes

Water, Sanitation, and Hygiene (WASH) services

(9.15.1.1) Target set in this category

Select from:

No, and we do not plan to within the next two years

(9.15.1.2) Please explain

Our Human Rights Policy includes the right to water and sanitation: <https://www.adm.com/en-us/sustainability/goals-and-programs/human-rights-policy/>

Other

(9.15.1.1) Target set in this category

Select from:

Yes

[Fixed row]

(9.15.2) Provide details of your water-related targets and the progress made.

Row 1

(9.15.2.1) Target reference number

Select from:

Target 1

(9.15.2.2) Target coverage

Select from:

Organization-wide (direct operations only)

(9.15.2.3) Category of target & Quantitative metric

Water use efficiency

Reduction in total water withdrawals

(9.15.2.4) Date target was set

05/18/2023

(9.15.2.5) End date of base year

12/31/2019

(9.15.2.6) Base year figure

115.4

(9.15.2.7) End date of target year

12/31/2035

(9.15.2.8) Target year figure

103.86

(9.15.2.9) Reporting year figure

111.3

(9.15.2.10) Target status in reporting year

Select from:

Underway

(9.15.2.11) % of target achieved relative to base year

36

(9.15.2.12) Global environmental treaties/initiatives/ frameworks aligned with or supported by this target

Select all that apply

Sustainable Development Goal 6

(9.15.2.13) Explain target coverage and identify any exclusions

Our target covers our Major Water Users Group (MWUG), 41 of our largest sites that account for more than 95% of our global water usage. Exclusions include small and/or non-processing sites. We exclude once-through cooling water from our target because we return the water to its original location with only a change in temperature.

(9.15.2.14) Plan for achieving target, and progress made to the end of the reporting year

Our reduction efforts focus on reuse, recycle, and reclaim within our operations, which will allow us to make progress toward our goals and reduce our freshwater intake needs. In 2024, we implemented several water-related projects which are expected to save more than 1.3 million cubic meters per year. For the reporting year, we achieved a 3.6% absolute reduction in water withdrawal over the 2019 baseline.

(9.15.2.16) Further details of target

Target figures are reported as millions of cubic meters.

[Add row]

C10. Environmental performance - Plastics

(10.1) Do you have plastics-related targets, and if so what type?

(10.1.1) Targets in place

Select from:

No, but we plan to within the next two years

(10.1.3) Please explain

ADM is currently evaluating plastics-related targets across its business units, where feasible. Where plastics usage is relevant, such as ADM's Pet Nutrition unit, targets to achieve 100% recyclable packaging are being considered and we will continue to disclose updates on our progress when available.

[Fixed row]

(10.2) Indicate whether your organization engages in the following activities.

Production/commercialization of plastic polymers (including plastic converters)

(10.2.1) Activity applies

Select from:

No

(10.2.2) Comment

This is not a relevant activity for ADM.

Production/commercialization of durable plastic goods and/or components (including mixed materials)

(10.2.1) Activity applies

Select from:

No

(10.2.2) Comment

This is not a relevant activity for ADM.

Usage of durable plastics goods and/or components (including mixed materials)

(10.2.1) Activity applies

Select from:

No

(10.2.2) Comment

This is not a relevant activity for ADM.

Production/commercialization of plastic packaging

(10.2.1) Activity applies

Select from:

No

(10.2.2) Comment

This is not a relevant activity for ADM.

Production/commercialization of goods/products packaged in plastics

(10.2.1) Activity applies

Select from:

Yes

(10.2.2) Comment

ADM sells some intermediate and final goods that are packaged in plastic or have plastic components (e.g. plastic liners).

Provision/commercialization of services that use plastic packaging (e.g., food services)

(10.2.1) Activity applies

Select from:

No

(10.2.2) Comment

This is not a relevant activity for ADM.

Provision of waste management and/or water management services

(10.2.1) Activity applies

Select from:

Yes

(10.2.2) Comment

ADM facilities utilize waste management services and water management services.

Provision of financial products and/or services for plastics-related activities

(10.2.1) Activity applies

Select from:

No

(10.2.2) Comment

This is not a relevant activity for ADM.

Other activities not specified

(10.2.1) Activity applies

Select from:

No

(10.2.2) Comment

This is not a relevant activity for ADM.
[Fixed row]

C11. Environmental performance - Biodiversity

(11.2) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments?

(11.2.1) Actions taken in the reporting period to progress your biodiversity-related commitments

Select from:

- Yes, we are taking actions to progress our biodiversity-related commitments

(11.2.2) Type of action taken to progress biodiversity- related commitments

Select all that apply

- Land/water protection
- Land/water management
- Education & awareness
- Law & policy
- Livelihood, economic & other incentives

[Fixed row]

(11.3) Does your organization use biodiversity indicators to monitor performance across its activities?

	Does your organization use indicators to monitor biodiversity performance?
	<i>Select from:</i> <input checked="" type="checkbox"/> No, we do not use indicators, but plan to within the next two years

[Fixed row]

(11.4) Does your organization have activities located in or near to areas important for biodiversity in the reporting year?

	Indicate whether any of your organization's activities are located in or near to this type of area important for biodiversity	Comment
Legally protected areas	Select from: <input checked="" type="checkbox"/> Yes (partial assessment)	
UNESCO World Heritage sites	Select from: <input checked="" type="checkbox"/> Not assessed	
UNESCO Man and the Biosphere Reserves	Select from: <input checked="" type="checkbox"/> Not assessed	
Ramsar sites	Select from: <input checked="" type="checkbox"/> Not assessed	
Key Biodiversity Areas	Select from: <input checked="" type="checkbox"/> Yes (partial assessment)	
Other areas important for biodiversity	Select from: <input checked="" type="checkbox"/> Yes (partial assessment)	

[Fixed row]

C13. Further information & sign off

(13.1) Indicate if any environmental information included in your CDP response (not already reported in 7.9.1/2/3, 8.9.1/2/3/4, and 9.3.2) is verified and/or assured by a third party?

	Other environmental information included in your CDP response is verified and/or assured by a third party
	Select from: <input checked="" type="checkbox"/> Yes

[Fixed row]

(13.1.1) Which data points within your CDP response are verified and/or assured by a third party, and which standards were used?

Row 1

(13.1.1.1) Environmental issue for which data has been verified and/or assured

Select all that apply

Climate change

(13.1.1.2) Disclosure module and data verified and/or assured

Environmental performance – Climate change

Waste data

Fuel consumption

Base year emissions

Electricity/Steam/Heat/Cooling consumption

Renewable Electricity/Steam/Heat/Cooling consumption

- Progress against targets
- Renewable fuel consumption

(13.1.1.3) Verification/assurance standard

General standards

- ISAE 3000

Climate change-related standards

- ISO 14064-3

(13.1.1.4) Further details of the third-party verification/assurance process

Third-party verification process was a limited assurance engagement and included energy consumption by fuel source, GHG emissions by Scope and Category, GHG emissions reduction against baseline for Scope 1 + 2 (market-based emissions less sequestered biogenic emissions), and waste by disposition. The verification statements can be found on pages 38-40 of our most recent Sustainability Report.

(13.1.1.5) Attach verification/assurance evidence/report (optional)

archer_daniels_2024_corporate_sustainability_report (4).pdf

Row 2

(13.1.1.1) Environmental issue for which data has been verified and/or assured

Select all that apply

- Water

(13.1.1.2) Disclosure module and data verified and/or assured

Environmental performance – Water security

- Water withdrawals– total volumes
- Water withdrawals – volumes by source

(13.1.1.3) Verification/assurance standard

General standards

ISAE 3000

(13.1.1.4) Further details of the third-party verification/assurance process

Third-party verification process was a limited assurance engagement and included water usage, by source, for ADM's Major Water Users Group (MWUG). This excludes once-through cooling water withdrawal and discharge. The verification statements can be found on pages 38-40 of our most recent Sustainability Report.

(13.1.1.5) Attach verification/assurance evidence/report (optional)

archer_daniels_2024_corporate_sustainability_report (4).pdf
[Add row]

(13.3) Provide the following information for the person that has signed off (approved) your CDP response.

(13.3.1) Job title

Chief Sustainability Officer

(13.3.2) Corresponding job category

Select from:

Chief Sustainability Officer (CSO)

[Fixed row]

(13.4) Please indicate your consent for CDP to share contact details with the Pacific Institute to support content for its Water Action Hub website.

Select from:

Yes, CDP may share our Disclosure Submission Lead contact details with the Pacific Institute

